

## City of Stratford - 2020 Draft Operating Budget

Nov 19/19

	2016	2017	2018	2019	2019	2020	
	ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	BUDGET	% Change
				YTD		Draft	
100 TAXATION AND GENERAL REVENUES	-55,836,411	-57,416,218	-58,883,849	-61,109,950	-61,606,670	-62,235,420	1.02%
101 MAYOR'S OFFICE	81,625	93,450	88,575	75,040	89,530	105,600	17.95%
102 CITY COUNCIL	197,252	221,104	216,491	209,562	238,720	376,220	57.60%
111 CAO'S OFFICE	492,266	616,450	667,514	513,520	677,900	687,400	1.40%
112 HUMAN RESOURCES	608,620	568,731	583,784	530,937	614,810	627,940	2.14%
121 CITY CLERK	427,919	414,741	503,423	486,543	511,240	530,610	3.79%
131 FINANCE & TREASURY	1,211,680	1,140,900	1,246,239	1,067,881	1,333,000	1,179,620	-11.51%
134 INFORMATION TECHNOLOGY	795,673	821,135	868,702	874,473	965,470	1,443,930	49.56%
135 PARKING	-244,998	-249,996	-254,100	-586,130	-350,000	-350,000	0.00%
136 CROSSING GUARDS	136,866	135,213	204,627	158,280	238,990	225,480	-5.65%
139 GENERAL GOVERNMENT	5,585,938	5,780,539	5,602,569	2,006,085	2,090,450	2,614,710	25.08%
141 CITY BUILDINGS	440,769	352,981	703,340	443,724	549,390	735,370	33.85%
211 FIRE	6,885,103	7,232,316	7,486,676	6,652,319	7,609,110	7,726,020	1.54%
231 POLICE	9,881,963	10,263,381	10,454,719	9,207,791	11,248,510	11,659,070	3.65%
251 DEVELOPMENT SERVICES	327,486	234,413	350,587	530,125	381,600	342,090	-10.35%
310 ENGINEERING	861,903	1,235,066	1,340,176	1,159,296	1,041,460	975,920	-6.29%
315 FLEET	0	41,059	109,039	1,224,012	1,872,880	1,925,830	2.83%
320 ROADS	4,176,386	4,086,058	6,419,086	4,933,139	5,293,320	5,629,820	6.36%
330 SANITARY	0	0	0	-491,178	0	0	
340 STORM	158,648	147,300	555,258	2,452,592	3,172,290	3,173,740	0.05%
350 WATER	0	0	0	244,470	0	0	
360 WASTE	0	0	0	-607,322	0	815,160	
411 STRATFORD PUBLIC LIBRARY	2,117,839	2,162,614	2,262,515	2,160,242	2,449,130	2,505,700	2.31%
511 ECONOMIC DEVELOPMENT DEPT	-54,215	104,928	0	0	0	0	
512 STRATFORD MUNICIPAL AIRPORT	183,974	164,149	230,619	158,997	175,140	178,230	1.76%
513 INDUSTRIAL LAND SERVICING	0	0	0	219,853	0	0	
610 SOCIAL SERVICES ADMINISTRATION	0	0	0	0	0	0	
611 ONTARIO WORKS	700,643	626,312	592,290	181,388	638,160	597,130	-6.43%
613 ANNE HATHAWAY DAY CARE CENTRE	213,884	90,099	-25,702	105,776	6,570	63,110	860.58%
615 HOUSING	0	0	0	280,209	2,035,450	2,081,130	2.24%
616 CHILDREN SERVICES	352,014	321,200	293,817	142,664	330,260	257,120	-22.15%
617 EARLY LEARNING & CHILD CARE	0	0	0	-2,616,755	0	109,760	
618 BRITANNIA ST APARTMENTS	0	0	0	75,065	0	0	
711 PARKS	1,772,259	1,821,503	2,001,728	1,729,945	2,110,620	2,546,710	20.66%
721 RECREATION	2,247,589	2,193,910	2,882,698	3,776,227	4,410,710	4,096,640	-7.12%
731 CEMETERY	248,091	175,789	181,635	284,365	188,520	266,910	41.58%
750 TRANSIT	1,644,005	1,889,991	1,761,961	1,346,661	1,711,730	1,847,230	7.92%
751 PARALLEL TRANSIT	400,199	401,039	389,866	310,671	478,730	367,260	-23.28%
810 REQUISITIONS FROM OTHERS	8,315,619	8,274,117	8,535,323	7,486,373	8,481,630	8,837,000	4.19%
820 COMMITTEES OF COUNCIL	198,107	205,934	160,980	-1,671	105,970	115,400	8.90%
872 COMMUNITY SUPPORT & GRANTS	746,935	546,576	778,159	600,931	905,380	904,050	-0.15%
CAPITAL FUNDING	4,724,370	5,303,220	0		0	0	
<b>TOTAL CITY OF STRATFORD OPERATING BUDGET</b>	<b>0</b>	<b>0</b>		<b>-13,783,850</b>	<b>0</b>	<b>2,962,490</b>	<b>5.00%</b>

## 2020 DRAFT OPERATING BUDGET

### 101 MAYOR'S OFFICE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>101 MAYOR'S OFFICE</b>						
<b>1011 ELECTED REPS. ADMINISTRATION</b>						
G-101-1011-1770 RECOVERABLES	-2,239	-2,309	-2,271	0	0	0
G-101-1011-2100 F.T. SALARIES & WAGES	63,899	64,663	65,676	58,786	66,680	82,840
G-101-1011-2500 F.T. BENEFITS	2,765	2,800	2,847	3,853	3,500	5,970
G-101-1011-3070 OFFICE SUPPLIES AND PAPER	0	436	181	44	100	100
G-101-1011-3100 POSTAGE	176	229	128	121	150	150
G-101-1011-4010 ADVERTISING	2,507	2,231	1,664	1,587	2,500	2,500
G-101-1011-4036 CONFERENCES - EXPENSES	3,451	5,096	5,737	257	7,300	6,300
G-101-1011-4060 Courier/Freight	0	0	4	43	100	100
G-101-1011-4120 TELEPHONE - CELL PHONES	3,116	2,735	2,281	2,224	2,800	240
G-101-1011-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	2,983	2,931	2,593	1,789	2,000	2,000
G-101-1011-4160 SPECIAL PROJECTS	3,795	13,648	8,842	4,703	4,000	5,000
G-101-1011-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,172	848	893	1,717	400	400
<b>Total 1011 ELECTED REPS. ADMINISTRATION</b>	<b>81,625</b>	<b>93,308</b>	<b>88,575</b>	<b>75,124</b>	<b>89,530</b>	<b>105,600</b>
<b>1021 COUNCIL ADMINISTRATION</b>						
G-101-1021-3120 MEELS & MEETING COSTS---Meeting Costs	0	142	0	0	0	0
<b>Total 1021 COUNCIL ADMINISTRATION</b>	<b>0</b>	<b>142</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total 101 MAYOR'S OFFICE</b>	<b>81,625</b>	<b>93,450</b>	<b>88,575</b>	<b>75,124</b>	<b>89,530</b>	<b>105,600</b>
<b>Total 101 MAYOR'S OFFICE</b>	<b>81,625</b>	<b>93,450</b>	<b>88,575</b>	<b>75,124</b>	<b>89,530</b>	<b>105,600</b>

## 2020 DRAFT OPERATING BUDGET

### 102 CITY COUNCIL

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>102 CITY COUNCIL</b>						
<b>1021 COUNCIL ADMINISTRATION</b>						
G-102-1021-1770 RECOVERABLES	-4,478	-4,617	-5,542	0	0	0
G-102-1021-1810 CITY COUNCIL -COUNCIL ADM-Contribution	0	0	0	0	-38,000	-38,000
G-102-1021-2100 F.T. SALARIES & WAGES	139,008	143,720	140,535	126,189	141,510	263,310
G-102-1021-2110 PART TIME SALARY & WAGES	0	832	0	0	0	0
G-102-1021-2500 F.T. BENEFITS	4,016	4,107	3,197	5,660	4,760	18,960
G-102-1021-3050 Materials	0	0	452	1,079	1,500	1,500
G-102-1021-3070 OFFICE SUPPLIES AND PAPER	65	0	0	0	150	150
G-102-1021-3080 MISC EXPENSE - PROMOTIONAL MATERIAL	928	4,163	2,510	1,296	5,000	5,000
G-102-1021-3120 MEALS & MEETING COSTS---Meeting Costs	4,765	4,409	4,767	8,502	7,000	7,000
G-102-1021-4036 CONFERENCES - DETAIL BY COUNCILLOR	6,211	15,508	12,219	18,009	16,000	16,000
G-102-1021-4040 Consultants	0	0	665	12,026	38,000	38,000
G-102-1021-4090 LEGAL	0	0	11,670	0	0	0
G-102-1021-4097 MEMBERSHIPS	13,737	14,217	15,445	16,851	15,700	17,200
G-102-1021-4100 SERVICES - OTHER	232	3,256	0	0	0	0
G-102-1021-4150 TRAVEL/MILEAGE - DETAIL BY COUNCILLOR	0	187	49	159	200	200
G-102-1021-7810 TRANSFER TO RESERVE	0	0	0	10,000	10,000	10,000
<b>Total 1021 COUNCIL ADMINISTRATION</b>	164,484	185,782	185,967	199,771	201,820	339,320
<b>1031 PUBLIC RECEPTIONS</b>						
G-102-1031-1570 CITY COUNCIL -HOCKEY DAY-Donations	-25,928	0	0	0	0	0
G-102-1031-1571 CITY COUNCIL - Conference Hosting--Host	-93,361	0	0	0	0	0
G-102-1031-1770 RECOVERABLES - HOCKEY DAY	834	-1,070	0	0	0	0
G-102-1031-1810 CONTRIBUTION FROM RESERVE	-15,209	-6,989	0	0	0	0
G-102-1031-3050 MATERIALS - LONG SERVICE AWARDS	2,714	2,784	1,709	1,622	2,400	2,400
G-102-1031-3080 MISC - SPECIAL EVENTS	25,933	30,404	23,708	0	0	0
G-102-1031-3081 BLUE JAYS DAY	1,602	1,257	242	-1,012	2,000	2,000
G-102-1031-4001 MEMORIAL DONATIONS	0	0	190	500	500	500
G-102-1031-4100 SERVICES - MEMORIAL DONATIONS	529	877	256	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 102 CITY COUNCIL

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-102-1031-4164 Special Events	0	0	4,420	10,650	32,000	<b>32,000</b>
G-102-1031-4165 CITY COUNCIL -HOCKEY DAY - EXPENSES	37,803	6,989	0	0	0	<b>0</b>
G-102-1031-4166 INTELLIGENT COMMUNITIES EXPENSES	1,990	0	0	0	0	<b>0</b>
G-102-1031-4167 HOSTED CONFERENCE EXPENSES	95,861	0	0	0	0	<b>0</b>
G-102-1031-7810 TRANSFER TO RESERVES	0	1,070	0	0	0	<b>0</b>
<b>Total 1031 PUBLIC RECEPTIONS</b>	<b>32,768</b>	<b>35,322</b>	<b>30,525</b>	<b>11,760</b>	<b>36,900</b>	<b>36,900</b>
<b>Total 102 CITY COUNCIL</b>	<b>197,252</b>	<b>221,104</b>	<b>216,492</b>	<b>211,531</b>	<b>238,720</b>	<b>376,220</b>
<b>Total 102 CITY COUNCIL</b>	<b>197,252</b>	<b>221,104</b>	<b>216,492</b>	<b>211,531</b>	<b>238,720</b>	<b>376,220</b>

## 2020 DRAFT OPERATING BUDGET

### 111 CAO'S OFFICE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>111 CAO'S OFFICE</b>						
<b>1111 ADMINISTRATION</b>						
G-111-1111-1130 ONTARIO GRANTS	0	0	0	-102,516	0	0
G-111-1111-1810 CONTRIBUTION FROM RESERVES	-27,987	-50,103	-50,000	-25,000	-40,000	-99,660
G-111-1111-1820 CONTRIBUTION FROM RESERVE FUNDS	0	0	-5,000	-22,715	0	0
G-111-1111-2100 F.T. SALARIES & WAGES	328,410	401,581	408,329	422,260	494,950	502,730
G-111-1111-2500 F.T. BENEFITS	100,938	119,970	120,287	129,778	144,380	141,690
G-111-1111-3050 Materials	0	0	0	0	300	300
G-111-1111-3070 OFFICE SUPPLIES AND PAPER	1,210	1,007	998	1,537	1,800	1,800
G-111-1111-3080 MISCELLANEOUS	1,808	1,720	1,767	30	200	250
G-111-1111-3090 PHOTOCOPIER EXPENSE	3,039	3,131	2,704	2,086	3,000	3,300
G-111-1111-3100 POSTAGE	38	8	32	30	200	100
G-111-1111-3120 MEALS & MEETING COSTS - MEETING COS	1,494	1,241	863	590	1,400	1,400
G-111-1111-3130 PUBLICATIONS & SUBSCRIPTIONS	419	434	502	202	270	270
G-111-1111-4020 Service Contracts	0	0	0	434	1,500	1,500
G-111-1111-4035 Conferences- Accommodations	513	2,179	1,758	2,508	2,000	2,000
G-111-1111-4036 CONFERENCES - EXPENSES	182	386	198	63	400	400
G-111-1111-4037 CONFERENCES - REGISTRATION	594	2,384	1,923	1,064	2,500	2,500
G-111-1111-4038 CONFERENCES - TRAVEL/MILEAGE	1,211	1,650	1,817	725	2,000	2,000
G-111-1111-4040 CONSULTANTS	34,215	17,285	33,988	44,037	40,000	99,660
G-111-1111-4060 COURIER/FREIGHT	22	11	4	8	150	70
G-111-1111-4090 LEGAL	11,872	37,488	15,847	550	5,000	0
G-111-1111-4097 MEMBERSHIPS	2,998	3,407	10,205	1,837	3,500	3,500
G-111-1111-4100 SERVICES - OTHER	1,737	2,539	1,639	0	0	0
G-111-1111-4110 TELEPHONE - BASIC	0	0	0	2,017	2,200	1,740
G-111-1111-4120 TELEPHONE - CELL PHONES	2,403	2,039	2,491	3,269	3,600	3,600
G-111-1111-4125 INTERNET	420	818	135	0	900	0
G-111-1111-4142 TRAINING - EXPENSES	4,734	6,007	307	450	4,200	4,200
G-111-1111-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	643	156	68	108	750	750

## 2020 DRAFT OPERATING BUDGET

### 111 CAO'S OFFICE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-111-1111-4160 SPECIAL PROJECTS	0	0	0	39,809	0	0
G-111-1111-4164 Special Events	0	0	0	946	1,600	1,800
G-111-1111-7810 TRANSFER TO RESERVES	20,000	10,000	10,000	10,000	0	10,000
G-111-1111-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,353	1,476	1,010	0	1,100	1,500
<b>Total 1111 ADMINISTRATION</b>	<b>492,266</b>	<b>566,814</b>	<b>561,872</b>	<b>514,107</b>	<b>677,900</b>	<b>687,400</b>
<b>1115 COMMUNICATION</b>						
G-111-1115-2100 SALARIES & WAGES	0	36,386	81,405	0	0	0
G-111-1115-2500 BENEFITS	0	11,066	23,433	0	0	0
G-111-1115-3070 OFFICE SUPPLIES	0	64	0	0	0	0
G-111-1115-4097 MEMBERSHIPS	0	1,730	0	0	0	0
G-111-1115-4120 CELL PHONE	0	390	806	0	0	0
<b>Total 1115 COMMUNICATION</b>	<b>0</b>	<b>49,636</b>	<b>105,644</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total 111 CAO'S OFFICE</b>	<b>492,266</b>	<b>616,450</b>	<b>667,516</b>	<b>514,107</b>	<b>677,900</b>	<b>687,400</b>
<b>Total 111 CAO'S OFFICE</b>	<b>492,266</b>	<b>616,450</b>	<b>667,516</b>	<b>514,107</b>	<b>677,900</b>	<b>687,400</b>

## 2020 DRAFT OPERATING BUDGET

### 112 HUMAN RESOURCES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>112 HUMAN RESOURCES</b>						
<b>1210 PERSONNEL ADMINISTRATION</b>						
G-112-1210-2100 F.T. SALARIES & WAGES	349,688	335,379	324,798	327,403	370,450	<b>376,030</b>
G-112-1210-2110 PART TIME WAGES	43,139	46,967	46,080	0	0	<b>0</b>
G-112-1210-2500 F.T. BENEFITS	102,673	102,780	100,096	97,881	110,800	<b>112,140</b>
G-112-1210-2510 PART TIME BENEFITS	4,044	4,198	4,084	0	0	<b>0</b>
G-112-1210-3070 OFFICE SUPPLIES AND PAPER	1,845	1,964	1,826	1,426	2,500	<b>2,000</b>
G-112-1210-3090 PHOTOCOPIER EXPENSE	2,797	3,219	3,615	2,775	2,500	<b>3,000</b>
G-112-1210-3100 POSTAGE	62	50	159	37	200	<b>100</b>
G-112-1210-3120 MEALS & MEETING COSTS---Meeting Costs	0	0	35	34	0	<b>100</b>
G-112-1210-3130 PUBLICATIONS & SUBSCRIPTIONS	195	0	0	0	1,000	<b>500</b>
G-112-1210-4010 ADVERTISING	9,802	4,446	4,236	5,331	6,000	<b>6,000</b>
G-112-1210-4035 CONFERENCES - ACCOMMODATIONS	2,534	1,180	941	651	4,300	<b>2,300</b>
G-112-1210-4036 CONFERENCES - EXPENSES	279	98	379	48	1,200	<b>1,000</b>
G-112-1210-4037 CONFERENCES - REGISTRATION	4,061	1,208	706	1,647	7,100	<b>5,000</b>
G-112-1210-4038 CONFERENCES - TRAVEL/MILEAGE	1,319	1,277	1,397	791	3,600	<b>1,600</b>
G-112-1210-4090 LEGAL	0	0	0	1,246	0	<b>0</b>
G-112-1210-4097 MEMBERSHIPS	1,112	1,254	1,915	3,402	1,610	<b>2,800</b>
G-112-1210-4110 Telephone - Basic	0	0	0	1,742	1,900	<b>1,400</b>
G-112-1210-4120 TELEPHONE - CELL PHONES	1,710	2,479	4,363	3,837	4,200	<b>3,600</b>
G-112-1210-7900 INTERFUNCTIONAL TRANSFER	0	0	540	0	0	<b>0</b>
G-112-1210-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,460	1,371	599	6	2,000	<b>2,000</b>
<b>Total 1210 PERSONNEL ADMINISTRATION</b>	<b>526,720</b>	<b>507,870</b>	<b>495,769</b>	<b>448,257</b>	<b>519,360</b>	<b>519,570</b>
<b>1212 LABOUR RELATIONS</b>						
G-112-1212-3070 OFFICE SUPPLIES AND PAPER	0	0	93	8	0	<b>0</b>
G-112-1212-3110 PRINTING	841	426	492	335	600	<b>600</b>
G-112-1212-3120 MEALS AND MEETING COSTS---Meeting Co	2,386	2,055	8,212	1,666	5,000	<b>2,000</b>
G-112-1212-4040 CONSULTANTS	0	0	0	181	0	<b>0</b>
G-112-1212-4090 LEGAL	35,294	19,273	32,932	24,755	17,000	<b>30,620</b>
<b>Total 1212 LABOUR RELATIONS</b>	<b>38,521</b>	<b>21,754</b>	<b>41,729</b>	<b>26,945</b>	<b>22,600</b>	<b>33,220</b>

## 2020 DRAFT OPERATING BUDGET

### 112 HUMAN RESOURCES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>1214 TRAINING</b>						
G-112-1214-4140 TRAINING REGISTRATION - CORPORATE	11,236	3,051	17,604	23,202	31,000	31,000
G-112-1214-4142 HEALTH & SAFETY EXPENSES	14,559	18,472	7,572	7,499	17,850	12,850
<b>Total 1214 TRAINING</b>	25,795	21,523	25,176	30,701	48,850	43,850
<b>1216 BENEFIT ADMINISTRATION</b>						
G-112-1216-4040 CONSULTANTS	17,584	17,584	21,110	25,889	24,000	31,300
<b>Total 1216 BENEFIT ADMINISTRATION</b>	17,584	17,584	21,110	25,889	24,000	31,300
<b>Total 112 HUMAN RESOURCES</b>	<b>608,620</b>	<b>568,731</b>	<b>583,784</b>	<b>531,792</b>	<b>614,810</b>	<b>627,940</b>
<b>Total 112 HUMAN RESOURCES</b>	608,620	568,731	583,784	531,792	614,810	627,940



## 2020 DRAFT OPERATING BUDGET

### 100 TAXATION AND GENERAL REVENUES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>100 TAXATION AND GENERAL REVENUES</b>						
<b>1010 TAXATION, GENERAL GRANTS, FEST</b>						
G-100-1010-1010 REG RESIDENTIAL & FARM	-38,562,150	-39,908,398	-41,183,386	-43,194,092	-43,360,250	<b>-43,360,250</b>
G-100-1010-1020 REG COMMERCIAL & INDUSTRIAL	-14,823,795	-15,155,464	-15,493,690	-16,026,115	-15,859,970	<b>-15,859,970</b>
G-100-1010-1030 BILL 79 ADJUSTMENTS	-579	-494	0	0	0	<b>-627,800</b>
G-100-1010-1042 TAXATION - AREA OPENINGS	-18,954	-7,827	-19,442	-19,530	-19,000	<b>-19,500</b>
G-100-1010-1044 TAXATION CITY CENTRE	0	-4,549	0	8	0	<b>0</b>
G-100-1010-1050 TAXATION - STRATFORD GENERAL HOSPI	-22,200	-22,200	-22,200	-22,200	-22,200	<b>-22,000</b>
G-100-1010-1055 TAXATION- UNIVERSITY OF WATERLOO	-12,075	-13,875	-15,600	-18,675	-15,600	<b>-15,600</b>
G-100-1010-1060 TAXATION - PERTH COUNTY JAIL	-3,750	-3,750	-3,750	-3,750	-3,750	<b>-3,750</b>
G-100-1010-1070 TAXATION - RAILWAYS	-5,893	-5,893	-5,893	-10,638	-5,900	<b>-5,900</b>
G-100-1010-1080 EDUCATION PORTION PIL	-137,450	-143,768	-200,307	-170,647	-170,000	<b>-170,650</b>
G-100-1010-1710 FESTIVAL HYDRO DIVIDENDS/INTEREST	-2,249,565	-2,150,000	-1,967,948	-1,644,225	-2,150,000	<b>-2,150,000</b>
G-100-1010-7810 TRANSFER TO RESERVE	0	0	28,366	0	0	<b>0</b>
<b>Total 1010 TAXATION, GENERAL GRANTS, FEST</b>	<b>-55,836,411</b>	<b>-57,416,218</b>	<b>-58,883,850</b>	<b>-61,109,864</b>	<b>-61,606,670</b>	<b>-62,235,420</b>
<b>Total 100 TAXATION AND GENERAL REVENUES</b>	<b>-55,836,411</b>	<b>-57,416,218</b>	<b>-58,883,850</b>	<b>-61,109,864</b>	<b>-61,606,670</b>	<b>-62,235,420</b>
<b>Total 100 TAXATION AND GENERAL REVENUES</b>	<b>-55,836,411</b>	<b>-57,416,218</b>	<b>-58,883,850</b>	<b>-61,109,864</b>	<b>-61,606,670</b>	<b>-62,235,420</b>

## 2020 DRAFT OPERATING BUDGET

### 121 CITY CLERK

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>121 CITY CLERK</b>						
<b>1122 COUNCIL INITIATIVES</b>						
G-121-1122-3050 MATERIALS	712	712	1,097	0	0	0
<b>Total 1122 COUNCIL INITIATIVES</b>	712	712	1,097	0	0	0
<b>1126 CITY CLERK'S ADMINISTRATION</b>						
G-121-1126-1405 CLERKS USER FEES- RENTALS/FOI/COMMIS	-21,337	-17,466	-14,862	-16,683	-20,000	-17,000
G-121-1126-1434 CLERKS - ADMIN FEE	-3,370	-937	-1,734	-519	-1,500	-1,000
G-121-1126-1435 CLERK - COMMISSIONING	-4,050	-4,325	-4,105	-3,400	-3,900	-3,900
G-121-1126-1437 CLERK - FREEDOM OF INFORMATION	-2,477	-367	-3,369	-1,181	-750	-1,000
G-121-1126-1438 CLERK- CIVIL CEREMONY	-8,394	-13,681	-11,247	-15,521	-14,500	-14,000
G-121-1126-1439 CLERK - ENCROACHMENT FEE	-2,168	-15,700	-2,170	-551	-16,000	-16,500
G-121-1126-1441 CLERK - MARRIAGE LICENCE	-24,500	-29,250	-27,375	-12,175	-31,000	-30,000
G-121-1126-1442 CLERK - LOTTERY LICENCE	-56,506	-52,206	-53,254	-44,900	-55,000	-54,000
G-121-1126-1443 CLERK - PET LICENCING	-446	-2,108	-1,639	-1,920	-2,400	-2,200
G-121-1126-1444 CLERK - BUSINESS LICENCES	-23,042	-21,016	-28,049	-30,406	-37,500	-32,000
G-121-1126-1770 RECOVERABLES	-2	0	0	0	0	0
G-121-1126-1810 Contribution from Reserve	-4,922	-1,750	-280	0	0	0
G-121-1126-1900 Interfunctional Transfers	0	0	0	0	0	-32,000
G-121-1126-2100 F.T. SALARIES & WAGES	314,455	355,016	389,883	358,980	401,050	434,970
G-121-1126-2110 PART TIME SALARIES & WAGES	46,342	477	622	22,831	0	0
G-121-1126-2500 F.T. BENEFITS	83,896	94,191	101,971	96,051	120,170	133,250
G-121-1126-2510 P.T. BENEFITS	3,915	130	-183	6,516	0	0
G-121-1126-3050 MATERIALS	9,600	9,600	9,605	799	14,000	15,600
G-121-1126-3070 OFFICE SUPPLIES AND PAPER	-588	726	1,155	4,251	3,100	3,100
G-121-1126-3090 PHOTOCOPIER EXPENSE	5,147	4,735	5,834	3,907	6,000	6,000
G-121-1126-3100 POSTAGE	3,259	3,455	3,889	3,174	4,000	4,000
G-121-1126-3110 PRINTING	0	387	685	433	1,500	1,000
G-121-1126-3130 PUBLICATIONS & SUBSCRIPTIONS	1,419	1,181	1,585	759	1,500	1,500
G-121-1126-4020 Service Contracts	0	0	0	0	6,600	0
G-121-1126-4035 CONFERENCES- ACCOMMODATIONS	352	637	0	933	1,500	1,500
G-121-1126-4036 CONFERENCES - EXPENSES	48	0	0	5	300	300

## 2020 DRAFT OPERATING BUDGET

### 121 CITY CLERK

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-121-1126-4037 CONFERENCES - REGISTRATION	766	0	198	717	1,500	1,500
G-121-1126-4038 CONFERENCES- TRAVEL/MILEAGE	0	0	0	163	600	600
G-121-1126-4040 Consultants	0	0	0	4,202	0	0
G-121-1126-4060 Courier/Freight	0	0	0	1,957	3,200	3,200
G-121-1126-4090 LEGAL	26,308	15,189	34,511	25,642	27,000	30,000
G-121-1126-4097 MEMBERSHIPS	765	1,554	606	806	1,800	1,500
G-121-1126-4100 SERVICES - OTHER	7,557	6,833	4,469	0	0	0
G-121-1126-4110 TELEPHONE	0	0	0	2,631	2,870	1,740
G-121-1126-4120 CELL PHONES	0	390	806	817	900	900
G-121-1126-4130 TOWN CRIER	23,871	21,881	26,975	23,140	25,000	25,000
G-121-1126-4140 TRAINING - REGISTRATION	3,057	2,497	2,151	422	5,500	5,500
G-121-1126-4141 TRAINING - MILEAGE	300	211	0	0	600	500
G-121-1126-4142 TRAINING - EXPENSES	694	731	69	0	500	500
G-121-1126-4144 TRAINING - AODA	0	0	2,840	0	0	0
G-121-1126-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	0	102	318	61	500	500
G-121-1126-4164 Special Events	0	0	0	0	1,600	0
G-121-1126-5010 CITY CLERK'S -Bank, Collection-over/short	-49	50	-6	38	0	50
G-121-1126-7810 TRANSFER TO RESERVES	2,000	6,000	7,300	0	0	0
G-121-1126-9010 OFFICE EQUIPMENT AND FURNISHINGS	309	30	5,127	2,266	1,500	1,500
<b>Total 1126 CITY CLERK'S ADMINISTRATION</b>	<b>382,209</b>	<b>367,197</b>	<b>452,326</b>	<b>434,245</b>	<b>450,240</b>	<b>470,610</b>
<b>1128 ELECTION SERVICES</b>						
G-121-1128-1770 RECOVERABLES	0	0	0	-356	0	0
G-121-1128-1810 TRANSFER FROM RESERVES	0	0	-129,196	-3,100	0	0
G-121-1128-2550 HONORARIUM	0	0	10,520	0	0	0
G-121-1128-3050 MATERIALS	4,998	1,832	85,522	5,411	6,000	5,000
G-121-1128-4020 SERVICE CONTRACTS	0	0	2,250	0	0	0
G-121-1128-4040 CONSULTANTS	0	0	30,904	0	0	0
G-121-1128-7810 TRANSFER TO RESERVES	40,000	45,000	50,000	55,000	55,000	55,000
<b>Total 1128 ELECTION SERVICES</b>	<b>44,998</b>	<b>46,832</b>	<b>50,000</b>	<b>56,955</b>	<b>61,000</b>	<b>60,000</b>
<b>Total 121 CITY CLERK</b>	<b>427,919</b>	<b>414,741</b>	<b>503,423</b>	<b>491,200</b>	<b>511,240</b>	<b>530,610</b>
<b>Total 121 CITY CLERK</b>	427,919	414,741	503,423	491,200	511,240	530,610

## 2020 DRAFT OPERATING BUDGET

### 131 FINANCE & TREASURY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>131 FINANCE &amp; TREASURY</b>						
<b>1132 TREASURY ADMINISTRATION</b>						
G-131-1132-1360 INTEREST ON A/R ACCOUNTS	-6,198	-152	-2,335	-4,090	-3,600	-6,000
G-131-1132-1380 Tax Certificates	0	0	0	-25,250	-24,000	-25,000
G-131-1132-1405 USER FEES	-120	-30	0	0	0	0
G-131-1132-1570 DONATIONS	0	0	-4,551	-4,620	0	0
G-131-1132-1770 RECOVERABLES	25	-9	18	-5,000	-4,690	-4,760
G-131-1132-1810 Contribution From Reserve	0	-30,270	0	0	-82,020	-88,000
G-131-1132-1900 INTERFUNCTIONAL TRANSFERS	-155,059	-162,914	-214,864	-167,800	-219,750	-320,550
G-131-1132-2100 F.T. SALARIES & WAGES	645,404	661,966	703,712	847,146	985,870	1,008,800
G-131-1132-2110 PART TIME SALARIES & WAGES	51,154	3,419	0	13,879	32,000	0
G-131-1132-2500 F.T. BENEFITS	165,540	187,566	223,841	249,279	289,490	283,000
G-131-1132-2510 P.T. BENEFITS	12,381	281	5,631	1,680	8,000	0
G-131-1132-2700 Other Payroll Expenses	0	70	80	125	150	0
G-131-1132-3050 MATERIALS	0	0	4,551	4,573	0	5,000
G-131-1132-3070 OFFICE SUPPLIES AND PAPER	6,010	8,804	7,939	11,949	10,900	15,900
G-131-1132-3090 PHOTOCOPIER EXPENSE	4,359	5,044	4,355	3,565	4,300	4,500
G-131-1132-3100 POSTAGE	10,361	3,649	7,080	25,103	32,000	28,000
G-131-1132-3120 MEETING COSTS	0	902	87	497	1,000	1,000
G-131-1132-3130 PUBLICATIONS & SUBSCRIPTIONS	1,816	1,725	1,277	129	1,750	1,250
G-131-1132-4010 ADVERTISING	-37	0	0	0	0	0
G-131-1132-4020 Service Contracts	0	0	0	0	1,500	0
G-131-1132-4030 AUDIT	48,000	49,000	50,000	0	64,000	55,000
G-131-1132-4035 CONFERENCES	345	608	330	0	0	0
G-131-1132-4036 Conferences - Expenses	0	0	12	0	0	0
G-131-1132-4037 CONFERENCES- REGISTRATIONS	0	253	0	0	0	0
G-131-1132-4038 CONFERENCES- TRAVEL/MILEAGE	0	309	173	0	0	0
G-131-1132-4040 CONSULTANTS	0	0	1,908	82,995	151,000	145,000
G-131-1132-4060 Courier/Freight	0	0	35	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 131 FINANCE & TREASURY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-131-1132-4090 LEGAL	1,143	223	5,308	0	0	0
G-131-1132-4095 MAINTENANCE CONTRACTS	6,763	7,429	14,523	10,499	37,200	38,000
G-131-1132-4097 MEMBERSHIPS	5,238	5,274	5,518	5,762	7,060	6,500
G-131-1132-4100 SERVICES - OTHER	449	3,472	1,243	0	0	0
G-131-1132-4110 TELEPHONE - BASIC	63,892	68,217	77,209	15,264	7,940	4,880
G-131-1132-4115 TELEPHONE - LONG DISTANCE	5,873	2,070	1,194	0	0	0
G-131-1132-4120 TELEPHONE - CELL PHONES	0	485	806	817	900	900
G-131-1132-4140 TRAINING	8,409	1,754	5,663	6,860	24,000	16,000
G-131-1132-4141 TRAINING - MILEAGE	464	401	97	0	0	0
G-131-1132-4142 TRAINING - EXPENSES	332	753	0	0	0	0
G-131-1132-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	0	116	167	0	500	200
G-131-1132-5010 BANK, COLLECTION AND CREDIT CARD CH	64	153	612	0	0	0
G-131-1132-9010 OFFICE EQUIPMENT AND FURNISHINGS	404	4,280	81	412	7,500	10,000
<b>Total 1132 TREASURY ADMINISTRATION</b>	<b>877,012</b>	<b>824,848</b>	<b>901,700</b>	<b>1,073,774</b>	<b>1,333,000</b>	<b>1,179,620</b>
<b>1133 ASSET MANAGEMENT</b>						
G-131-1133-1810 CONTRIBUTION FROM RESERVE	-78,198	-105,971	0	0	0	0
G-131-1133-1820 CONTRIBUTION FROM RESERVE FUNDS	0	0	-16,367	0	0	0
G-131-1133-2100 F.T. SALARIES & WAGES	60,177	70,701	11,816	0	0	0
G-131-1133-2500 F.T. BENEFITS	5,941	5,836	1,164	0	0	0
G-131-1133-3120 MEETING COSTS	20	47	0	0	0	0
G-131-1133-4037 CONFERENCES-REGISTRATION	804	1,053	0	0	0	0
G-131-1133-4095 MAINTENANCE CONTRACTS	8,705	3,272	3,387	0	0	0
G-131-1133-4141 TRAINING - MILEAGE	101	62	0	0	0	0
G-131-1133-7900 INTERFUNCTIONAL	2,450	0	0	0	0	0
<b>Total 1133 ASSET MANAGEMENT</b>	<b>0</b>	<b>-25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1136 TAX SERVICES ADMINISTRATION</b>						
G-131-1136-2100 F.T. SALARIES & WAGES	259,095	262,040	265,997	0	0	0
G-131-1136-2500 F.T. BENEFITS	72,993	73,434	74,262	0	0	0
G-131-1136-2700 OTHER PAYROLL EXPENSES	0	70	65	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 131 FINANCE & TREASURY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-131-1136-3070 OFFICE SUPPLIES AND PAPER	531	959	1,167	0	0	0
G-131-1136-3100 POSTAGE	24,033	21,178	21,787	0	0	0
G-131-1136-3130 PUBLICATION & SUBSCRIPTIONS	118	107	121	0	0	0
G-131-1136-4036 CONFERENCES - EXPENSES	2,303	2,536	1,507	0	0	0
G-131-1136-4040 CONSULTANTS	0	0	1,607	0	0	0
G-131-1136-4090 LEGAL	-391	5,252	305	51	0	0
G-131-1136-4097 MEMBERSHIPS	209	214	219	0	0	0
G-131-1136-4100 SERVICES - OTHER	10	0	0	0	0	0
G-131-1136-4140 TRAINING - REGISTRATION	1,018	0	0	0	0	0
G-131-1136-4142 TRAINING - EXPENSES	260	0	0	0	0	0
<b>Total 1136 TAX SERVICES ADMINISTRATION</b>	<b>360,179</b>	<b>365,790</b>	<b>367,037</b>	<b>51</b>	<b>0</b>	<b>0</b>
<b>1138 TAX BILLING &amp; COLLECTIONS</b>						
G-131-1138-1380 TAX CERTIFICATES	-26,840	-27,575	-24,001	0	0	0
G-131-1138-3070 OFFICE SUPPLIES, PAPER & STATIONERY	1,329	2,837	1,502	0	0	0
<b>Total 1138 TAX BILLING &amp; COLLECTIONS</b>	<b>-25,511</b>	<b>-24,738</b>	<b>-22,499</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total 131 FINANCE &amp; TREASURY</b>	<b>1,211,680</b>	<b>1,140,900</b>	<b>1,246,238</b>	<b>1,073,825</b>	<b>1,333,000</b>	<b>1,179,620</b>
<b>Total 131 FINANCE &amp; TREASURY</b>	<b>1,211,680</b>	<b>1,140,900</b>	<b>1,246,238</b>	<b>1,073,825</b>	<b>1,333,000</b>	<b>1,179,620</b>

## 2020 DRAFT OPERATING BUDGET

### 134 INFORMATION TECHNOLOGY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>134 INFORMATION TECHNOLOGY</b>						
<b>1230 IT ADMINISTRATION</b>						
G-134-1230-1810 CONTRIBUTION FROM RESERVE	-1,001	0	0	0	0	0
G-134-1230-2100 F.T. SALARIES & WAGES	151,770	167,409	209,972	259,034	239,890	319,100
G-134-1230-2110 P.T. SALARIES AND WAGES	25,508	25,927	33,473	31,670	38,130	37,600
G-134-1230-2500 F.T. BENEFITS	41,770	45,488	58,713	71,331	66,700	87,720
G-134-1230-2510 P.T. BENEFITS	4,824	4,819	3,736	5,892	8,020	9,630
G-134-1230-2700 OTHER PAYROLL EXPENSES	0	0	50	0	150	0
G-134-1230-3050 MATERIALS	0	6	0	0	0	0
G-134-1230-3070 OFFICE SUPPLIES AND PAPER	546	202	313	542	1,000	600
G-134-1230-3120 MEALS & MEETING COSTS---Meeting Costs	0	58	0	0	280	0
G-134-1230-4020 Service Contracts	0	0	0	188,602	248,700	248,700
G-134-1230-4035 CONFERENCES - ACCOMMODATIONS	1,096	1,275	0	756	5,100	10,000
G-134-1230-4036 CONFERENCES - EXPENSES	0	102	409	0	200	0
G-134-1230-4037 CONFERENCES - REGISTRATION	1,803	3,044	2,475	1,192	5,200	0
G-134-1230-4038 CONFERENCES - TRAVEL/MILEAGE	302	1,062	1,032	376	2,600	0
G-134-1230-4097 MEMBERSHIPS	0	908	0	15	12,100	4,000
G-134-1230-4100 SERVICES - OTHER	285,366	210,929	233,726	0	0	0
G-134-1230-4140 TRAINING - REGISTRATION	0	190	0	254	6,000	6,000
G-134-1230-4142 TRAINING - EXPENSES	112	0	397	0	0	0
<b>Total 1230 IT ADMINISTRATION</b>	512,096	461,419	544,296	559,664	634,070	723,350
<b>1232 IT Services - Outside Agencies</b>						
G-134-1232-1770 RECOVERABLES	-21,000	-8,400	-8,400	-7,700	0	0
<b>Total 1232 IT Services - Outside Agencies</b>	-21,000	-8,400	-8,400	-7,700	0	0
<b>1234 IT MAINTENANCE &amp; SUPPORT</b>						
G-134-1234-1405 USER FEES	-54	-707	-497	-224	0	0
G-134-1234-1425 INFORMATION TECHNOLOGY -IT MAINTEN	-4,819	-4,819	-4,819	-4,819	0	0
G-134-1234-1770 RECOVERABLES	-6,571	-11,800	0	-5,080	-8,400	-9,620
G-134-1234-1900 INTERFUNCTIONAL TRANSFER (REVENUE)	-86,661	-84,788	-148,696	-110,775	-205,600	-176,600

## 2020 DRAFT OPERATING BUDGET

### 134 INFORMATION TECHNOLOGY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-134-1234-3090 Photocopies	255	670	230	178	650	650
G-134-1234-4036 CONFERENCES - Expenses	0	0	498	0	0	0
G-134-1234-4040 Consultants	0	0	0	0	60,000	60,000
G-134-1234-4095 SUPPORT & MAINTENANCE CONTRACTS	218,544	245,371	281,743	214,309	217,800	621,990
G-134-1234-4100 SERVICES - OTHER	0	8,610	0	0	0	0
G-134-1234-4110 Telephone - Basic	0	0	0	1,613	1,760	1,390
G-134-1234-4115 TELEPHONE - LONG DISTANCE	0	0	0	913	0	0
G-134-1234-4120 TELEPHONE - CELL PHONES	4,612	0	-48,081	-22,305	1,980	-13,140
G-134-1234-4122 DATA TELECOMMUNICATIONS	57,615	45,667	66,543	51,014	66,540	66,540
G-134-1234-4125 INTERNET	12,211	12,211	12,343	11,194	13,800	13,800
G-134-1234-7810 TRANSFER TO RESERVES	80,000	85,000	0	0	0	0
G-134-1234-7820 TRANSFER TO RESERVE FUNDS	0	0	133,081	155,570	155,570	155,570
G-134-1234-9030 Equipment purchases for other department	29,445	72,701	40,459	44,120	27,300	0
<b>Total 1234 IT MAINTENANCE &amp; SUPPORT</b>	<b>304,577</b>	<b>368,116</b>	<b>332,804</b>	<b>335,708</b>	<b>331,400</b>	<b>720,580</b>
<b>Total 134 INFORMATION TECHNOLOGY</b>	<b>795,673</b>	<b>821,135</b>	<b>868,700</b>	<b>887,672</b>	<b>965,470</b>	<b>1,443,930</b>
<b>Total 134 INFORMATION TECHNOLOGY</b>	<b>795,673</b>	<b>821,135</b>	<b>868,700</b>	<b>887,672</b>	<b>965,470</b>	<b>1,443,930</b>



## 2020 DRAFT OPERATING BUDGET

### 135 PARKING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>135 PARKING</b>						
<b>3411 PARKING CONTROL ADMINISTRATION</b>						
G-135-3411-1335 PARKING REVENUE - PERMITS	-856,900	-869,421	-976,713	-798,942	-948,140	<b>-1,530,000</b>
G-135-3411-1480 PARKING TICKET/FINES/HOOD RENTAL	-188,707	-180,678	-170,669	-110,330	-170,000	<b>-170,000</b>
G-135-3411-1820 CONTRIBUTION FROM RESERVE FUNDS	-436,115	-423,739	0	0	0	<b>0</b>
G-135-3411-2100 F.T. SALARIES & WAGES	81,622	73,178	76,399	71,094	79,420	<b>55,510</b>
G-135-3411-2500 F.T. BENEFITS	27,787	30,059	30,584	26,863	27,990	<b>21,100</b>
G-135-3411-3040 PARKING DIVISION-PARKING CONTRO-Hy	395	409	366	281	500	<b>500</b>
G-135-3411-3050 MATERIALS	1,531	3,771	4,388	9,034	5,200	<b>7,200</b>
G-135-3411-3070 OFFICE SUPPLIES AND PAPER	13,089	7,487	6,085	7,149	6,500	<b>8,700</b>
G-135-3411-3090 PHOTOCOPIER EXPENSE	0	0	0	0	1,000	<b>1,000</b>
G-135-3411-3100 POSTAGE	3,573	3,330	3,471	1,782	3,500	<b>3,500</b>
G-135-3411-3180 VEHICLE - FUEL	0	0	0	547	0	<b>0</b>
G-135-3411-4010 ADVERTISING	0	267	1,191	0	1,500	<b>1,000</b>
G-135-3411-4040 CONSULTANTS	35,535	9,450	916	0	10,000	<b>10,000</b>
G-135-3411-4050 CONTRACTORS	105,439	115,448	107,477	98,892	188,140	<b>187,570</b>
G-135-3411-4090 LEGAL	0	0	1,988	448	3,000	<b>3,000</b>
G-135-3411-4095 MAINTENANCE CONTRACTS	8,150	39,178	33,712	26,010	19,900	<b>76,800</b>
G-135-3411-4100 SERVICES - OTHER	234	0	4,900	0	0	<b>0</b>
G-135-3411-4110 TELEPHONE	0	0	0	807	880	<b>700</b>
G-135-3411-4120 TELEPHONE - CELL PHONE	1,040	2,620	3,220	2,976	4,150	<b>3,600</b>
G-135-3411-4140 TRAINING-REGISTRATION	695	0	0	0	0	<b>0</b>
G-135-3411-5010 Bank, Collection, Credit Card fees	0	2,438	934	5,523	5,650	<b>7,700</b>
G-135-3411-7820 TRANSFER TO RESERVE FUNDS	821,973	818,902	422,594	0	216,810	<b>754,420</b>
G-135-3411-7900 Interfunctional Transfer	75,681	53,649	70,901	0	128,500	<b>137,200</b>
<b>Total 3411 PARKING CONTROL ADMINISTRATION</b>	<b>-304,978</b>	<b>-313,652</b>	<b>-378,256</b>	<b>-657,866</b>	<b>-415,500</b>	<b>-420,500</b>

## 2020 DRAFT OPERATING BUDGET

### 135 PARKING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>3450 PARKING LOT FACILITIES</b>						
G-135-3450-2100 F.T. SALARIES & WAGES	10,160	9,560	22,574	75	0	0
G-135-3450-2110 PART TIME SALARIES & WAGES	58	464	52	0	0	0
G-135-3450-2500 F.T. BENEFITS	2,573	2,652	6,321	21	0	0
G-135-3450-2510 P.T. BENEFITS	9	111	8	0	0	0
G-135-3450-3050 MATERIALS	210	1,238	14,328	69	10,000	10,000
G-135-3450-3190 VEHICLE - REPAIRS & EXPENSES	1,708	0	0	0	0	0
G-135-3450-4050 CONTRACTORS	10,828	14,239	31,837	18,083	20,000	25,000
G-135-3450-4100 SERVICES - OTHER	1,203	1,476	9,042	0	0	0
G-135-3450-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	30,000	30,890	30,000	33,000	35,500	35,500
G-135-3450-7850 CITY OWNED RENTAL EXPENSE	3,231	3,026	9,996	6	0	0
<b>Total 3450 PARKING LOT FACILITIES</b>	59,980	63,656	124,158	51,254	65,500	70,500
<b>Total 135 PARKING</b>	<b>-244,998</b>	<b>-249,996</b>	<b>-254,098</b>	<b>-606,612</b>	<b>-350,000</b>	<b>-350,000</b>
<b>Total 135 PARKING</b>	<b>-244,998</b>	<b>-249,996</b>	<b>-254,098</b>	<b>-606,612</b>	<b>-350,000</b>	<b>-350,000</b>

## 2020 DRAFT OPERATING BUDGET

### 136 CROSSING GUARDS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>136 CROSSING GUARDS</b>						
<b>3191 CROSSING GUARD ADMINISTRATION</b>						
G-136-3191-4100 SERVICES - OTHER	0	684	0	0	0	0
<b>Total 3191 CROSSING GUARD ADMINISTRATION</b>	<b>0</b>	<b>684</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3192 CROSSING GUARD PROTECTION</b>						
G-136-3192-3050 MATERIALS	1,042	1,444	1,576	252	1,630	1,600
G-136-3192-4040 Consultants	0	0	0	0	5,000	0
G-136-3192-4050 Contractors	134,136	131,075	200,498	157,522	230,360	218,880
G-136-3192-4100 SERVICES - OTHER	0	0	355	0	0	0
G-136-3192-9030 EQUIPMENT PURCHASES	1,688	2,010	2,197	11,774	2,000	5,000
<b>Total 3192 CROSSING GUARD PROTECTION</b>	<b>136,866</b>	<b>134,529</b>	<b>204,626</b>	<b>169,548</b>	<b>238,990</b>	<b>225,480</b>
<b>Total 136 CROSSING GUARDS</b>	<b>136,866</b>	<b>135,213</b>	<b>204,626</b>	<b>169,548</b>	<b>238,990</b>	<b>225,480</b>
<b>Total 136 CROSSING GUARDS</b>	<b>136,866</b>	<b>135,213</b>	<b>204,626</b>	<b>169,548</b>	<b>238,990</b>	<b>225,480</b>

## 2020 DRAFT OPERATING BUDGET

### 139 GENERAL GOVERNMENT

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>139 GENERAL GOVERNMENT</b>						
<b>1240 TAXES - INTEREST, SUPPS, ADJUST</b>						
G-139-1240-1045 SUPPLEMENTARIES	-467,275	-1,111,130	-1,381,904	-1,445,590	-1,100,000	-1,000,000
G-139-1240-1510 PENALTIES AND INTEREST ON TAXES	-433,987	-404,342	-428,613	-388,184	-420,000	-402,000
G-139-1240-1810 TRANSFER FROM RESERVE	-300,000	0	0	0	0	0
G-139-1240-5010 BANK, COLLECTION AND CREDIT CARD CH	2,181	0	0	0	0	0
G-139-1240-5050 PROPERTY TAX ADJUSTMENTS	1,597,279	1,342,869	812,834	1,202,612	1,100,000	1,000,000
G-139-1240-7810 TRANSFER TO RESERVE	100,000	135,000	150,000	0	0	0
<b>Total 1240 TAXES - INTEREST, SUPPS, ADJUST</b>	<b>498,198</b>	<b>-37,603</b>	<b>-847,683</b>	<b>-631,162</b>	<b>-420,000</b>	<b>-402,000</b>
<b>1241 DEBT SERVICING</b>						
G-139-1241-1570 GENERAL FINANCIAL-DEBT SERVICE-Donat	-49,286	-45,182	-35,240	-200	0	0
G-139-1241-1810 CONTRIBUTION FROM RESERVES	-2,616,723	-2,569,911	0	0	0	0
G-139-1241-1820 CONTRIBUTIONS FROM RESERVE FUNDS	-734,206	-635,832	-3,070,269	0	0	0
G-139-1241-3100 POSTAGE	0	0	10	0	0	0
G-139-1241-5010 BANK, COLLECTION AND CREDIT CARD CH	1,291	1,857	22,597	65,832	0	0
G-139-1241-5030 INTEREST ON LONG-TERM DEBT	2,511,119	2,318,042	2,144,659	339,297	429,300	507,490
G-139-1241-5035 PRINCIPAL REPAYMENT LT DEBT	6,056,120	6,017,001	5,973,638	993,258	1,115,320	1,497,840
G-139-1241-5036 UNFINANCED CAPITAL PAYMENT	0	0	302,708	0	0	0
<b>Total 1241 DEBT SERVICING</b>	<b>5,168,315</b>	<b>5,085,975</b>	<b>5,338,103</b>	<b>1,398,187</b>	<b>1,544,620</b>	<b>2,005,330</b>
<b>1242 CASH MANAGEMENT</b>						
G-139-1242-1560 INVESTMENT AND INTEREST INCOME	-223,571	-233,182	-380,359	-267,916	-318,260	-320,520
G-139-1242-5010 BANK, OPER LOAN INTEREST, COLLECT &	14,539	16,447	46,814	0	0	0
<b>Total 1242 CASH MANAGEMENT</b>	<b>-209,032</b>	<b>-216,735</b>	<b>-333,545</b>	<b>-267,916</b>	<b>-318,260</b>	<b>-320,520</b>
<b>1244 PROVINCIAL OFFENCES ACT</b>						
G-139-1244-1250 POA REVENUE	-286,157	-150,000	-170,367	-26,040	-168,740	-151,030
G-139-1244-4100 SERVICES - OTHER	15,180	16,220	15,106	0	0	0
G-139-1244-5010 BANK, COLLECTION & CREDIT CARD CHAR	0	0	0	11,113	16,600	16,600
<b>Total 1244 PROVINCIAL OFFENCES ACT</b>	<b>-270,977</b>	<b>-133,780</b>	<b>-155,261</b>	<b>-14,927</b>	<b>-152,140</b>	<b>-134,430</b>

## 2020 DRAFT OPERATING BUDGET

### 139 GENERAL GOVERNMENT

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>1247 EMERGENCY EVENTS</b>						
G-139-1247-2100 F.T. SALARIES & WAGES	0	0	0	13,501	0	0
G-139-1247-2500 F.T. BENEFITS	0	0	0	1,209	0	0
G-139-1247-3050 MATERIALS	0	0	0	1,315	0	0
G-139-1247-4040 CONSULTANTS	0	0	0	153,391	0	0
G-139-1247-4090 LEGAL	0	0	0	154,389	0	0
<b>Total 1247 EMERGENCY EVENTS</b>	0	0	0	323,805	0	0
<b>1248 OTHER FINANCIAL SERVICES</b>						
G-139-1248-1130 ONTARIO GRANTS	-3,900	3,900	-699,149	-1,407,800	0	0
G-139-1248-1560 INVESTMENT AND INTEREST INCOME	0	0	-546	0	0	0
G-139-1248-1570 GENERAL FINANCIAL-Donations	-5,000	0	0	0	0	0
G-139-1248-1750 SALES OF LAND	-266,884	-1,293,655	-4,495,703	-16,950	0	0
G-139-1248-1770 MISC. OTHER REVENUE	-97,809	-243,090	-193,409	-109,780	-14,230	-14,130
G-139-1248-1810 CONTRIBUTION FROM RESERVES	-825,442	-92,134	-19,807,268	0	0	0
G-139-1248-1820 CONTRIBUTION FROM RESERVE FUNDS	-111,871	0	-51,928	0	0	0
G-139-1248-1900 INTERFUNCTIONAL TRANSFERS	-105,000	-106,575	-107,910	-110,000	-119,940	-111,960
G-139-1248-2700 OTHER PAYROLL EXPENSES	-1,028	0	0	0	0	0
G-139-1248-4040 CONSULTANTS	5,851	0	7,663	4,325	0	0
G-139-1248-4050 CONTRACTORS	119,826	6,296	10,201	0	0	0
G-139-1248-4080 INSURANCE PREMIUMS	713,403	715,818	779,859	544,693	553,900	606,920
G-139-1248-4081 Insurance Claims - Adjuster Fees	8,453	5,496	5,346	5,763	10,000	8,000
G-139-1248-4085 INSURANCE CLAIMS	209,320	133,033	169,039	208,051	170,000	216,000
G-139-1248-4090 LEGAL	46,740	55,341	77,408	78,544	165,000	90,000
G-139-1248-4100 SERVICES - OTHER	1,812	32,471	1,250	0	0	0
G-139-1248-4164 SPECIAL EVENTS/PROJECTS	0	0	5,183	53,963	0	0
G-139-1248-5010 BANK, COLLECTION AND CREDIT CARD CH	439	2,981	-4,158	36,238	46,500	46,500
G-139-1248-7810 TRANSFER TO RESERVES	439,854	612,755	941,820	1,122,447	625,000	625,000
G-139-1248-7820 TRANSFER TO RESERVE FUNDS	270,670	1,250,045	24,963,257	910,353	0	0
<b>Total 1248 OTHER FINANCIAL SERVICES</b>	399,434	1,082,682	1,600,955	1,319,847	1,436,230	1,466,330
<b>Total 139 GENERAL GOVERNMENT</b>	<b>5,585,938</b>	<b>5,780,539</b>	<b>5,602,569</b>	<b>2,127,834</b>	<b>2,090,450</b>	<b>2,614,710</b>
<b>Total 139 GENERAL GOVERNMENT</b>	5,585,938	21 5,780,539	5,602,569	2,127,834	2,090,450	2,614,710

## 2020 DRAFT OPERATING BUDGET

### 513 INDUSTRIAL LAND SERVICING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>513 INDUSTRIAL LAND SERVICING</b>						
<b>5130 ADMIN</b>						
G-513-5130-1750 Land Sales	0	0	0	0	-2,758,000	-2,390,000
G-513-5130-1820 CONTRIBUTION FROM RESERVE FUND	0	0	0	-68,905	-409,910	-400,540
G-513-5130-4050 CONTRACTORS	0	0	0	68,905	0	0
G-513-5130-4090 Legal	0	0	0	5,257	137,900	0
G-513-5130-5030 INTEREST ON LTD	0	0	0	42,076	78,970	68,800
G-513-5130-5035 PRINCIPAL ON LTD	0	0	0	173,621	330,940	331,740
G-513-5130-7820 Transfer to Reserve Fund	0	0	0	0	2,620,100	2,390,000
<b>Total 5130 ADMIN</b>	0	0	0	220,954	0	0
<b>Total 513 INDUSTRIAL LAND SERVICING</b>				<b>220,954</b>		
<b>Total 513 INDUSTRIAL LAND SERVICING</b>				220,954		

## 2020 DRAFT OPERATING BUDGET

### 810 REQUISITIONS FROM OTHERS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>810 REQUISITIONS FROM OTHERS</b>						
<b>1142 PROPERTY ASSESSMENT SERVICES</b>						
G-810-1142-6030 MPAC	394,314	399,287	403,340	408,440	408,440	420,690
<b>Total 1142 PROPERTY ASSESSMENT SERVICES</b>	394,314	399,287	403,340	408,440	408,440	420,690
<b>5100 PERTH DISTRICT HEALTH UNIT</b>						
G-810-5100-6010 GRANTS TO CHARITIES AND OTHER ORGA	699,126	673,009	658,232	0	0	0
G-810-5100-6035 EXTERNAL AGENCIES	0	0	0	662,976	662,980	717,540
<b>Total 5100 PERTH DISTRICT HEALTH UNIT</b>	699,126	673,009	658,232	662,976	662,980	717,540
<b>5300 AMBULANCE SERVICES</b>						
G-810-5300-6010 GRANTS TO CHARITIES AND OTHER ORGA	2,667,033	2,658,684	2,785,085	0	0	0
G-810-5300-6035 EXTERNAL AGENCIES	0	0	0	2,552,995	2,667,850	2,705,600
<b>Total 5300 AMBULANCE SERVICES</b>	2,667,033	2,658,684	2,785,085	2,552,995	2,667,850	2,705,600
<b>6200 SPRUCE LODGE</b>						
G-810-6200-6010 GRANTS TO CHARITIES AND OTHER ORGA	485,478	491,923	490,289	0	0	0
G-810-6200-6035 EXTERNAL AGENCIES	0	0	0	449,361	490,210	534,870
<b>Total 6200 SPRUCE LODGE</b>	485,478	491,923	490,289	449,361	490,210	534,870
<b>7500 STRATFORD/PERTH ARCHIVES</b>						
G-810-7500-6010 GRANTS TO CHARITIES & OTHER ORGANI	285,332	297,822	307,504	0	0	0
G-810-7500-6035 EXTERNAL AGENCIES	0	0	0	281,879	320,710	330,730
<b>Total 7500 STRATFORD/PERTH ARCHIVES</b>	285,332	297,822	307,504	281,879	320,710	330,730
<b>7504 STRATFORD PERTH MUSEUM</b>						
G-810-7504-6010 GRANTS TO CHARITIES & OTHER ORGANI	139,922	142,422	144,600	0	0	0
G-810-7504-6035 EXTERNAL AGENCIES	0	0	0	147,800	147,800	150,600
<b>Total 7504 STRATFORD PERTH MUSEUM</b>	139,922	142,422	144,600	147,800	147,800	150,600

## 2020 DRAFT OPERATING BUDGET

### 810 REQUISITIONS FROM OTHERS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>8217 STRATFORD TOURISM ALLIANCE</b>						
G-810-8217-2100 F.T. SALARIES & WAGES	0	331	349	4,752	0	0
G-810-8217-2500 F.T. BENEFITS	1,163	630	283	1,721	0	0
G-810-8217-6010 GRANTS TO CHARITIES & OTHER ORGANIZATIONS	500,000	535,000	545,500	0	0	0
G-810-8217-6035 EXTERNAL AGENCIES	0	0	0	560,000	560,000	560,000
G-810-8217-7900 INTERFUNCTIONAL	0	0	47,819	48,780	48,780	49,520
<b>Total 8217 STRATFORD TOURISM ALLIANCE</b>	<b>501,163</b>	<b>535,961</b>	<b>593,951</b>	<b>615,253</b>	<b>608,780</b>	<b>609,520</b>
<b>8219 ANNEXATION AGREEMENT</b>						
G-810-8219-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	606,680	628,416	655,022	0	0	0
G-810-8219-6035 EXTERNAL AGENCIES	0	0	0	675,289	693,000	816,000
<b>Total 8219 ANNEXATION AGREEMENT</b>	<b>606,680</b>	<b>628,416</b>	<b>655,022</b>	<b>675,289</b>	<b>693,000</b>	<b>816,000</b>
<b>8221 COUNTY ROADS AGREEMENT</b>						
G-810-8221-6010 REQUISITIONS -COUNTY ROADS AGREEMENT	1,960,456	1,861,036	1,900,000	0	0	0
G-810-8221-6035 EXTERNAL AGENCIES	0	0	0	1,715,248	1,872,650	1,928,830
<b>Total 8221 COUNTY ROADS AGREEMENT</b>	<b>1,960,456</b>	<b>1,861,036</b>	<b>1,900,000</b>	<b>1,715,248</b>	<b>1,872,650</b>	<b>1,928,830</b>
<b>8222 SEED CO</b>						
G-810-8222-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	576,115	585,557	597,300	0	0	0
G-810-8222-6035 EXTERNAL AGENCIES	0	0	0	0	609,210	622,620
<b>Total 8222 SEED CO</b>	<b>576,115</b>	<b>585,557</b>	<b>597,300</b>	<b>0</b>	<b>609,210</b>	<b>622,620</b>
<b>Total 810 REQUISITIONS FROM OTHERS</b>	<b>8,315,619</b>	<b>8,274,117</b>	<b>8,535,323</b>	<b>7,509,241</b>	<b>8,481,630</b>	<b>8,837,000</b>
<b>Total 810 REQUISITIONS FROM OTHERS</b>	<b>8,315,619</b>	<b>8,274,117</b>	<b>8,535,323</b>	<b>7,509,241</b>	<b>8,481,630</b>	<b>8,837,000</b>



## 2020 DRAFT OPERATING BUDGET

### 820 COMMITTEES OF COUNCIL

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>820 COMMITTEES OF COUNCIL</b>						
<b>2250 PARKS PATROL</b>						
G-820-2250-2110 PART TIME SALARIES & WAGES	30,818	31,110	29,449	0	0	0
G-820-2250-2500 F.T. Benefits	297	305	289	0	0	0
G-820-2250-2510 P.T. BENEFITS	2,798	2,702	2,556	0	0	0
<b>Total 2250 PARKS PATROL</b>	<b>33,913</b>	<b>34,117</b>	<b>32,294</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2500 911 DISPATCHING</b>						
G-820-2500-4100 SERVICES - OTHER	14,921	15,131	14,871	0	0	0
<b>Total 2500 911 DISPATCHING</b>	<b>14,921</b>	<b>15,131</b>	<b>14,871</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>7260 ACTIVE TRANSPORTATION</b>						
G-820-7260-1120 CANADA GRANT - GREEN COMMUNITIES	0	0	0	-30,000	0	-35,000
G-820-7260-1810 CONTRIBUTION FROM RESERVES	-2,939	-356	0	-9,393	-9,390	0
G-820-7260-2100 F.T. Salaries & Wages	0	0	0	0	0	30,610
G-820-7260-2110 PART TIME SALARIES & WAGES	5,000	5,000	5,100	12,818	5,000	5,000
G-820-7260-2500 F.T. Benefits	0	0	0	128	0	2,960
G-820-7260-2510 P.T. BENEFITS	1,800	1,800	1,800	1,146	1,480	1,480
G-820-7260-3050 Materials	0	0	0	44	1,000	9,000
G-820-7260-3070 OFFICE SUPPLIES AND PAPER	450	450	450	0	300	450
G-820-7260-3120 Meeting Costs	0	0	0	0	500	0
G-820-7260-4036 Conferences - Expenses	0	0	0	0	1,000	0
G-820-7260-4100 SERVICES - OTHER	2,939	7,856	1,541	0	0	0
G-820-7260-4130 TOWN CRIER	450	450	450	0	300	450
G-820-7260-4160 SPECIAL PROJECTS	0	0	0	501	15,000	4,390
G-820-7260-7810 TRANSFER TO RESERVES	7,500	0	0	0	0	0
<b>Total 7260 ACTIVE TRANSPORTATION</b>	<b>15,200</b>	<b>15,200</b>	<b>9,341</b>	<b>-24,756</b>	<b>15,190</b>	<b>19,340</b>

## 2020 DRAFT OPERATING BUDGET

### 820 COMMITTEES OF COUNCIL

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>7502 HERITAGE STFD (LACAC)</b>						
G-820-7502-1810 CONTRIBUTIONS FROM RESERVES	-4,000	0	0	-4,350	-4,350	0
G-820-7502-2110 PART TIME SALARIES & WAGES	4,376	4,278	4,900	0	4,930	5,060
G-820-7502-2510 P.T. BENEFITS	450	1,028	1,400	0	1,400	1,510
G-820-7502-3050 Materials	0	0	0	1,654	4,400	12,930
G-820-7502-3070 OFFICE SUPPLIES AND PAPER	450	450	450	0	300	450
G-820-7502-3100 POSTAGE	0	145	0	0	0	0
G-820-7502-4020 Service Contracts	0	0	0	0	9,000	0
G-820-7502-4036 Conferences - Expenses	0	0	0	0	3,000	0
G-820-7502-4097 Memberships	0	0	0	75	700	0
G-820-7502-4100 SERVICES - OTHER	9,888	4,131	1,312	0	0	0
G-820-7502-4130 TOWN CRIER	450	450	450	0	300	450
<b>Total 7502 HERITAGE STFD (LACAC)</b>	<b>11,614</b>	<b>10,482</b>	<b>8,512</b>	<b>-2,621</b>	<b>19,680</b>	<b>20,400</b>
<b>7506 2017 SESQUICENTENNIAL</b>						
G-820-7506-1570 DONATIONS	0	-2,000	0	0	0	0
G-820-7506-1580 2017 SESQUICENTENNIAL-SPONSORSHIP	0	-30,758	0	0	0	0
G-820-7506-1810 CONTRIBUTIONS FROM RESERVES	-2,809	-43,191	0	0	0	0
G-820-7506-2110 PART TIME SALARIES & WAGES	3,705	3,837	0	0	0	0
G-820-7506-2510 P.T. BENEFITS	1,334	1,026	0	0	0	0
G-820-7506-3070 OFFICE SUPPLIES AND PAPER	450	450	0	0	0	0
G-820-7506-4100 SERVICES - OTHER	2,809	135,808	0	0	0	0
G-820-7506-4130 TOWN CRIER	400	400	0	0	0	0
G-820-7506-7810 TRANSFER TO RESERVES	40,000	0	0	0	0	0
<b>Total 7506 2017 SESQUICENTENNIAL</b>	<b>45,889</b>	<b>65,572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>7508 SHARED SERVICES COMMITTEE</b>						
G-820-7508-2110 PART TIME SALARIES & WAGES	0	228	0	0	250	290
G-820-7508-2510 P.T. BENEFITS	0	82	0	0	90	90
<b>Total 7508 SHARED SERVICES COMMITTEE</b>	<b>0</b>	<b>310</b>	<b>0</b>	<b>0</b>	<b>340</b>	<b>380</b>

## 2020 DRAFT OPERATING BUDGET

### 820 COMMITTEES OF COUNCIL

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>7513 ELECTION AUDIT COMPLIANCE COMM</b>						
G-820-7513-2550 HONORARIUM	0	0	0	0	1,500	0
<b>Total 7513 ELECTION AUDIT COMPLIANCE COMM</b>	0	0	0	0	1,500	0
<b>7514 ACCESSIBILITY ADVISORY COMMITY</b>						
G-820-7514-1810 CONTRIBUTIONS FROM RESERVES	-1,775	-2,146	0	0	0	0
G-820-7514-2110 PART TIME SLARIES & WAGES	4,016	3,922	4,400	0	4,600	4,660
G-820-7514-2510 P.T. BENEFITS	1,419	1,026	1,300	0	1,360	1,390
G-820-7514-3050 Materials	0	0	0	0	700	2,800
G-820-7514-3070 OFFICE SUPPLIES AND PAPER	450	450	450	0	300	450
G-820-7514-3120 Meeting Costs	0	0	0	616	300	0
G-820-7514-4100 SERVICES - OTHER	2,429	2,947	2,429	0	0	0
G-820-7514-4130 TOWN CRIER	450	450	450	0	300	450
G-820-7514-4160 SPECIAL PROJECTS	0	0	0	925	1,800	0
G-820-7514-7810 TRANSFER TO RESERVES	2,146	0	0	0	0	0
<b>Total 7514 ACCESSIBILITY ADVISORY COMMITY</b>	9,135	6,649	9,029	1,541	9,360	9,750
<b>7515 INTEGRATED ACCESSIBILITY STAND</b>						
G-820-7515-4040 CONSULTANTS	0	0	2,035	0	0	0
G-820-7515-4100 SERVICES - OTHER	12,935	14,761	19,085	0	0	0
<b>Total 7515 INTEGRATED ACCESSIBILITY STAND</b>	12,935	14,761	21,120	0	0	0
<b>7516 ENVIRONMENTAL STUDY COMMITTEE</b>						
G-820-7516-1570 DONATIONS	0	-150	0	0	0	0
G-820-7516-1810 CONTRIBUTION FROM RESERVES	-2,849	0	-17,000	-1,946	-1,950	0
G-820-7516-2110 PART TIME SALARIES & WAGES	3,792	3,708	4,300	0	4,370	4,400
G-820-7516-2510 P.T. BENEFITS	1,365	1,026	1,200	0	1,300	1,310
G-820-7516-3050 Materials	0	0	0	1,273	3,750	18,500
G-820-7516-3070 OFFICE SUPPLIES AND PAPER	450	450	450	0	300	450
G-820-7516-3120 Meeting Costs	0	0	0	0	500	0
G-820-7516-4020 Service Contracts	0	0	0	10,000	10,000	0
G-820-7516-4100 SERVICES - OTHER	2,849	5,614	36,011	0	0	0

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### 820 COMMITTEES OF COUNCIL

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	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
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G-820-7516-4130 TOWN CRIER	450	450	450	0	300	450
G-820-7516-4160 SPECIAL PROJECTS	0	0	0	1,943	4,250	0
G-820-7516-7810 TRANSFER TO RESERVES	7,500	0	0	0	0	0
<b>Total 7516 ENVIRONMENTAL STUDY COMMITTEE</b>	13,557	11,098	25,411	11,270	22,820	25,110
<b>7517 STFD YOUTH ADVISORY COMMITTEE</b>						
G-820-7517-2110 PT WAGES	0	0	0	0	1,100	4,310
G-820-7517-2510 PT BENEFITS	0	0	0	0	400	1,280
G-820-7517-3050 Materials	0	0	0	0	500	500
G-820-7517-3070 OFFICE SUPPLIES & PAPER	0	0	0	0	100	300
G-820-7517-4130 Town Crier	0	0	0	0	300	300
<b>Total 7517 STFD YOUTH ADVISORY COMMITTEE</b>	0	0	0	0	2,400	6,690
<b>7520 CHRISTMAS DECORATIONS</b>						
G-820-7520-4050 Contractors	0	0	0	2,519	0	0
G-820-7520-4100 SERVICES - OTHER	5,645	3,269	8,126	0	0	0
<b>Total 7520 CHRISTMAS DECORATIONS</b>	5,645	3,269	8,126	2,519	0	0
<b>7521 STFD TOWN &amp; GOWN COMMITTEE</b>						
G-820-7521-1810 CONTRIBUTION FROM RESERVES	0	-830	0	0	0	0
G-820-7521-2110 PART TIME SALARIES & WAGES	3,282	3,209	4,400	0	3,670	3,710
G-820-7521-2510 P.T. BENEFITS	1,181	1,026	1,300	0	1,100	1,100
G-820-7521-3050 Materials	0	0	0	0	200	4,300
G-820-7521-3070 OFFICE SUPPLIES AND PAPER	400	450	450	0	300	450
G-820-7521-3120 Meeting Costs	0	0	0	0	100	0
G-820-7521-4036 CONFERENCES-EXPENSES	0	0	0	843	1,700	0
G-820-7521-4097 MEMBERSHIPS	0	0	0	0	300	0
G-820-7521-4100 SERVICES - OTHER	1,170	2,597	1,068	0	0	0
G-820-7521-4130 TOWN CRIER	450	450	450	0	300	450
G-820-7521-4167 Hosted conference expenses	0	0	0	877	700	0
G-820-7521-7810 TRANSFER TO RESERVES	830	0	0	0	0	0
<b>Total 7521 STFD TOWN &amp; GOWN COMMITTEE</b>	7,313	6,902	7,668	1,720	8,370	10,010

## 2020 DRAFT OPERATING BUDGET

### 820 COMMITTEES OF COUNCIL

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>7529 AD HOC CITIZENS COMMITTEE</b>						
G-820-7529-3050 Materials	0	0	0	89	500	0
<b>Total 7529 AD HOC CITIZENS COMMITTEE</b>	0	0	0	89	500	0
<b>7536 STRATFORDS OF THE WORLD</b>						
G-820-7536-1405 REGISTRATION REVENUE	0	0	-3,850	0	0	-26,000
G-820-7536-1810 Contribution From Reserves	0	0	0	-4,756	-4,200	-7,340
G-820-7536-2110 PART TIME SALARIES & WAGES	1,575	1,540	3,500	0	1,840	1,870
G-820-7536-2510 P.T. BENEFITS	567	554	1,000	0	550	560
G-820-7536-3050 Materials	0	0	0	42	250	0
G-820-7536-3070 OFFICE SUPPLIES AND PAPER	300	300	300	157	300	300
G-820-7536-3120 Meeting Costs	0	0	0	0	250	0
G-820-7536-4010 ADVERTISING	0	0	0	382	0	0
G-820-7536-4100 SERVICES - OTHER	488	66	4,286	0	0	0
G-820-7536-4130 TOWN CRIER	250	250	300	0	300	300
G-820-7536-4167 HOSTED CONFERENCES	0	0	0	4,671	4,500	43,000
G-820-7536-7810 TRANSFER TO RESERVES	312	0	0	0	0	0
<b>Total 7536 STRATFORDS OF THE WORLD</b>	3,492	2,710	5,536	496	3,790	12,690
<b>8218 CHAMBER OF COMMERCE GRANT</b>						
G-820-8218-4100 SERVICES	3,397	3,499	3,603	0	0	0
<b>Total 8218 CHAMBER OF COMMERCE GRANT</b>	3,397	3,499	3,603	0	0	0
<b>8252 COMMUNITIES IN BLOOM</b>						
G-820-8252-1570 DONATION REVENUE	0	-800	-250	-350	0	0
G-820-8252-1571 CIB Conference Host	-8,842	0	0	0	0	0
G-820-8252-1770 RECOVERBLES	-7,000	-2,824	0	-100	0	0
G-820-8252-1775 MISCELLANEOUS GRANT REVENUE	0	0	-539	0	0	0
G-820-8252-1810 CONTRIBUTION FROM RESERVES	-2,124	-9,529	-524	0	0	-6,360
G-820-8252-2110 PART TIME SALARIES & WAGES	3,821	3,922	4,500	0	4,400	4,460
G-820-8252-2510 P.T. BENEFITS	1,375	1,026	1,300	0	1,320	1,330
G-820-8252-3050 Materials	0	0	0	2,874	4,500	10,000

## 2020 DRAFT OPERATING BUDGET

### 820 COMMITTEES OF COUNCIL

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
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G-820-8252-3070 OFFICE SUPPLIES AND PAPER	450	450	450	0	300	450
G-820-8252-3120 Meeting Costs	0	0	0	0	500	0
G-820-8252-4010 Advertising	0	0	0	78	1,000	0
G-820-8252-4020 Service Contracts	0	0	0	0	700	700
G-820-8252-4038 CONFERENCES - TRAVEL/MILEAGE	0	0	0	66	0	0
G-820-8252-4100 SERVICES - OTHER	8,403	23,539	10,083	0	0	0
G-820-8252-4130 TOWN CRIER	450	450	450	0	300	450
G-820-8252-4160 SPECIAL PROJECTS	0	0	0	8,919	9,000	0
G-820-8252-4167 HOSTED CONFERENCE EXPENSES	8,642	0	0	0	0	0
G-820-8252-7810 TRANSFER TO RESERVES	15,921	0	0	0	0	0
<b>Total 8252 COMMUNITIES IN BLOOM</b>	21,096	16,234	15,470	11,487	22,020	11,030
<b>Total 820 COMMITTEES OF COUNCIL</b>	<b>198,107</b>	<b>205,934</b>	<b>160,981</b>	<b>1,745</b>	<b>105,970</b>	<b>115,400</b>
<b>Total 820 COMMITTEES OF COUNCIL</b>	198,107	205,934	160,981	1,745	105,970	115,400

## 2020 DRAFT OPERATING BUDGET

### 872 COMMUNITY SUPPORT & GRANTS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>872 COMMUNITY SUPPORT &amp; GRANTS</b>						
<b>5200 Stfd General Hospital Expansio</b>						
G-872-5200-1810 CONTRIBUTION FROM RESERVES	-100,000	0	0	0	0	0
G-872-5200-6010 GRANTS TO CHARITIES	350,000	250,000	200,000	0	0	0
<b>Total 5200 Stfd General Hospital Expansio</b>	250,000	250,000	200,000	0	0	0
<b>7250 MINOR SPORTS ICE SUBSIDY</b>						
G-872-7250-6010 GRANTS TO CHARITIES AND OTHER ORGA	155,175	0	0	0	0	0
<b>Total 7250 MINOR SPORTS ICE SUBSIDY</b>	155,175	0	0	0	0	0
<b>7522 CONTINGENCY</b>						
G-872-7522-6010 GRANTS TO CHARITIES & OTHER ORGANE	4,617	25,635	305,150	0	0	0
<b>Total 7522 CONTINGENCY</b>	4,617	25,635	305,150	0	0	0
<b>7524 COMMUNITY LIVING STRFRD &amp; AREA</b>						
G-872-7524-6010 GRANTS TO CHARITIES AND OTHER ORGA	0	3,000	3,000	0	0	0
<b>Total 7524 COMMUNITY LIVING STRFRD &amp; AREA</b>	0	3,000	3,000	0	0	0
<b>7528 UNITED WAY</b>						
G-872-7528-6010 GRANTS TO CHARITIES AND OTHER ORGA	27,000	28,000	29,000	0	0	0
<b>Total 7528 UNITED WAY</b>	27,000	28,000	29,000	0	0	0
<b>7532 POPPY DAY COMMITTEE</b>						
G-872-7532-6010 GRANTS TO CHARITIES AND OTHER ORGA	350	350	350	0	0	0
<b>Total 7532 POPPY DAY COMMITTEE</b>	350	350	350	0	0	0
<b>7534 KIWANIS MUSIC FESTIVAL</b>						
G-872-7534-6010 GRANTS TO CHARITIES AND OTHER ORGA	1,000	1,000	1,000	0	0	0
<b>Total 7534 KIWANIS MUSIC FESTIVAL</b>	1,000	1,000	1,000	0	0	0
<b>7538 STRFRD-PERTH COMMUNITY FOUNDTN</b>						
G-872-7538-6010 GRANTS TO CHARITIES AND OTHER ORGA	5,000	5,000	10,000	0	0	0
<b>Total 7538 STRFRD-PERTH COMMUNITY FOUNDTN</b>	5,000	5,000	10,000	0	0	0
<b>7544 STRATFORD FAMILY SERVICES</b>						
G-872-7544-6010 GRANTS TO CHARITIES AND OTHER ORGA	9,500	9,500	10,000	0	0	0
<b>Total 7544 STRATFORD FAMILY SERVICES</b>	9,500	9,500	10,000	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 872 COMMUNITY SUPPORT & GRANTS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
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<b>7548 STRATFORD SUMMER MUSIC</b>						
G-872-7548-6010 GRANTS TO CHARITIES AND OTHER ORGA	20,000	20,000	25,000	0	0	0
<b>Total 7548 STRATFORD SUMMER MUSIC</b>	20,000	20,000	25,000	0	0	0
<b>7552 CIVIC BEAUTIFICATION</b>						
G-872-7552-1570 DONATION REVENUE	-600	0	0	0	0	0
G-872-7552-1770 RECOVERABLES	-1,084	0	0	0	0	0
G-872-7552-1810 CONTRIBUTION FROM RESERVES	-2,349	0	0	0	0	0
G-872-7552-4100 CIVIC BEAUTIFICATION-Services Other	3,432	0	0	0	0	0
G-872-7552-6010 GRANTS TO CHARITIES AND OTHER ORGA	10,700	700	700	0	0	0
G-872-7552-7810 TRANSFER TO RESERVES	600	0	0	0	0	0
<b>Total 7552 CIVIC BEAUTIFICATION</b>	10,699	700	700	0	0	0
<b>7554 CANADA DAY CELEBRATIONS</b>						
G-872-7554-6010 GRANTS TO CHARITIES AND OTHER ORGA	7,000	10,000	9,500	0	0	0
<b>Total 7554 CANADA DAY CELEBRATIONS</b>	7,000	10,000	9,500	0	0	0
<b>7556 SANTA CLAUS PARADE</b>						
G-872-7556-6010 GRANTS TO CHARITIES AND OTHER ORGA	1,500	1,500	1,500	0	0	0
<b>Total 7556 SANTA CLAUS PARADE</b>	1,500	1,500	1,500	0	0	0
<b>7558 WINTERFEST</b>						
G-872-7558-6010 GRANTS TO CHARITIES AND OTHER ORGA	15,000	15,000	18,500	0	0	0
<b>Total 7558 WINTERFEST</b>	15,000	15,000	18,500	0	0	0
<b>7562 LAWN BOWLING CLUB</b>						
G-872-7562-6010 GRANTS TO CHARITIES AND OTHER ORGA	6,000	4,543	4,500	0	0	0
<b>Total 7562 LAWN BOWLING CLUB</b>	6,000	4,543	4,500	0	0	0
<b>7566 MEALS ON WHEELS</b>						
G-872-7566-6010 GRANTS TO CHARITIES & OTHER ORGANI	17,387	13,975	13,975	0	0	0
<b>Total 7566 MEALS ON WHEELS</b>	17,387	13,975	13,975	0	0	0
<b>7570 GALLERY STRATFORD</b>						
G-872-7570-6010 GRANTS TO CHARITIES AND OTHER ORGA	43,000	43,000	50,000	0	0	0
<b>Total 7570 GALLERY STRATFORD</b>	43,000	43,000	50,000	0	0	0



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### 872 COMMUNITY SUPPORT & GRANTS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
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<b>7572 STRATFORD CONCERT BAND</b>						
G-872-7572-6010 GRANTS TO CHARITIES & OTHER ORGANIZATIONS	1,500	1,500	1,500	0	0	0
<b>Total 7572 STRATFORD CONCERT BAND</b>	1,500	1,500	1,500	0	0	0
<b>7574 HORTICULTURAL SOCIETY</b>						
G-872-7574-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	9,000	9,000	9,000	0	0	0
<b>Total 7574 HORTICULTURAL SOCIETY</b>	9,000	9,000	9,000	0	0	0
<b>7578 STRATFORD CHEFS SCHOOL AWARD</b>						
G-872-7578-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	500	0	0	0	0	0
<b>Total 7578 STRATFORD CHEFS SCHOOL AWARD</b>	500	0	0	0	0	0
<b>7580 FESTIVAL-CITY OF STRTFD AWARD</b>						
G-872-7580-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	500	500	500	0	0	0
<b>Total 7580 FESTIVAL-CITY OF STRTFD AWARD</b>	500	500	500	0	0	0
<b>7585 OFF THE WALL - STFD ARTISTS</b>						
G-872-7585-6010 GRANTS TO CHARITIES & OTHER ORGANIZATIONS	2,000	2,000	2,000	0	0	0
<b>Total 7585 OFF THE WALL - STFD ARTISTS</b>	2,000	2,000	2,000	0	0	0
<b>7592 KIWANIS CLUB</b>						
G-872-7592-6010 GRANTS TO CHARITIES & OTHER ORGANIZATIONS	3,000	3,000	3,000	0	0	0
<b>Total 7592 KIWANIS CLUB</b>	3,000	3,000	3,000	0	0	0
<b>7594 STRATFORD SYMPHONY ORCHESTRA</b>						
G-872-7594-6010 GRANTS TO CHARITIES & OTHER ORGANIZATIONS	6,500	6,500	7,000	0	0	0
<b>Total 7594 STRATFORD SYMPHONY ORCHESTRA</b>	6,500	6,500	7,000	0	0	0
<b>7603 CONFERENCE ALLOCATION</b>						
G-872-7603-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	14,100	0	0	0	0	0
<b>Total 7603 CONFERENCE ALLOCATION</b>	14,100	0	0	0	0	0
<b>7608 JUNIOR ACHIEVEMENT</b>						
G-872-7608-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	2,000	2,000	2,500	0	0	0
<b>Total 7608 JUNIOR ACHIEVEMENT</b>	2,000	2,000	2,500	0	0	0

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### 872 COMMUNITY SUPPORT & GRANTS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>7609 RIB/BLUES FEST</b>						
G-872-7609-6010 GRANTS TO CHAITIES AND OTHER ORGANIZATIONS	0	0	4,000	0	0	0
<b>Total 7609 RIB/BLUES FEST</b>	0	0	4,000	0	0	0
<b>7614 CHILDREN'S FESTIVAL</b>						
G-872-7614-6010 GRANTS-CHILDREN'S FESTIVAL -Grants to Charities and Other Organizations	17,863	0	0	0	0	0
<b>Total 7614 CHILDREN'S FESTIVAL</b>	17,863	0	0	0	0	0
<b>7619 SPRINGWORKS FESTIVAL</b>						
G-872-7619-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	2,433	8,197	7,894	0	0	0
<b>Total 7619 SPRINGWORKS FESTIVAL</b>	2,433	8,197	7,894	0	0	0
<b>7620 STRATFORD DOG PARK ASSOCIATION</b>						
G-872-7620-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	2,108	2,102	1,937	0	0	0
<b>Total 7620 STRATFORD DOG PARK ASSOCIATION</b>	2,108	2,102	1,937	0	0	0
<b>7623 INNER CHAMBER</b>						
G-872-7623-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	500	500	500	0	0	0
<b>Total 7623 INNER CHAMBER</b>	500	500	500	0	0	0
<b>7625 LOCAL COMMUNITY FOOD CENTRE</b>						
G-872-7625-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	3,000	3,000	4,000	0	0	0
<b>Total 7625 LOCAL COMMUNITY FOOD CENTRE</b>	3,000	3,000	4,000	0	0	0
<b>7627 STRATFORD ROLLER SPORT ALLIANCE</b>						
G-872-7627-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	4,453	0	0	0	0	0
<b>Total 7627 STRATFORD ROLLER SPORT ALLIANCE</b>	4,453	0	0	0	0	0
<b>7628 STRATFORD-PERTH HUMANE SOCIETY</b>						
G-872-7628-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	25,000	25,000	25,000	0	0	0
<b>Total 7628 STRATFORD-PERTH HUMANE SOCIETY</b>	25,000	25,000	25,000	0	0	0
<b>7629 RESIDENTIAL HOSPICE</b>						
G-872-7629-1810 CONTRIBUTIONS FROM RESERVES	-2,797	-22,203	0	0	0	0
G-872-7629-6010 GRANTS TO CHARITIES AND OTHER ORGANIZATIONS	27,797	47,203	0	0	0	0
<b>Total 7629 RESIDENTIAL HOSPICE</b>	25,000	25,000	0	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 872 COMMUNITY SUPPORT & GRANTS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>7630 STRATFORD &amp; DISTRICT AG SOCIET</b>						
G-872-7630-1810 CONTRIBUTION FROM RESERVE	-5,000	0	0	0	0	0
G-872-7630-6010 GRANTS TO CHARITIES AND OTHER ORGA	5,000	0	0	0	0	0
<b>Total 7630 STRATFORD &amp; DISTRICT AG SOCIET</b>	0	0	0	0	0	0
<b>7633 CIP - BROWNFIELDS</b>						
G-872-7633-6010 GRANTS TO CHARITIES AND OTHER ORGA	7,050	15,000	0	0	0	0
<b>Total 7633 CIP - BROWNFIELDS</b>	7,050	15,000	0	0	0	0
<b>7635 KIWANIS GARLIC FESTIVAL</b>						
G-872-7635-6010 GRANTS TO CHARITIES AND OTHER ORGA	500	0	500	0	0	0
<b>Total 7635 KIWANIS GARLIC FESTIVAL</b>	500	0	500	0	0	0
<b>7636 MUSIC &amp; OPERA APPRECIATION INC</b>						
G-872-7636-6010 GRAANTS TO CHARITIES AND OTHER ORG	700	700	700	0	0	0
<b>Total 7636 MUSIC &amp; OPERA APPRECIATION INC</b>	700	700	700	0	0	0
<b>7637 STRATFORD CITY CENTRE COMMITTE</b>						
G-872-7637-1810 CONTRIBUTIONS FROM RESERVES	0	-10,000	0	0	0	0
G-872-7637-1820 CONTRIBUTION FROM RESERVE FUND	0	0	-10,000	0	0	0
G-872-7637-6010 GRANTS TO CHARITIES AND OTHER ORGA	500	11,074	15,953	0	0	0
<b>Total 7637 STRATFORD CITY CENTRE COMMITTE</b>	500	1,074	5,953	0	0	0
<b>7638 CANADIAN JR CURLING CHAMPION</b>						
G-872-7638-6010 GRANTS TO CHARITIES AND OTHER ORGA	45,500	0	0	0	0	0
<b>Total 7638 CANADIAN JR CURLING CHAMPION</b>	45,500	0	0	0	0	0
<b>7639 STRATFORD LIONS CLUB</b>						
G-872-7639-6010 GRANTS TO CHARITIES AND OTHER ORGA	0	4,301	0	0	0	0
<b>Total 7639 STRATFORD LIONS CLUB</b>	0	4,301	0	0	0	0
<b>7640 OPTIMISM PLACE</b>						
G-872-7640-6010 GRANTS TO CHARITIES AND OTHER ORGA	0	4,999	5,000	0	0	0
<b>Total 7640 OPTIMISM PLACE</b>	0	4,999	5,000	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 872 COMMUNITY SUPPORT & GRANTS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>7641 PLAYMAKERS - THEATRE SCHOOL</b>						
G-872-7641-6010 GRANTS TO CHARITIES AND OTHER ORGA	0	1,000	1,000	0	0	0
<b>Total 7641 PLAYMAKERS - THEATRE SCHOOL</b>	0	1,000	1,000	0	0	0
<b>7642 SOCIAL RESEARCH &amp; PLAN COUNCIL</b>						
G-872-7642-6010 SOCIAL RESEARCH & PLANNING COUNCIL	0	0	14,000	0	0	0
<b>Total 7642 SOCIAL RESEARCH &amp; PLAN COUNCIL</b>	0	0	14,000	0	0	0
<b>7643 MULTI YEAR GRANTS</b>						
G-872-7643-6010 MULTI YEAR GRANTS	0	0	0	0	0	327,800
<b>Total 7643 MULTI YEAR GRANTS</b>	0	0	0	0	0	327,800
<b>7644 ANNUAL GRANTS</b>						
G-872-7644-6010 Annual Grants	0	0	0	509,819	560,870	233,070
<b>Total 7644 ANNUAL GRANTS</b>	0	0	0	509,819	560,870	233,070
<b>7645 FEE WAIVERS</b>						
G-872-7645-6010 FEE WAIVERS	0	0	0	91,112	344,510	343,180
<b>Total 7645 FEE WAIVERS</b>	0	0	0	91,112	344,510	343,180
<b>Total 872 COMMUNITY SUPPORT &amp; GRANTS</b>	<b>746,935</b>	<b>546,576</b>	<b>778,159</b>	<b>600,931</b>	<b>905,380</b>	<b>904,050</b>
<b>Total 872 COMMUNITY SUPPORT &amp; GRANTS</b>	746,935	546,576	778,159	600,931	905,380	904,050

## 2020 DRAFT OPERATING BUDGET

### 141 CITY BUILDINGS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>141 CITY BUILDINGS</b>						
<b>1250 ADMINISTRATION-CITY BUILDINGS</b>						
G-141-1250-2100 F.T. SALARIES	0	0	0	0	0	327,520
G-141-1250-2110 P.T. SALARIES	0	0	0	0	0	41,600
G-141-1250-2500 F.T. Benefits	0	0	0	0	0	94,600
G-141-1250-2510 P.T. Benefits	0	0	0	0	0	6,440
G-141-1250-7820 TRANSFER TO RESERVE FUNDS	0	0	0	0	0	220,000
<b>Total 1250 ADMINISTRATION-CITY BUILDINGS</b>	0	0	0	0	0	690,160
<b>1255 CITY HALL</b>						
G-141-1255-1470 RENTALS AND LEASES	-16,060	-18,030	-16,728	-8,964	-18,000	-18,000
G-141-1255-1770 CITY BLDG/PROP -CITY HALL-Recoverable	0	-9,685	0	-1,507	0	0
G-141-1255-2100 F.T. SALARIES & WAGES	103,794	106,451	104,361	96,294	112,650	0
G-141-1255-2110 PART TIME SALARIES & WAGES	18,123	16,228	31,297	18,607	29,500	0
G-141-1255-2500 F.T. BENEFITS	28,170	28,334	28,709	25,048	32,710	0
G-141-1255-2510 P.T. BENEFITS	2,182	2,128	4,992	3,271	4,690	0
G-141-1255-2700 OTHER PAYROLL EXPENSES	0	0	0	50	0	0
G-141-1255-3030 HEAT	2,589	4,144	13,056	8,730	10,000	12,000
G-141-1255-3040 HYDRO	69,727	69,995	69,110	51,815	71,500	71,500
G-141-1255-3045 WATER / SEWAGE	3,071	4,221	5,463	4,127	5,200	5,200
G-141-1255-3050 MATERIALS	11,673	11,110	12,652	10,645	13,570	13,570
G-141-1255-3170 UNIFORMS	191	0	297	306	300	600
G-141-1255-4050 Contractors	0	0	0	1,434	5,430	5,430
G-141-1255-4100 SERVICES - OTHER	77,916	59,699	95,362	0	0	0
G-141-1255-4105 SNOW REMOVAL	3,058	0	11,814	14,378	4,640	10,000
G-141-1255-4107 BUILDING MAINTENANCE	0	0	0	35,819	45,000	55,000
G-141-1255-4120 Telephone - Cell Phones	1,896	2,219	2,654	6,576	2,800	2,820
G-141-1255-4124 CABLE/SATELLITE	0	0	0	1,687	0	0

## 2020 DRAFT OPERATING BUDGET

### 141 CITY BUILDINGS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
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G-141-1255-4142 TRAINING EXPENSES	0	90	457	128	750	750
G-141-1255-7820 TRANSFER TO RESERVE FUNDS	0	0	130,000	168,200	168,200	0
G-141-1255-9030 EQUIPMENT PURCHASES	217	663	1,839	1,007	1,000	0
<b>Total 1255 CITY HALL</b>	306,547	277,567	495,335	437,651	489,940	158,870
<b>1256 270 WATER ST- NORMAL SCHOOL</b>						
G-141-1256-1470 RENTALS & LEASES	-55,000	-65,000	-75,000	-85,000	-85,000	-85,000
G-141-1256-4100 CITY BLDG/PRO-270 Water St-Services Ot	13,862	3,573	1,868	0	0	0
G-141-1256-4107 BUILDING MAINTENANCE	0	0	0	1,526	30,000	30,000
G-141-1256-7810 TRANSFER TO RESERVES	41,138	61,427	0	0	55,000	0
G-141-1256-7820 TRANSFER TO RESERVE FUNDS	0	0	73,132	0	0	50,000
G-141-1256-9060 Facilities/Buildings	0	0	0	0	0	5,000
<b>Total 1256 270 WATER ST- NORMAL SCHOOL</b>	0	0	0	-83,474	0	0
<b>1257 MARKET SQUARE</b>						
G-141-1257-2100 F.T. SALARIES & WAFES	0	0	980	0	0	0
G-141-1257-2500 F.T. BENEFITS	0	0	274	0	0	0
G-141-1257-3045 WATER/SEWER	0	0	0	0	5,000	5,000
G-141-1257-3050 MATERIALS	0	0	898	0	250	250
G-141-1257-4090 LEGAL	0	0	1,343	0	0	0
G-141-1257-4105 MARKET SQUARE- SNOW REMOVAL	0	0	0	0	500	4,500
G-141-1257-4107 BUILDING MAINTENANCE/CUSTODIAL	0	0	0	687	2,000	2,000
G-141-1257-7850 CITY OWNED RENTAL EXPENSE	0	0	542	0	0	0
G-141-1257-9010 MARKET SQUARE-FURNISHINGS	0	0	5,753	64	0	0
<b>Total 1257 MARKET SQUARE</b>	0	0	9,790	751	7,750	11,750
<b>1262 REGISTRY OFFICE RENTAL</b>						
G-141-1262-1210 FEES AND CHARGES OTHER MUNICIPALIT	0	-12,688	25,188	0	0	0
<b>Total 1262 REGISTRY OFFICE RENTAL</b>	0	-12,688	25,188	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 141 CITY BUILDINGS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>1266 82 ERIE ST</b>						
G-141-1266-1470 RENTALS AND LEASES REVENUE	0	0	0	0	0	-340,000
G-141-1266-1900 INTERFUNCTIONAL TRANSFERS	-245,235	-297,963	-319,768	-255,174	-361,230	-21,500
G-141-1266-2100 F.T. SALARIES & WAGES	94,236	87,386	88,601	83,401	100,820	0
G-141-1266-2110 PART TIME SALARIES & WAGES	3,444	4,966	6,742	14,717	0	0
G-141-1266-2500 F.T. BENEFITS	20,355	19,892	20,235	19,263	29,410	0
G-141-1266-2510 P.T. BENEFITS	955	961	1,013	2,063	0	0
G-141-1266-3030 HEAT	4,785	7,439	7,484	4,061	8,000	7,500
G-141-1266-3040 HYDRO	61,552	63,867	57,571	43,472	65,000	57,000
G-141-1266-3045 WATER / SEWAGE	1,720	1,963	1,825	1,611	1,700	1,700
G-141-1266-3050 MATERIALS	6,802	8,358	9,514	7,147	6,700	6,700
G-141-1266-3170 UNIFORMS	381	0	314	193	300	300
G-141-1266-3180 VEHICLE - FUEL	0	119	57	0	150	150
G-141-1266-3190 VEHICLE - REPAIRS & EXPENSES	849	0	1,067	372	1,100	1,100
G-141-1266-4100 SERVICES - OTHER	37,414	26,779	15,496	0	0	0
G-141-1266-4105 SNOW REMOVAL	2,142	0	5,690	6,833	2,400	4,500
G-141-1266-4107 BUILDING MAINTENANCE	0	0	0	31,418	26,000	28,000
G-141-1266-4110 TELEPHONE	0	0	0	1,879	2,050	0
G-141-1266-4120 TELEPHONE - CELL PHONES	112	23	0	0	0	0
G-141-1266-4142 TRAINING EXPENSES	0	374	0	0	1,020	1,020
G-141-1266-7820 TRANSFER TO RESERVE FUNDS	0	0	56,000	40,000	40,000	0
G-141-1266-9030 EQUIPMENT PURCHASES	169	839	755	741	0	0
G-141-1266-9060 Facilities/Buildings	0	0	0	0	0	8,000
<b>Total 1266 82 ERIE ST</b>	<b>-10,319</b>	<b>-74,997</b>	<b>-47,404</b>	<b>1,997</b>	<b>-76,580</b>	<b>-245,530</b>
<b>2230 ADMIN OF JUSTICE BLDG</b>						
G-141-2230-1470 RENTALS AND LEASES - JUSTICE BUILDING	-227,800	-230,133	-239,303	-222,007	-228,470	-240,140
G-141-2230-1760 SALE OF EQUIPMENT	0	0	-55	0	0	0
G-141-2230-1770 RECOVERABLES	0	0	0	-600	0	0
G-141-2230-2100 F.T. SALARIES & WAGES	120,537	123,250	110,774	95,432	124,131	132,030

## 2020 DRAFT OPERATING BUDGET

### 141 CITY BUILDINGS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-141-2230-2110 PART TIME SALARIES & WAGES	2,544	8,632	14,363	9,476	0	0
G-141-2230-2500 F.T. BENEFITS	34,142	33,166	30,844	26,740	36,579	34,360
G-141-2230-2510 P.T. BENEFITS	228	1,048	1,810	1,477	0	0
G-141-2230-3030 HEAT	7,418	10,291	9,220	5,257	10,500	9,300
G-141-2230-3040 HYDRO	61,979	67,684	60,716	49,204	70,000	63,000
G-141-2230-3045 WATER / SEWAGE	2,001	2,585	4,477	2,264	2,880	2,880
G-141-2230-3050 MATERIALS	9,868	9,406	12,528	9,688	9,600	9,600
G-141-2230-3170 UNIFORMS	381	0	476	0	300	600
G-141-2230-4100 SERVICES - OTHER	40,272	54,975	54,364	0	0	0
G-141-2230-4105 SNOW REMOVAL	2,712	0	4,733	8,531	2,840	6,000
G-141-2230-4107 BUILDING MAINTENANCE	0	0	0	32,872	53,000	50,000
G-141-2230-4120 TELEPHONE - CELL PHONES	196	40	0	0	0	0
G-141-2230-4142 TRAINING EXPENSES	0	168	0	0	250	250
G-141-2230-7820 TRANSFER TO RESERVE FUNDS	0	0	90,000	0	0	0
G-141-2230-9030 EQUIPMENT PURCHASES	0	26	1,281	86	1,540	1,500
G-141-2230-9060 FACILITIES/ BUILDINGS	0	0	0	0	0	5,000
<b>Total 2230 ADMIN OF JUSTICE BLDG</b>	<b>54,478</b>	<b>81,138</b>	<b>156,228</b>	<b>18,420</b>	<b>83,150</b>	<b>74,380</b>
<b>2252 154 DOWNIE ST</b>						
G-141-2252-2100 F.T. SALARIES & WAGES	11,643	12,485	12,561	12,071	0	0
G-141-2252-2110 PART TIME SALARIES & WAGES	4,751	0	0	0	0	0
G-141-2252-2500 F.T. BENEFITS	3,814	3,332	3,229	3,010	0	0
G-141-2252-2510 P.T. BENEFITS	1,113	0	0	0	0	0
G-141-2252-3050 MATERIALS	594	1,081	755	0	1,100	0
<b>Total 2252 154 DOWNIE ST</b>	<b>21,915</b>	<b>16,898</b>	<b>16,545</b>	<b>15,081</b>	<b>1,100</b>	<b>0</b>
<b>6390 ANNE HATHAWAY BLDG</b>						
G-141-6390-4100 CITY BLDG/PRO-ANNE HATHAW-Services -	759	1,044	1,393	0	0	0
G-141-6390-4107 BUILDING MAINTENANCE	0	0	0	1,782	1,500	2,500
<b>Total 6390 ANNE HATHAWAY BLDG</b>	<b>759</b>	<b>1,044</b>	<b>1,393</b>	<b>1,782</b>	<b>1,500</b>	<b>2,500</b>



## 2020 DRAFT OPERATING BUDGET

### 141 CITY BUILDINGS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>8216 47 DOWNIE STREET</b>						
G-141-8216-1900 INTERFUNCTIONAL	0	0	-47,819	-48,780	-48,780	-49,520
G-141-8216-2100 F.T. SALARIES & WAGES	17,021	16,511	16,906	14,867	13,520	0
G-141-8216-2110 PART TIME SALARIES & WAGES	0	0	0	73	0	0
G-141-8216-2500 F.T. BENEFITS	4,337	4,330	4,339	4,042	4,048	0
G-141-8216-2510 P. T. BENEFITS	0	0	0	3	0	0
G-141-8216-3030 HEAT	2,173	3,289	2,701	1,886	3,260	3,260
G-141-8216-3040 HYDRO	5,843	5,399	4,202	2,841	4,700	4,700
G-141-8216-3045 WATER / SEWAGE	442	527	947	430	650	650
G-141-8216-3050 MATERIALS	1,096	1,694	968	1,105	1,500	1,500
G-141-8216-4100 SERVICES - OTHER	3,487	3,487	6,156	0	0	0
G-141-8216-4105 SNOW REMOVAL	987	0	2,437	2,343	1,050	3,000
G-141-8216-4107 BUILDING MAINTENANCE	0	0	0	4,056	5,000	30,000
G-141-8216-4120 TELEPHONE - CELL PHONES	28	6	0	0	0	0
G-141-8216-4142 TRAINING EXPENSES	0	0	0	0	250	250
G-141-8216-9030 EQUIPMENT PURCHASES	0	214	0	0	0	0
G-141-8216-9060 Facilities/Buildings	0	0	0	0	0	5,000
<b>Total 8216 47 DOWNIE STREET</b>	<b>35,414</b>	<b>35,457</b>	<b>-9,163</b>	<b>-17,134</b>	<b>-14,802</b>	<b>-1,160</b>
<b>8290 246 RAILWAY AVE</b>						
G-141-8290-3040 HYDRO	397	379	366	313	500	400
G-141-8290-4100 SERVICES	40	0	0	0	0	0
G-141-8290-4107 BUILDING MAINTENANCE	0	0	0	2,772	4,900	1,000
<b>Total 8290 246 RAILWAY AVE</b>	<b>437</b>	<b>379</b>	<b>366</b>	<b>3,085</b>	<b>5,400</b>	<b>1,400</b>
<b>8291 73 ALBERT ST</b>						
G-141-8291-4100 SERVICES OTHER	1,079	0	0	0	0	0
G-141-8291-4105 SNOW REMOVAL	1,501	0	0	0	0	0
<b>Total 8291 73 ALBERT ST</b>	<b>2,580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 141 CITY BUILDINGS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
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<b>8292 LIBRARY</b>						
G-141-8292-2100 F.T. SALARIES & WAGES	7,349	7,758	7,331	6,765	6,989	0
G-141-8292-2500 F.T. BENEFITS	2,196	2,217	2,189	2,155	1,943	0
G-141-8292-3050 MATERIALS	0	0	136	0	0	0
G-141-8292-4100 SERVICES - OTHER	19,357	18,197	12,367	0	0	0
G-141-8292-4105 SNOW REMOVAL	0	0	9,036	10,732	3,000	9,000
G-141-8292-4107 BUILDING MAINTENANCE	0	0	0	23,613	40,000	25,000
G-141-8292-4120 TELEPHONE - CELL PHONES	56	11	0	0	0	0
G-141-8292-7820 TRANSFER TO RESERVE FUNDS	0	0	24,000	0	0	0
G-141-8292-9060 Facilities/Buildings	0	0	0	0	0	9,000
<b>Total 8292 LIBRARY</b>	<b>28,958</b>	<b>28,183</b>	<b>55,059</b>	<b>43,265</b>	<b>51,932</b>	<b>43,000</b>
<b>Total 141 CITY BUILDINGS</b>	<b>440,769</b>	<b>352,981</b>	<b>703,337</b>	<b>421,424</b>	<b>549,390</b>	<b>735,370</b>
<b>Total 141 CITY BUILDINGS</b>	<b>440,769</b>	<b>352,981</b>	<b>703,337</b>	<b>421,424</b>	<b>549,390</b>	<b>735,370</b>

## 2020 DRAFT OPERATING BUDGET

### 251 DEVELOPMENT SERVICES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>251 DEVELOPMENT SERVICES</b>						
<b>2400 BUILDING INSPECTION ADMIN</b>						
G-251-2400-1325 ZONING INFO LETTERS	-3,480	-4,529	0	-3,413	0	-4,500
G-251-2400-1440 BUILDING PERMITS	-723,352	-702,865	-911,367	-342,569	-809,660	-731,750
G-251-2400-1810 CONTRIBUTIONS FROM RESERVES	0	-22,096	-57,276	0	-39,530	-151,240
G-251-2400-2100 F.T. SALARIES & WAGES	334,412	343,345	357,856	320,488	411,480	456,580
G-251-2400-2110 PART TIME SALARIES & WAGES	19,587	19,981	22,424	18,456	22,700	17,470
G-251-2400-2500 F.T. BENEFITS	98,527	101,390	97,492	106,070	132,660	130,950
G-251-2400-2510 P.T. BENEFITS	3,055	2,766	3,322	2,804	3,240	1,460
G-251-2400-2700 OTHER PAYROLL EXPENSES	0	70	25	0	0	0
G-251-2400-3050 MATERIALS	3,554	2,253	8,524	6,589	6,250	6,200
G-251-2400-3090 PHOTOCOPIER EXPENSE	1,123	1,822	1,206	1,347	2,000	2,000
G-251-2400-3100 POSTAGE	2,066	432	1,483	1,431	1,500	1,500
G-251-2400-3180 Vehicle - Fuel	1,206	1,472	1,608	1,056	1,800	1,800
G-251-2400-3190 VEHICLE REPAIR & EXPENSE	305	1,207	766	1,206	5,600	2,800
G-251-2400-4010 Advertising	0	0	0	1,161	1,300	1,600
G-251-2400-4040 Consultants	0	0	221,514	19,150	40,000	40,000
G-251-2400-4050 CONTRACTORS - CLEAN UP	0	0	7,828	0	1,500	1,500
G-251-2400-4090 LEGAL	34,665	48,709	56,857	35,901	45,000	45,000
G-251-2400-4095 SUPPORT & MAINTENANCE CONTRACTS	0	0	0	35,631	42,000	45,000
G-251-2400-4097 MEMBERSHIPS	1,529	1,667	4,320	1,990	4,150	4,600
G-251-2400-4100 SERVICES - OTHER	1,167	7,258	1,957	0	0	0
G-251-2400-4110 TELEPHONE	0	0	0	2,026	2,210	6,200
G-251-2400-4120 Telephone - Cell Phones	2,186	2,746	2,809	3,894	4,100	4,080
G-251-2400-4140 TRAINING - REGISTRATION	9,663	4,652	18,311	14,957	21,750	22,000
G-251-2400-5010 COLLECTIONS & BANK CHARGES	1,668	1,576	1,981	1,783	1,500	1,500

## 2020 DRAFT OPERATING BUDGET

### 251 DEVELOPMENT SERVICES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-251-2400-7810 Transfer to Reserves	184,973	74,569	59,560	0	0	0
G-251-2400-7820 TRANSFER TO RESERVE FUNDS	0	0	3,451	0	0	0
G-251-2400-7900 Interfunctional Transfers	0	0	95,350	0	98,450	95,250
<b>Total 2400 BUILDING INSPECTION ADMIN</b>	-27,146	-113,575	1	229,958	0	0
<b>2406 BY-LAW ENFORCEMENT</b>						
G-251-2406-1325 BYLAW -Letters of Conformity	-2,661	-3,246	-4,306	-3,136	-3,000	-3,000
G-251-2406-1405 BY-LAW -SIGN & POOL PERMITS	-22,791	-22,138	-20,171	-20,303	-19,000	-20,000
G-251-2406-1440 BY-LAW - Trade Licenses	-21,111	-21,127	-15,977	-16,511	-22,890	-19,000
G-251-2406-1445 BY-LAW- Bed & Breakfast Licences	-34,980	-26,136	-32,197	-31,101	-30,000	-31,000
G-251-2406-1820 CONTRIBUTION FROM RESERVE FUNDS	0	0	-31,174	0	0	0
G-251-2406-1900 REVENUE TRANSFER FROM WATER	-49,000	-49,735	-50,360	-51,300	-51,300	-52,070
G-251-2406-2100 F.T. SALARIES	178,156	182,333	182,563	163,561	196,330	140,660
G-251-2406-2110 PART TIME SALARIES	5,355	5,411	5,293	4,795	6,390	0
G-251-2406-2500 F.T. BENEFITS	49,059	49,724	49,210	47,660	54,190	38,810
G-251-2406-2510 P.T. BENEFITS	1,818	1,527	1,840	1,641	1,910	0
G-251-2406-3050 MATERIALS	2,627	4,322	2,566	4,808	3,300	4,500
G-251-2406-3090 PHOTOCOPIER	1,340	1,533	1,206	1,347	1,650	1,650
G-251-2406-3100 POSTAGE	1,374	1,961	1,284	1,454	1,500	1,500
G-251-2406-3180 Vehicle - Fuel	905	675	1,178	1,110	1,000	0
G-251-2406-3190 VEHICLES - REPAIRS & EXPENSE	1,493	1,018	805	0	500	0
G-251-2406-4050 CONTRACTORS - CLEAN UP	538	3,980	5,128	240	5,500	5,500
G-251-2406-4090 LEGAL	2,509	2,433	10,489	869	0	0
G-251-2406-4097 MEMBERSHIPS	489	266	393	321	650	650
G-251-2406-4100 SERVICES - OTHER	675	-476	247	0	0	0
G-251-2406-4110 Telephone - Basic	0	0	0	807	880	1,380
G-251-2406-4120 TELEPHONE - CELL PHONES	1,512	1,338	1,612	1,734	1,920	1,800
G-251-2406-4140 TRAINING	1,425	1,018	2,114	1,197	4,000	4,000
G-251-2406-5010 COLLECTIONS & BANK CHARGES	577	769	988	884	0	0

## 2020 DRAFT OPERATING BUDGET

### 251 DEVELOPMENT SERVICES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-251-2406-7810 TRANSFER TO RESERVE	1,667	1,692	0	0	3,400	0
G-251-2406-7820 TRANSFER TO RESERVE FUND	0	0	1,692	3,400	0	3,500
G-251-2406-9020 VEHICLE PURCHASE	0	0	31,174	0	0	0
<b>Total 2406 BY-LAW ENFORCEMENT</b>	120,976	137,142	145,597	113,477	156,930	78,880
<b>2410 BUILDING DEPT VEHICLES</b>						
G-251-2410-4100 SERVICES - OTHER	480	480	0	0	0	0
<b>Total 2410 BUILDING DEPT VEHICLES</b>	480	480	0	0	0	0
<b>8110 PLANNING AND ZONING</b>						
G-251-8110-1325 ZONING INFORMATION REPORTS	-1,330	-1,623	-7,986	-1,568	-6,070	-1,700
G-251-8110-1375 SITE PLAN AGREEMENT REVENUE	-31,778	-55,631	-50,578	-40,893	-50,000	-66,650
G-251-8110-1405 SUBDIVISION/CONDO APPLICATION FEES	-23,724	-12,362	-49,577	-39,104	-20,000	-36,000
G-251-8110-1420 ZONING APPLICATION FEES	-7,656	-13,624	-26,970	-23,114	-18,000	-21,750
G-251-8110-1430 PART LOT CONTROL FEES	-4,381	-2,240	-479	-1,718	-2,500	-1,500
G-251-8110-1447 OFFICIAL PLAN AMENDMENTS	-4,642	-4,828	-9,560	0	-4,700	-7,310
G-251-8110-1610 PUBLICATION SALES	-207	-277	0	-123	-200	-200
G-251-8110-1770 RECOVERABLES	-53	0	0	0	0	0
G-251-8110-2100 F.T. SALARIES	134,121	153,576	157,572	141,132	148,500	272,480
G-251-8110-2110 P.T. SALARIES	19,072	17,760	19,235	17,074	17,040	41,600
G-251-8110-2500 F.T. BENEFITS	33,765	38,151	39,018	36,282	39,960	72,810
G-251-8110-2510 P.T. BENEFITS	4,850	4,074	4,907	4,337	5,090	12,060
G-251-8110-3050 MATERIALS	2,412	3,113	2,092	3,801	2,580	2,630
G-251-8110-3090 PHOTOCOPIER	891	1,022	804	1,055	900	920
G-251-8110-3100 POSTAGE	1,031	1,466	662	724	1,020	1,020
G-251-8110-4040 CONSULTANTS	1,500	0	1,476	2,164	10,400	10,400
G-251-8110-4060 COURIER/FREIGHT	0	0	0	4	0	50
G-251-8110-4090 LEGAL	7,040	3,395	23,466	1,033	0	0
G-251-8110-4097 MEMBERSHIPS	2,269	708	1,486	0	1,700	2,570
G-251-8110-4100 SERVICES OTHER	23	57	731	0	0	0
G-251-8110-4110 TELEPHONE	0	0	0	2,017	2,200	2,750

## 2020 DRAFT OPERATING BUDGET

### 251 DEVELOPMENT SERVICES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-251-8110-4120 TELEPHONE - CELL PHONES	551	669	806	817	900	900
G-251-8110-4140 TRAINING	3,151	3,634	4,815	3,924	6,000	6,000
G-251-8110-5010 COLLECTIONS AND BANK CHARGES	576	763	990	884	0	990
G-251-8110-5030 Interest on LTD	0	0	0	108	120	70
G-251-8110-5035 Principal on LTD	0	0	0	1,173	1,570	1,620
G-251-8110-7810 TRANSFER TO RESERVE	5,000	10,000	10,000	10,000	10,000	10,000
<b>Total 8110 PLANNING AND ZONING</b>	<b>142,481</b>	<b>147,803</b>	<b>122,910</b>	<b>120,009</b>	<b>146,510</b>	<b>303,760</b>
<b>8116 COMMITTEE OF ADJUSTMENT</b>						
G-251-8116-1405 APPLICATION FEES	-26,466	-47,219	-30,519	-31,349	-39,290	-45,000
G-251-8116-2100 F.T. SALARIES & WAGES	66,234	70,958	71,907	61,860	76,220	0
G-251-8116-2110 PART TIME SALARIES	10,711	10,822	10,586	9,270	12,780	0
G-251-8116-2500 F.T. Benefits	17,862	19,465	20,133	18,570	20,580	0
G-251-8116-2510 P.T. BENEFITS	3,638	3,056	3,680	3,253	3,820	0
G-251-8116-3050 MATERIALS	1,951	1,905	739	2,554	2,080	2,425
G-251-8116-3090 PHOTOCOPIER	891	1,022	819	898	1,100	1,125
G-251-8116-3100 POSTAGE	896	717	657	716	870	900
G-251-8116-4090 COMMITTEE OF ADJUSTMENTS-Legal	14,497	1,712	4,081	0	0	0
G-251-8116-4100 SERVICES - OTHER	481	125	0	0	0	0
<b>Total 8116 COMMITTEE OF ADJUSTMENT</b>	<b>90,695</b>	<b>62,563</b>	<b>82,083</b>	<b>65,772</b>	<b>78,160</b>	<b>-40,550</b>
<b>Total 251 DEVELOPMENT SERVICES</b>	<b>327,486</b>	<b>234,413</b>	<b>350,591</b>	<b>529,216</b>	<b>381,600</b>	<b>342,090</b>
<b>Total 251 DEVELOPMENT SERVICES</b>	<b>327,486</b>	<b>234,413</b>	<b>350,591</b>	<b>529,216</b>	<b>381,600</b>	<b>342,090</b>

## 2020 DRAFT OPERATING BUDGET

### 310 ENGINEERING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>310 ENGINEERING</b>						
<b>3000 ENGINEERING ADMIN</b>						
G-310-3000-1360 SERVICE CHARGE REVENUE	-16,024	-8,634	-23,040	-23,553	-20,000	<b>-20,000</b>
G-310-3000-1365 APPLICATION REVIEW REVENUE	-2,200	-5,400	-4,000	-4,400	-4,000	<b>-4,000</b>
G-310-3000-1405 USER FEES	-61	0	0	0	0	<b>0</b>
G-310-3000-1610 SALES	-3,703	-402	-197	-157	-500	<b>-250</b>
G-310-3000-1770 RECOVERABLES	-442,167	-138,262	-47,910	-2,194	-595,820	<b>-695,000</b>
G-310-3000-1810 CONTRIBUTION FROM RESERVES	0	0	0	0	0	<b>-60,000</b>
G-310-3000-1850 CITY OWNED RENTAL	0	0	0	-1,927	-17,000	<b>0</b>
G-310-3000-1900 INTERFUNCTIONAL TRANSFERS	-170,000	-172,550	-176,000	-179,500	-179,500	<b>-183,100</b>
G-310-3000-2100 F.T. SALARIES & WAGES	1,152,125	1,154,212	1,134,003	1,006,364	1,301,190	<b>1,397,880</b>
G-310-3000-2110 PART TIME SALARIES & WAGES	16,985	15,653	62,868	92,822	13,250	<b>22,930</b>
G-310-3000-2500 F.T. BENEFITS	320,684	321,363	312,383	289,355	368,290	<b>360,190</b>
G-310-3000-2510 P.T. BENEFITS	1,499	1,324	2,840	8,301	1,010	<b>1,850</b>
G-310-3000-2700 OTHER PAYROLL EXPENSES	0	210	50	50	1,600	<b>1,600</b>
G-310-3000-3010 CLOTHING	2,085	1,850	1,526	2,661	2,100	<b>2,200</b>
G-310-3000-3050 MATERIALS	2,385	2,907	2,317	1,651	3,000	<b>3,000</b>
G-310-3000-3070 OFFICE SUPPLIES AND PAPER	2,224	2,860	1,926	2,281	3,100	<b>3,100</b>
G-310-3000-3090 PHOTOCOPIER EXPENSE	5,995	6,412	4,693	4,083	7,000	<b>7,000</b>
G-310-3000-3100 POSTAGE	283	106	129	278	300	<b>300</b>
G-310-3000-3110 PRINTING	234	318	632	183	700	<b>700</b>
G-310-3000-3120 MEALS & MEETING COSTS---Meeting Costs	137	56	44	51	400	<b>400</b>
G-310-3000-3130 PUBLICATIONS & SUBSCRIPTIONS	91	893	55	108	300	<b>300</b>
G-310-3000-4020 Service Contracts	0	0	0	16,695	34,000	<b>31,000</b>
G-310-3000-4040 CONSULTANTS	0	0	2,829	1,159	5,000	<b>0</b>
G-310-3000-4060 COURIER/FREIGHT	36	198	66	76	100	<b>100</b>
G-310-3000-4090 LEGAL	4,891	0	611	0	0	<b>0</b>
G-310-3000-4095 SUPPORT & MAINTENANCE CONTRACTS	0	0	0	24,198	46,000	<b>46,000</b>
G-310-3000-4097 MEMBERSHIPS	4,136	4,627	4,373	5,065	5,310	<b>6,590</b>
G-310-3000-4100 SERVICES - OTHER	725	612	633	0	0	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 310 ENGINEERING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-310-3000-4110 Telephone - Basic	0	0	0	7,682	8,380	12,980
G-310-3000-4120 TELEPHONE - CELL PHONES	5,042	6,082	7,448	7,662	7,350	10,200
G-310-3000-4142 TRAINING - EXPENSES	19,271	16,187	14,592	11,368	26,000	21,500
G-310-3000-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	182	346	543	0	750	750
G-310-3000-5010 BANK & COLLECTION FEES	603	767	862	0	0	0
G-310-3000-5040 RENTAL OF MACHINERY & EQUIPMENT	0	0	0	0	2,000	1,000
G-310-3000-7810 TRANSFER TO RESERVES	1,000	1,015	0	0	0	0
G-310-3000-7820 TRANSFER TO RESERVE FUNDS	0	0	1,015	16,350	16,350	1,100
G-310-3000-7850 CITY OWNED RENTAL EXPENSE	9,341	5,424	16,017	12,115	6,100	0
G-310-3000-7900 INTERFUNCTIONAL TRANSFERS	0	0	0	0	8,400	0
G-310-3000-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	432	512	2,505	4,600	4,600
G-310-3000-9040 TOOLS & SMALL EQUIPMENT	2,084	137	767	601	1,000	1,000
<b>Total 3000 ENGINEERING ADMIN</b>	917,883	1,218,743	1,322,587	1,301,933	1,056,760	975,920
<b>3010 SPECIAL PROJECTS - WIGHTMAN</b>						
G-310-3010-1770 RECOVERABLES	0	0	-75,821	-124,179	-100,000	0
G-310-3010-2100 F.T. SALARIES	0	0	0	0	62,850	0
G-310-3010-2110 PART TIME SALARIES	0	0	52,913	0	8,150	0
G-310-3010-2500 F.T. Benefits	0	0	0	0	6,030	0
G-310-3010-2510 PART TIME BENEFITS	0	0	7,408	0	670	0
G-310-3010-3050 Materials	0	0	7,329	0	1,000	0
G-310-3010-3110 PRINTING	0	0	749	0	0	0
G-310-3010-3180 VEHICLE - FUEL	0	0	969	0	0	0
G-310-3010-3190 VEHICLE - REPAIRS & EXPENSES	0	0	263	0	0	0
G-310-3010-4100 SERVICES OTHER	0	0	1,046	0	0	0
G-310-3010-4120 CELL PHONES	0	0	0	0	2,000	0
G-310-3010-7850 City Owned Rental Expense	0	0	0	7,973	3,000	0
G-310-3010-9010 OFFICE EQUIPMENT & FURNISHINGS	0	0	1,730	0	0	0
G-310-3010-9040 TOOLS AND SMALL EQUIPMENT	0	0	3,415	0	1,000	0
<b>Total 3010 SPECIAL PROJECTS - WIGHTMAN</b>	0	0	1	-116,206	-15,300	0



**2020 DRAFT OPERATING BUDGET**

**310 ENGINEERING**

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>3025 ENGINEERING OPERATIONS</b>						
G-310-3025-1360 SERVICE CHARGE REVENUE	-35	-2,000	0	0	0	0
G-310-3025-1610 SALES	-15	0	0	0	0	0
G-310-3025-1770 RECOVERABLES	-889	-4,133	-4,633	0	0	0
G-310-3025-1850 CITY OWN RENTAL REVENUE	-173,903	-27,699	-43,401	-22,586	0	0
G-310-3025-2100 F.T. SALARIES & WAGES	3,794	2,806	3,176	0	0	0
G-310-3025-2500 F.T. BENEFITS	1,062	786	889	0	0	0
G-310-3025-3050 MATERIALS	330	1,757	444	0	0	0
G-310-3025-3180 VEHICLE - FUEL	8,504	8,418	11,843	0	0	0
G-310-3025-3190 VEHICLE - REPAIRS & EXPENSES	4,399	7,272	5,942	0	0	0
G-310-3025-4040 CONSULTANTS	0	4,832	0	0	0	0
G-310-3025-4060 COURIER/FREIGHT	0	17	0	0	0	0
G-310-3025-4100 SERVICES - OTHER	3,943	859	9,362	0	0	0
G-310-3025-7810 TRANSFER TO RESERVES	15,000	15,225	0	0	0	0
G-310-3025-7820 TRANSFER TO RESERVE FUNDS	0	0	25,071	0	0	0
G-310-3025-7850 CITY OWNED RENTAL EXPENSE	81,830	8,183	8,895	0	0	0
<b>Total 3025 ENGINEERING OPERATIONS</b>	<b>-55,980</b>	<b>16,323</b>	<b>17,588</b>	<b>-22,586</b>	<b>0</b>	<b>0</b>
<b>Total 310 ENGINEERING</b>	<b>861,903</b>	<b>1,235,066</b>	<b>1,340,176</b>	<b>1,163,141</b>	<b>1,041,460</b>	<b>975,920</b>
<b>Total 310 ENGINEERING</b>	<b>861,903</b>	<b>1,235,066</b>	<b>1,340,176</b>	<b>1,163,141</b>	<b>1,041,460</b>	<b>975,920</b>

## 2020 DRAFT OPERATING BUDGET

### 315 FLEET

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>315 FLEET</b>						
<b>3050 FLEET DIVISION ADMINISTRATION</b>						
G-315-3050-1770 RECOVERABLE	0	0	0	0	-34,830	0
G-315-3050-1900 INTERFUNCTIONAL	0	0	0	0	0	-48,000
G-315-3050-2100 F.T. SALARIES	0	31,568	84,664	216,921	572,920	88,630
G-315-3050-2110 PART TIME SALARIES	0	0	0	32,703	0	0
G-315-3050-2500 F.T. BENEFITS	0	9,461	24,089	64,103	169,480	25,280
G-315-3050-2510 P.T. BENEFITS	0	0	0	6,808	0	0
G-315-3050-2700 OTHER PAYROLL EXPENSES	0	0	0	366	0	500
G-315-3050-3010 Clothing	0	0	0	6,054	7,440	7,800
G-315-3050-3011 Personal Protective Equipment	0	0	0	550	1,000	1,050
G-315-3050-3050 Materials	0	0	0	5,467	3,000	5,100
G-315-3050-3090 PHOTOCOPIER	0	30	285	166	300	300
G-315-3050-3180 FUEL	0	0	0	505,612	546,500	568,000
G-315-3050-3190 VEHICLES - REPAIRS & EXPENSES	0	0	0	371,967	468,730	478,650
G-315-3050-4050 Contractors	0	0	0	0	40,000	40,000
G-315-3050-4095 MAINTENANCE CONTRACT - GPS	0	0	0	21,752	58,000	60,000
G-315-3050-4097 Memberships	0	0	0	0	350	350
G-315-3050-4110 TELEPHONE	0	0	0	2,833	3,090	1,380
G-315-3050-4142 TRAINING - EXPENSES	0	0	0	254	2,500	2,500
G-315-3050-7820 Transfer to Reserve Fund	0	0	0	19,600	19,600	35,600
G-315-3050-9040 TOOLS AND SMALL EQUIPMENT	0	0	0	10,414	14,800	15,100
<b>Total 3050 FLEET DIVISION ADMINISTRATION</b>	0	41,059	109,038	1,265,570	1,872,880	1,282,240
<b>3055 FLEET OPERATIONS</b>						
G-315-3055-2100 F.T. Salaries & Wages	0	0	0	3,358	0	478,670
G-315-3055-2110 Part Time Salaries & Wages	0	0	0	0	0	22,420
G-315-3055-2500 F.T. Benefits	0	0	0	940	0	138,140

## 2020 DRAFT OPERATING BUDGET

### 315 FLEET

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-315-3055-2510 P.T. Benefits	0	0	0	0	0	4,360
G-315-3055-3180 VEHICLE - FUEL	0	0	0	8,885	0	0
G-315-3055-3190 VEHICLE - REPAIRS & EXPENSES	0	0	0	2,842	0	0
<b>Total 3055 FLEET OPERATIONS</b>	0	0	0	16,025	0	643,590
<b>Total 315 FLEET</b>		<b>41,059</b>	<b>109,038</b>	<b>1,281,595</b>	<b>1,872,880</b>	<b>1,925,830</b>
<b>Total 315 FLEET</b>		41,059	109,038	1,281,595	1,872,880	1,925,830

## 2020 DRAFT OPERATING BUDGET

### 320 ROADS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>320 ROADS</b>						
<b>3100 ROAD ADMIN</b>						
G-320-3100-1405 USER FEES	-362	0	0	0	0	0
G-320-3100-1760 SALE OF EQUIPMENT	-1,566	-517	-2,532	0	0	0
G-320-3100-1770 RECOVERABLES	-1,158	0	-15,537	0	-21,000	-21,000
G-320-3100-1810 ROAD ADMIN-Contribution From Reserve	0	-6,436	0	0	0	0
G-320-3100-1900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	-61,150
G-320-3100-2100 F.T. SALARIES & WAGES	415,569	461,217	433,759	516,683	171,730	284,670
G-320-3100-2110 PART TIME SALARIES & WAGES	2,797	7,057	1,740	27,349	0	32,950
G-320-3100-2500 F.T. BENEFITS	172,059	197,222	166,507	160,061	75,560	118,360
G-320-3100-2510 P.T. BENEFITS	451	1,394	317	9,343	0	11,940
G-320-3100-2700 OTHER PAYROLL EXPENSES	0	700	1,285	1,827	4,100	4,100
G-320-3100-3010 CLOTHING	32,465	34,402	25,863	19,951	28,000	30,600
G-320-3100-3050 MATERIALS	13,325	15,675	10,340	9,648	35,000	20,300
G-320-3100-3070 OFFICE SUPPLIES AND PAPER	1,871	733	1,138	1,923	1,200	1,200
G-320-3100-3080 MISCELLANEOUS	0	27	0	0	0	0
G-320-3100-3090 PHOTOCOPIER EXPENSE	3,400	3,504	2,979	1,950	3,400	3,000
G-320-3100-3110 PRINTING	85	42	104	83	100	100
G-320-3100-3120 MEALS AND MEETING COSTS---Meeting Co	0	50	293	0	250	250
G-320-3100-3180 VEHICLE - FUEL	0	0	20	0	0	0
G-320-3100-3190 VEHICLE - REPAIRS & EXPENSES	2,111	944	13,526	304	2,500	3,000
G-320-3100-4020 SERVICE CONTRACTS	0	0	0	2,484	0	0
G-320-3100-4050 CONTRACTORS	0	534	0	436	1,000	1,000
G-320-3100-4097 MEMBERSHIPS	747	620	748	602	1,140	1,140
G-320-3100-4100 SERVICES - OTHER	26,131	5,252	15,882	0	0	0
G-320-3100-4110 TELEPHONE - BASIC	4,875	2,429	1,387	1,623	1,770	2,750
G-320-3100-4120 TELEPHONE - CELL PHONES	2,931	3,867	5,087	6,084	6,800	6,660
G-320-3100-4142 TRAINING - EXPENSES	5,613	26,368	10,490	9,093	12,000	15,250
G-320-3100-5010 BANK, COLLECTION AND CREDIT CARD CH	0	0	29	72	0	0

## 2020 DRAFT OPERATING BUDGET

### 320 ROADS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-320-3100-5030 Interest on LTD	0	0	0	48,385	61,910	47,970
G-320-3100-5035 Principal on LTD	0	0	0	359,149	485,100	493,920
G-320-3100-7810 Transfer to Reserves	0	0	15,000	0	0	0
G-320-3100-7820 TRANSFER TO RESERVE FUNDS	0	0	2,358,000	1,258,000	1,258,000	1,308,000
G-320-3100-7850 CITY OWNED RENTAL EXPENSE	2,294	2,943	5,774	330	3,500	0
G-320-3100-7900 INTERFUNCTIONAL TRANSFER	0	0	445	0	0	0
G-320-3100-9010 OFFICE EQUIPMENT AND FURNISHINGS	383	0	0	0	1,500	2,000
G-320-3100-9040 TOOLS & SMALL EQUIPMENT	26,128	15,874	21,471	10,677	18,500	20,000
<b>Total 3100 ROAD ADMIN</b>	<b>710,149</b>	<b>773,901</b>	<b>3,074,115</b>	<b>2,446,057</b>	<b>2,152,060</b>	<b>2,327,010</b>
<b>3125 ROAD OPERATIONS</b>						
G-320-3125-1130 ONTARIO GRANT	0	0	-5,342	0	0	0
G-320-3125-1405 USER FEES	-1,441	-25,415	-14,124	-1,905	-1,500	-2,000
G-320-3125-1765 GAIN ON DISPOSAL OF ASSETS---Proceeds	-25,752	-31,037	-2,587	0	0	0
G-320-3125-1770 RECOVERABLES	-8,759	-21,675	-61,621	-66,847	-22,000	-43,000
G-320-3125-1810 CONTRIBUTION FROM RESERVES	-4,140	0	0	0	0	0
G-320-3125-1850 CITY OWN RENTAL REVENUE	-436,373	-528,170	-578,378	-392,894	-600,000	0
G-320-3125-1900 INTERFUNCTIONAL TRANSFERS	-20,154	-22,110	-18,833	0	-40,000	-246,860
G-320-3125-2100 F.T. SALARIES & WAGES	668,121	664,440	652,023	602,104	879,590	1,389,030
G-320-3125-2110 PART TIME SALARIES & WAGES	8,658	47,201	7,440	0	0	0
G-320-3125-2500 F.T. BENEFITS	170,741	169,766	179,999	153,655	276,180	374,590
G-320-3125-2510 P.T. BENEFITS	1,855	10,063	1,636	0	0	0
G-320-3125-3010 CLOTHING	435	0	0	0	0	0
G-320-3125-3030 HEAT	12,268	13,672	12,458	8,728	14,000	12,000
G-320-3125-3040 HYDRO	29,965	29,041	21,160	15,411	24,300	21,000
G-320-3125-3045 WATER / SEWAGE	2,707	3,152	2,519	2,477	3,000	2,700
G-320-3125-3050 MATERIALS	101,118	138,364	150,560	98,576	135,000	140,000
G-320-3125-3100 POSTAGE	0	0	0	554	0	0
G-320-3125-3140 R & M - BUILDINGS & EQUIPMENT (EXCLU	31,417	17,720	17,326	17,783	22,000	20,000
G-320-3125-3180 VEHICLE - FUEL	96,855	113,033	126,141	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 320 ROADS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-320-3125-3190 VEHICLE - REPAIRS & EXPENSES	273,550	228,649	190,503	4	0	0
G-320-3125-4010 ADVERTISING	124	0	0	0	0	0
G-320-3125-4020 Service Contracts	0	0	0	50,288	20,000	22,000
G-320-3125-4040 CONSULTANTS	8,327	15,738	0	0	0	0
G-320-3125-4050 CONTRACTORS	39,524	66,035	120,548	168,869	147,000	67,000
G-320-3125-4060 COURIER/FREIGHT	16	130	0	12	100	100
G-320-3125-4100 SERVICES - OTHER	154,952	37,497	64,974	0	0	0
G-320-3125-4110 TELEPHONE - BASIC	2,083	75	0	0	0	0
G-320-3125-5040 RENTAL OF BLDG, MACHINERY & EQUIP	0	0	0	54	0	0
G-320-3125-7810 TRANSFER TO RESERVES	355,752	361,037	0	0	350,000	0
G-320-3125-7820 TRANSFER TO RESERVE FUNDS	0	0	350,000	350,000	0	357,000
G-320-3125-7850 CITY OWNED RENTAL EXPENSE	211,815	226,129	237,207	152,771	210,000	0
G-320-3125-9040 TOOLS & SMALL EQUIPMENT	74	72	0	0	0	0
<b>Total 3125 ROAD OPERATIONS</b>	<b>1,673,738</b>	<b>1,513,407</b>	<b>1,453,609</b>	<b>1,159,640</b>	<b>1,417,670</b>	<b>2,113,560</b>
<b>3150 ROAD WINTER</b>						
G-320-3150-1810 CONTRIBUTION FROM RESERVES	-106,074	0	-15,238	0	0	0
G-320-3150-1900 INTERFUNCTIONAL TRANSFERS	-55,527	-31,539	-52,068	0	-88,500	-66,000
G-320-3150-2100 F.T. SALARIES & WAGES	320,652	288,206	280,423	230,320	269,210	0
G-320-3150-2110 PART TIME SALARIES & WAGES	7,631	9,519	9,185	0	0	0
G-320-3150-2500 F.T. BENEFITS	80,214	73,255	78,519	62,835	65,150	0
G-320-3150-2510 P.T. BENEFITS	1,438	2,139	2,315	0	0	0
G-320-3150-3040 HYDRO	5,221	5,692	4,488	2,792	6,000	4,300
G-320-3150-3050 MATERIALS	213,633	218,056	251,896	139,278	210,000	300,000
G-320-3150-3140 R & M - BUILDINGS & EQUIPMENT (EXCLU	1,680	2,285	313	942	1,500	2,000
G-320-3150-3180 ROAD-ROAD WINTER-Vehicle - Fuel	-5,984	-1,241	0	0	0	0
G-320-3150-3190 VEHICLE - REPAIRS & EXPENSES	889	856	19,288	172	0	0
G-320-3150-4010 ADVERTISING	0	0	0	0	250	200
G-320-3150-4020 Service Contracts	0	0	0	15,384	53,500	54,600
G-320-3150-4050 CONTRACTORS	220,010	172,217	206,178	145,347	220,000	225,000

## 2020 DRAFT OPERATING BUDGET

### 320 ROADS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-320-3150-4095 Maintenance Contracts	0	0	0	0	5,000	5,000
G-320-3150-4100 SERVICES - OTHER	76,002	52,071	38,565	0	0	0
G-320-3150-4110 TELEPHONE - BASIC	104	0	0	0	0	0
G-320-3150-5040 RENTAL OF MACHINERY & EQUIPMENT	0	0	0	5,095	20,000	20,000
G-320-3150-7850 CITY OWNED RENTAL EXPENSE	246,963	237,456	279,051	214,965	250,000	0
G-320-3150-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	299	0	0	0	0
<b>Total 3150 ROAD WINTER</b>	<b>1,006,852</b>	<b>1,029,271</b>	<b>1,102,915</b>	<b>817,130</b>	<b>1,012,110</b>	<b>545,100</b>
<b>3175 RAILWAY CROSSINGS</b>						
G-320-3175-2100 F.T. Salaries & Wages	0	0	99	1,606	0	0
G-320-3175-2500 F.T. Benefits	0	0	28	450	0	0
G-320-3175-3050 MATERIALS	0	0	9	0	0	0
G-320-3175-4095 Maintenance Contracts	0	0	0	40,926	53,280	59,350
G-320-3175-4100 SERVICES- OTHER	0	76,175	50,098	0	0	0
G-320-3175-7850 CITY OWNED RENTAL EQUIPMENT	0	0	0	272	0	0
<b>Total 3175 RAILWAY CROSSINGS</b>	<b>0</b>	<b>76,175</b>	<b>50,234</b>	<b>43,254</b>	<b>53,280</b>	<b>59,350</b>
<b>3500 STREET LIGHTS</b>						
G-320-3500-1770 RECOVERABLES	-1,541	-1,541	-1,424	-2,540	-1,500	-1,500
G-320-3500-2100 F.T. SALARIES & WAGES	458	0	0	0	0	0
G-320-3500-2500 F.T. BENEFITS	128	0	0	0	0	0
G-320-3500-3040 HYDRO	342,719	310,928	233,789	161,902	280,000	230,000
G-320-3500-4020 Service Contracts	0	0	0	105,698	120,000	123,000
G-320-3500-4100 SERVICES OTHER	151,513	77,824	157,892	0	0	0
G-320-3500-4108 TREE TRIMMING & REMOVAL	0	54,243	52,577	43,413	52,000	0
G-320-3500-7810 TRANSFER TO RESERVE	195,000	150,000	0	0	0	0
G-320-3500-7820 TRANSFER TO RESERVE FUNDS	0	0	180,000	90,000	90,000	110,000
G-320-3500-7850 CITY OWNED RENTAL EXPENSE	370	0	0	0	0	0
<b>Total 3500 STREET LIGHTS</b>	<b>688,647</b>	<b>591,454</b>	<b>622,834</b>	<b>398,473</b>	<b>540,500</b>	<b>461,500</b>

## 2020 DRAFT OPERATING BUDGET

### 320 ROADS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>3510 ANIMAL CONTROL</b>						
G-320-3510-4050 CONTRACTORS- ANIMAL CONTROL	97,000	101,850	115,382	108,940	117,700	123,300
<b>Total 3510 ANIMAL CONTROL</b>	97,000	101,850	115,382	108,940	117,700	123,300
<b>Total 320 ROADS</b>	<b>4,176,386</b>	<b>4,086,058</b>	<b>6,419,089</b>	<b>4,973,494</b>	<b>5,293,320</b>	<b>5,629,820</b>
<b>Total 320 ROADS</b>	4,176,386	4,086,058	6,419,089	4,973,494	5,293,320	5,629,820



## 2020 DRAFT OPERATING BUDGET

### 340 STORM

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>340 STORM</b>						
<b>4150 SANITARY COLLECT</b>						
G-340-4150-3050 MATERIALS	0	0	-1,874	0	0	0
<b>Total 4150 SANITARY COLLECT</b>	0	0	-1,874	0	0	0
<b>4200 STORM ADMIN</b>						
G-340-4200-2100 F.T. SALARIES & WAGES	0	0	0	35	0	0
G-340-4200-3040 HYDRO	2,289	2,658	2,426	1,433	3,000	3,000
G-340-4200-4050 CONTRACTORS	0	0	0	311	0	0
G-340-4200-5030 Interest on LTD	0	0	0	131,501	246,470	211,370
G-340-4200-5035 Principal on LTD	0	0	0	703,742	1,250,650	1,068,960
G-340-4200-7820 Transfer to Reserve Fund	0	0	308,000	1,408,000	1,408,000	1,588,000
G-340-4200-9040 SMALL TOOLS & EQUIPMENT	0	119	0	30	200	200
<b>Total 4200 STORM ADMIN</b>	2,289	2,777	310,426	2,245,052	2,908,320	2,871,530
<b>4225 STORM TREAT</b>						
G-340-4225-1405 USER FEES	-373	0	0	0	0	0
G-340-4225-1770 RECOVERABLES	-33,370	-31,182	-3,894	0	-43,000	-15,000
G-340-4225-2100 F.T. SALARIES & WAGES	18,111	20,953	11,079	8,202	18,450	0
G-340-4225-2110 PART TIME SALARIES & WAGES	230	78	0	0	0	0
G-340-4225-2500 F.T. BENEFITS	3,999	4,548	3,102	2,297	6,350	0
G-340-4225-2510 P.T. BENEFITS	37	13	0	0	0	0
G-340-4225-3050 MATERIALS	7,315	10,066	2,916	5,315	17,000	18,000
G-340-4225-4020 Service Contracts	0	0	0	1,206	3,000	3,000
G-340-4225-4050 CONTRACTORS	6,476	35,597	44,289	26,830	95,000	108,000
G-340-4225-4100 SERVICES - OTHER	39,158	1,232	594	0	0	0
G-340-4225-5040 RENTAL OF MACHINERY & EQUIPMENT	0	0	0	639	2,000	1,500
G-340-4225-7850 CITY OWNED RENTAL EXPENSE	4,121	6,108	4,282	2,814	9,000	8,500
G-340-4225-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	59,160
G-340-4225-9040 TOOLS & SMALL EQUIPMENT	0	0	0	291	0	0
<b>Total 4225 STORM TREAT</b>	45,704	47,413	62,368	47,594	107,800	183,160

## 2020 DRAFT OPERATING BUDGET

### 340 STORM

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>4250 STORM COLLECT</b>						
G-340-4250-1770 RECOVERABLES	-5,913	-2,840	-3,791	0	0	0
G-340-4250-2100 F.T. SALARIES & WAGES	47,731	42,228	48,357	57,874	92,510	0
G-340-4250-2110 PART TIME SALARY & WAGES	153	457	0	0	0	0
G-340-4250-2500 F.T. BENEFITS	11,023	9,245	13,540	16,205	28,660	0
G-340-4250-2510 P.T. BENEFITS	25	73	0	0	0	0
G-340-4250-3050 MATERIALS	7,308	8,871	10,571	10,010	12,000	15,000
G-340-4250-3140 R & M - BUILDINGS & EQUIPMENT (EXCLU	0	9,073	0	0	0	0
G-340-4250-3180 VEHICLES - FUEL	83	0	0	0	0	0
G-340-4250-3190 VEHICLE - REPAIRS & EXPENSES	0	283	0	0	0	0
G-340-4250-4020 Service Contracts	0	0	0	21,715	5,000	10,000
G-340-4250-4040 CONSULTANTS	0	0	25,116	12,081	0	0
G-340-4250-4050 CONTRACTORS	2,439	12,886	44,381	20,857	0	50,000
G-340-4250-4100 SERVICES - OTHER	31,984	1,998	15,037	0	0	0
G-340-4250-5040 RENTAL OF BLDG, MACHINERY & EQUIPME	0	0	0	538	0	0
G-340-4250-7850 CITY OWNED RENTAL EXPENSE	15,822	14,836	31,127	27,280	18,000	20,000
G-340-4250-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	24,050
<b>Total 4250 STORM COLLECT</b>	110,655	97,110	184,338	166,560	156,170	119,050
<b>Total 340 STORM</b>	<b>158,648</b>	<b>147,300</b>	<b>555,258</b>	<b>2,459,206</b>	<b>3,172,290</b>	<b>3,173,740</b>
<b>Total 340 STORM</b>	158,648	147,300	555,258	2,459,206	3,172,290	3,173,740

## 2020 DRAFT OPERATING BUDGET

### 711 PARKS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>711 PARKS</b>						
<b>7100 PARKS OPERATIONS</b>						
G-711-7100-1470 RENTALS AND LEASES	-136,072	-137,910	-138,871	-121,171	-140,000	<b>-140,000</b>
G-711-7100-1570 DONATIONS	0	-11,000	-15,863	-15,200	-8,000	<b>-8,000</b>
G-711-7100-1765 GAIN ON DISPOSAL OF ASSETS---Proceeds	0	-15,490	-8,388	0	0	<b>0</b>
G-711-7100-1770 Recoverables	0	0	0	-5,031	-5,300	<b>-5,300</b>
G-711-7100-1810 CONTRIBUTION FROM RESERVES	-1,373	0	0	0	-32,000	<b>0</b>
G-711-7100-2100 F.T. SALARIES & WAGES	377,196	416,056	527,520	456,752	526,000	<b>770,590</b>
G-711-7100-2110 PART TIME SALARIES & WAGES	263,249	285,758	287,770	305,636	339,420	<b>344,430</b>
G-711-7100-2500 F.T. BENEFITS	108,690	118,230	146,450	126,131	150,420	<b>217,990</b>
G-711-7100-2510 P.T. BENEFITS	25,238	26,883	27,560	28,933	40,090	<b>34,740</b>
G-711-7100-2700 OTHER PAYROLL EXPENSES	0	0	65	513	0	<b>0</b>
G-711-7100-3010 CLOTHING	2,096	2,342	3,422	2,087	2,000	<b>2,000</b>
G-711-7100-3030 HEAT	5,126	6,303	6,635	3,743	7,000	<b>6,000</b>
G-711-7100-3040 HYDRO	31,291	27,029	25,873	18,958	30,000	<b>25,000</b>
G-711-7100-3045 WATER / SEWAGE	19,947	24,031	21,597	23,340	23,000	<b>23,000</b>
G-711-7100-3050 MATERIALS	0	0	105,024	29,790	100,000	<b>100,000</b>
G-711-7100-3053 Plant Materials	0	0	0	94,606	100,000	<b>100,000</b>
G-711-7100-3070 OFFICE SUPPLIES AND PAPER	0	0	76	128	0	<b>100</b>
G-711-7100-3090 PHOTOCOPIER EXPENSE	1,982	2,383	1,917	1,775	2,000	<b>2,000</b>
G-711-7100-3100 POSTAGE	1,312	327	156	350	500	<b>500</b>
G-711-7100-3140 REPAIRS & MAINTENANCE BLDGS & EQUIP	5,657	410	11,573	11,290	6,000	<b>6,000</b>
G-711-7100-3180 VEHICLE - FUEL	23,916	22,083	30,374	1,331	30,000	<b>3,000</b>
G-711-7100-3190 VEHICLE-REPAIRS AND MAINTENANCE	13,528	33,508	30,735	7,241	25,000	<b>10,000</b>
G-711-7100-4035 CONFERENCE - ACCOMODATIONS	0	0	442	1,389	1,000	<b>0</b>
G-711-7100-4036 CONFERENCES- EXPENSES	0	0	542	3,210	2,000	<b>1,500</b>
G-711-7100-4037 CONFERENCES - REGISTRATIONS	0	0	87	0	0	<b>0</b>
G-711-7100-4038 CONFERENCES -/TRAVEL MILEAGE	0	0	268	0	0	<b>0</b>
G-711-7100-4040 CONSULTANTS	0	0	3,053	3,460	2,000	<b>3,000</b>
G-711-7100-4045 PARKS- SWAN CARE	0	0	1,665	1,585	6,000	<b>4,000</b>

## 2020 DRAFT OPERATING BUDGET

### 711 PARKS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-711-7100-4050 CONTRACTORS	0	0	5,513	53,593	42,000	58,000
G-711-7100-4090 Legal	0	0	3,511	0	0	0
G-711-7100-4095 MAINTENANCE CONTRACTS	250,415	269,279	50,678	25,140	120,000	120,000
G-711-7100-4097 MEMBERSHIPS	428	160	1,500	672	1,000	1,000
G-711-7100-4100 SERVICES - OTHER	256,129	213,978	21,926	1,206	0	0
G-711-7100-4106 Lawn Maintenance	0	0	211,343	239,851	235,000	317,000
G-711-7100-4107 BUILDING MAINTENANCE	0	0	759	779	6,000	6,000
G-711-7100-4110 TELEPHONE - BASIC	3,479	2,358	2,355	0	0	0
G-711-7100-4120 TELEPHONE - CELL PHONES	3,207	3,758	5,195	3,595	3,850	4,980
G-711-7100-4140 TRAINING/SAFETY	8,305	5,500	13,650	7,303	11,000	11,000
G-711-7100-4142 TRAINING - EXPENSES	0	0	51	0	0	0
G-711-7100-4155 FACILITY IMPROVEMENTS	20,043	22,456	27,094	5,157	33,000	30,000
G-711-7100-7810 TRANSFER TO RESERVES	70,610	70,740	0	0	0	0
G-711-7100-7820 TRANSFER TO RESERVE FUNDS	0	0	130,333	71,000	64,000	170,000
<b>Total 7100 PARKS OPERATIONS</b>	<b>1,354,399</b>	<b>1,389,172</b>	<b>1,543,590</b>	<b>1,389,142</b>	<b>1,722,980</b>	<b>2,218,530</b>
<b>8400 FORESTRY</b>						
G-711-8400-1405 USER FEES INCL TREE PLANTING REVENUE	-31,500	0	-28,166	-36,000	-25,000	-25,000
G-711-8400-1570 DONATIONS	-16,800	-14,781	-14,246	-11,300	-8,000	-8,000
G-711-8400-1770 RECOVERABLES	-128,443	-126,050	-110,435	-89,357	-100,000	-100,000
G-711-8400-2100 F.T. SALARIES & WAGES	199,503	200,287	209,038	137,237	147,750	69,940
G-711-8400-2110 PART TIME SALARIES & WAGES	14,558	1,775	9,450	8,020	10,940	11,100
G-711-8400-2500 F.T. BENEFITS	60,165	60,551	62,500	42,750	40,990	19,160
G-711-8400-2510 P.T. BENEFITS	1,288	150	906	706	960	980
G-711-8400-3050 MATERIALS	69,900	60,076	92,838	52,669	75,000	75,000
G-711-8400-4095 MAINTENANCE CONTRACTS	236,871	249,994	235,440	244,784	245,000	285,000
G-711-8400-4100 SERVICES - OTHER	12,318	329	149	0	0	0
G-711-8400-4140 TRAINING - REGISTRATION	0	0	667	0	0	0
<b>Total 8400 FORESTRY</b>	<b>417,860</b>	<b>432,331</b>	<b>458,141</b>	<b>349,509</b>	<b>387,640</b>	<b>328,180</b>
<b>Total 711 PARKS</b>	<b>1,772,259</b>	<b>1,821,503</b>	<b>2,001,731</b>	<b>1,738,651</b>	<b>2,110,620</b>	<b>2,546,710</b>
<b>Total 711 PARKS</b>	<b>1,772,259</b>	<b>1,821,503</b>	<b>2,001,731</b>	<b>1,738,651</b>	<b>2,110,620</b>	<b>2,546,710</b>

## 2020 DRAFT OPERATING BUDGET

### 721 RECREATION

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>721 RECREATION</b>						
<b>7200 RECREATION PROGRAMS</b>						
G-721-7200-1130 ONTARIO GRANTS	-51,611	-42,700	-52,060	-52,727	-52,000	<b>-47,700</b>
G-721-7200-1330 ADVERTISING REVENUE	-13,395	-19,217	-30,183	-25,893	-35,000	<b>-35,000</b>
G-721-7200-1350 REVENUE - RECREATION PROGRAMS	-118,104	-197,016	-190,414	-159,988	-180,300	<b>-182,500</b>
G-721-7200-1460 RECREATIONAL FACILITY RENTAL INCOME	0	0	0	-214	0	<b>0</b>
G-721-7200-1570 DONATIONS	0	0	-9,556	0	0	<b>0</b>
G-721-7200-1770 RECOVERABLES	0	0	-3,630	0	0	<b>0</b>
G-721-7200-1810 CONTRIBUTION FROM RESERVES	0	-27,573	-1,108	0	0	<b>0</b>
G-721-7200-2100 F.T. SALARIES & WAGES	231,445	266,258	259,930	265,945	334,420	<b>340,340</b>
G-721-7200-2110 PART TIME SALARIES & WAGES	78,450	76,437	93,655	83,631	129,600	<b>129,600</b>
G-721-7200-2500 F.T. BENEFITS	61,518	66,269	74,736	79,310	99,630	<b>100,550</b>
G-721-7200-2510 P.T. BENEFITS	4,993	5,337	6,155	5,449	10,770	<b>10,810</b>
G-721-7200-2700 OTHER PAYROLL EXPENSES	0	0	0	36	0	<b>0</b>
G-721-7200-3010 CLOTHING	0	0	1,137	0	5,500	<b>0</b>
G-721-7200-3030 HEAT	1,792	2,390	2,040	1,430	2,500	<b>2,500</b>
G-721-7200-3040 HYDRO	3,152	6,398	2,307	1,841	3,400	<b>3,500</b>
G-721-7200-3045 WATER/SEWAGE	291	381	322	342	500	<b>500</b>
G-721-7200-3050 MATERIALS	5,461	5,157	5,131	12,144	16,800	<b>12,500</b>
G-721-7200-3070 OFFICE SUPPLIES & PAPER	0	0	867	684	0	<b>0</b>
G-721-7200-3082 GOLF TOURNAMENT	0	0	565	0	0	<b>0</b>
G-721-7200-3090 PHOTOCOPIER EXPENSE	3,918	3,822	3,633	1,535	4,000	<b>4,000</b>
G-721-7200-3120 MEAL & MEETING COSTS---Meeting Costs	0	0	3,375	1,356	750	<b>1,500</b>
G-721-7200-3140 R & M - BUILDINGS & EQUIPMENT	0	0	1,285	0	0	<b>0</b>
G-721-7200-4010 ADVERTISING	21,062	18,575	28,144	30,193	44,000	<b>39,000</b>
G-721-7200-4035 Conferences - Accommodations	0	0	0	1,036	6,000	<b>0</b>
G-721-7200-4036 Conferences - Expenses	0	0	0	94	1,000	<b>0</b>
G-721-7200-4037 Conferences - Registration	0	0	0	1,223	6,500	<b>0</b>
G-721-7200-4038 Conferences - Travel/Mileage	0	0	0	2,260	2,500	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 721 RECREATION

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-721-7200-4040 CONSULTANTS	24,624	24,260	23,259	42,491	57,520	57,520
G-721-7200-4050 CONTRACTORS	0	0	71,309	0	0	0
G-721-7200-4095 Maintenance Contracts	0	0	0	724	20,000	22,000
G-721-7200-4097 MEMBERSHIPS	926	1,123	2,840	2,665	2,500	2,500
G-721-7200-4100 SERVICES - OTHER	96,377	162,950	112,594	0	0	0
G-721-7200-4120 TELEPHONE - CELL PHONES	2,922	3,783	5,606	3,910	4,100	4,620
G-721-7200-4140 TRAINING-M REGISTRATION	0	0	1,608	0	0	0
G-721-7200-4141 TRAINING- MILEAGE	0	0	870	0	0	0
G-721-7200-4142 TRAINING - EXPENSES	8,102	5,279	3,539	519	1,000	1,000
G-721-7200-4150 MILEAGE	0	0	0	76	4,500	1,000
G-721-7200-4164 Special Events	0	0	4,793	28,829	10,600	40,600
G-721-7200-5010 BANK, CREDIT CARD & COLLECTION FEES	0	7,105	27,291	0	0	0
G-721-7200-5045 Rent Expense	0	0	0	39,936	45,500	46,870
G-721-7200-7810 TRANSFER TO RESERVES	0	0	9,556	0	0	0
<b>Total 7200 RECREATION PROGRAMS</b>	361,923	369,018	459,596	368,837	546,290	555,710
<b>7300 RECREATION FACILITIES</b>						
G-721-7300-1130 ONTARIO GRANTS	-12,475	0	0	0	0	0
G-721-7300-1350 RECREATION PROGRAM REVENUE	-155,860	-144,927	-144,252	0	-40,000	-41,200
G-721-7300-1440 APPLICATION FEES- SPECIAL EVENTS	0	0	0	-600	0	0
G-721-7300-1460 RECREATIONAL FACILITY RENTAL INCOME	-1,804,224	-1,760,849	-1,689,562	-371,694	-278,000	-284,020
G-721-7300-1461 REVENUE- ICE RENTALS	0	0	0	-727,015	-1,326,200	-1,367,110
G-721-7300-1462 REVENUE- HALL RENTALS	0	0	0	-17,291	-206,000	-212,180
G-721-7300-1463 REVENUE - LIONS POOL	0	0	0	-129,439	-140,000	-144,200
G-721-7300-1760 Sale of Equipment	0	0	-517	0	0	0
G-721-7300-1765 Gain on disposal of asset---Proceeds - Asse	0	-7,020	0	0	0	0
G-721-7300-1770 RECOVERABLES	-6,076	-4,108	0	-23,000	-296,960	-296,960
G-721-7300-1810 CONTRIBUTION FROM RESERVE	0	-43,925	-32,537	0	-121,350	-121,350
G-721-7300-2100 F.T. SALARIES & WAGES	1,025,144	982,407	1,098,160	1,018,324	1,152,600	1,228,720
G-721-7300-2110 PART TIME SALARIES & WAGES	474,628	514,338	631,450	536,839	592,960	494,630

## 2020 DRAFT OPERATING BUDGET

### 721 RECREATION

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-721-7300-2500 F.T. BENEFITS	262,081	257,370	277,307	264,509	310,000	<b>345,960</b>
G-721-7300-2510 P.T. BENEFITS	51,674	57,633	65,584	58,713	84,320	<b>66,700</b>
G-721-7300-2700 OTHER PAYROLL EXPENSES	0	778	25	272	0	<b>0</b>
G-721-7300-3010 CLOTHING	11,507	9,701	16,537	17,479	13,500	<b>17,500</b>
G-721-7300-3030 HEAT	120,914	149,278	119,495	100,502	161,960	<b>130,000</b>
G-721-7300-3040 HYDRO	744,858	719,811	602,481	515,936	760,000	<b>630,000</b>
G-721-7300-3045 WATER/SEWAGE	160,561	101,037	111,204	89,994	129,060	<b>130,000</b>
G-721-7300-3050 MATERIALS	4,701	9,760	87,774	95,607	67,000	<b>98,000</b>
G-721-7300-3070 OFFICE SUPPLIES AND PAPER	0	0	2,453	3,196	2,500	<b>2,750</b>
G-721-7300-3100 POSTAGE	0	0	71	69	0	<b>0</b>
G-721-7300-3120 MEALS AND MEETING COSTS---Meeting Co	0	0	0	52	0	<b>0</b>
G-721-7300-3140 R & M - BUILDINGS & EQUIPMENT	0	0	9,107	4,938	0	<b>0</b>
G-721-7300-3180 VEHICLE - FUEL	17,547	22,895	25,783	9,530	25,500	<b>12,000</b>
G-721-7300-3190 VEHICLE - REPAIRS AND MAINTENANCE	0	4,034	13,192	11,789	9,000	<b>13,500</b>
G-721-7300-4010 ADVERTISING	470	439	0	4	1,000	<b>700</b>
G-721-7300-4040 CONSULTANTS	0	0	0	6,510	0	<b>0</b>
G-721-7300-4050 CONTRACTORS	0	0	20,960	12,655	113,000	<b>110,000</b>
G-721-7300-4090 LEGAL	0	0	9,088	0	0	<b>0</b>
G-721-7300-4095 MAINTENANCE CONTRACTS	119,637	163,252	206,495	239,579	232,000	<b>230,000</b>
G-721-7300-4097 MEMBERSHIPS	0	0	0	748	0	<b>0</b>
G-721-7300-4100 SERVICES - OTHER	593,376	601,967	281,925	0	0	<b>0</b>
G-721-7300-4107 BUILDING MAINTENANCE	0	0	164,497	281,012	321,700	<b>342,500</b>
G-721-7300-4110 TELEPHONE - BASIC	24,153	15,120	11,985	37,598	38,720	<b>30,940</b>
G-721-7300-4120 TELEPHONE- CELLULAR/AIRCARDS	5,596	5,673	5,915	5,485	6,000	<b>6,780</b>
G-721-7300-4124 CABLE/SATELLITE	0	0	1,987	3,125	3,200	<b>3,300</b>
G-721-7300-4140 TRAINING- REGISTRATION	112	4,000	70	2,474	4,300	<b>4,300</b>
G-721-7300-4142 TRAINING - EXPENSES	1,278	2,065	4,010	2,920	1,000	<b>2,400</b>
G-721-7300-4150 TRAVEL/MILEAGE	0	0	0	141	0	<b>0</b>
G-721-7300-4155 FACILITY IMPROVEMENTS	41,414	51,666	51,396	39,681	50,000	<b>50,000</b>

## 2020 DRAFT OPERATING BUDGET

### 721 RECREATION

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-721-7300-5010 BANK, COLLECTIONS CHARGES	4,522	5,705	5,987	0	0	0
G-721-7300-5030 Interest on LTD	0	0	0	308,469	610,700	561,130
G-721-7300-5035 Principal on LTD	0	0	0	514,560	1,016,500	1,017,140
G-721-7300-7810 TRANSFER TO RESERVES	101,559	85,992	10,905	0	0	0
G-721-7300-7820 TRANSFER TO RESERVE FUNDS	20,600	20,800	453,676	586,410	566,410	479,000
G-721-7300-7900 Interfunctional Transfer	2,750	0	445	0	0	0
<b>Total 7300 RECREATION FACILITIES</b>	<b>1,810,447</b>	<b>1,824,892</b>	<b>2,423,096</b>	<b>3,500,081</b>	<b>3,864,420</b>	<b>3,540,930</b>
<b>7310 2016 CANADIAN JUNIOR CURLING</b>						
G-721-7310-1770 RECOVERABLES	-7,000	0	0	0	0	0
G-721-7310-4100 2016 CANADIAN JUNIOR CURLING-Service	73,104	0	0	0	0	0
G-721-7310-7900 Interfunctional Expense	9,115	0	0	0	0	0
<b>Total 7310 2016 CANADIAN JUNIOR CURLING</b>	<b>75,219</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total 721 RECREATION</b>	<b>2,247,589</b>	<b>2,193,910</b>	<b>2,882,692</b>	<b>3,868,918</b>	<b>4,410,710</b>	<b>4,096,640</b>
<b>Total 721 RECREATION</b>	<b>2,247,589</b>	<b>2,193,910</b>	<b>2,882,692</b>	<b>3,868,918</b>	<b>4,410,710</b>	<b>4,096,640</b>



## 2020 DRAFT OPERATING BUDGET

### 731 CEMETERY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>731 CEMETERY</b>						
<b>5500 CEMETERY OPERATIONS</b>						
G-731-5500-1470 RENTALS AND LEASES - BURIALS	-285,562	-365,414	-331,230	-256,303	-320,000	<b>-320,000</b>
G-731-5500-1760 SALE OF EQUIPMENT	-5,991	0	0	0	0	<b>0</b>
G-731-5500-1765 GAIN ON DISPOSAL OF ASSETS---Proceeds	0	-9,255	0	0	0	<b>0</b>
G-731-5500-1830 CONTRIBUTION FROM TRUST FUNDS	-68,348	-61,647	0	0	-65,000	<b>-65,000</b>
G-731-5500-2100 F.T. SALARIES & WAGES	282,212	280,614	198,622	233,863	260,730	<b>264,690</b>
G-731-5500-2110 PART TIME SALARIES & WAGES	51,626	49,722	40,769	44,904	54,680	<b>55,480</b>
G-731-5500-2500 F.T. BENEFITS	80,377	73,758	56,079	67,341	73,380	<b>74,660</b>
G-731-5500-2510 P.T. BENEFITS	4,635	4,308	3,521	3,930	4,960	<b>5,070</b>
G-731-5500-2700 OTHER PAYROLL EXPENSES	0	0	0	36	0	<b>0</b>
G-731-5500-3010 CLOTHING	449	2,311	2,384	368	2,000	<b>2,000</b>
G-731-5500-3030 HEAT	2,739	3,308	3,305	2,347	3,500	<b>3,800</b>
G-731-5500-3040 HYDRO	8,042	8,465	4,792	3,471	8,500	<b>8,500</b>
G-731-5500-3045 WATER / SEWAGE	4,180	4,123	4,308	6,924	4,000	<b>4,500</b>
G-731-5500-3050 MATERIALS	0	0	22,019	27,568	30,000	<b>30,000</b>
G-731-5500-3070 OFFICE SUPPLIES AND PAPER	0	0	284	530	500	<b>500</b>
G-731-5500-3090 PHOTOCOPIER EXPENSE	1,311	1,508	914	604	1,000	<b>1,000</b>
G-731-5500-3100 POSTAGE	205	137	313	255	300	<b>300</b>
G-731-5500-3140 R & M BUILDING & EQUIPMENT	3,184	5,026	4,203	2,640	10,000	<b>8,000</b>
G-731-5500-3180 VEHICLE -FUEL	14,225	17,348	18,814	22,891	18,000	<b>20,000</b>
G-731-5500-3190 VEHICLE REPAIRS, MTSE	14,738	14,944	13,061	7,520	16,000	<b>16,000</b>
G-731-5500-4050 Contractors	0	0	164	19,417	5,000	<b>5,000</b>
G-731-5500-4095 MAINTENANCE CONTRACTS	3,143	8,135	377	0	0	<b>0</b>
G-731-5500-4100 SERVICES - OTHER	43,655	51,648	18,315	0	0	<b>0</b>
G-731-5500-4107 BUIDLING MAINTENANCE	0	0	1,428	3,395	0	<b>0</b>
G-731-5500-4110 TELEPHONE - BASIC	1,177	683	526	0	0	<b>0</b>
G-731-5500-4120 TELEPHONE - CELL PHONES	549	670	1,612	934	960	<b>900</b>
G-731-5500-4140 TRAINING	171	1,381	0	264	0	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 731 CEMETERY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-731-5500-5010 Bank, COLlection and Credit Card Charges	2,883	4,016	7,055	15	0	0
G-731-5500-5030 Interest on LTD	0	0	0	3,230	4,190	3,520
G-731-5500-5035 Principal on LTD	0	0	0	20,328	27,330	27,990
G-731-5500-7810 TRANSFER TO RESERVES	85,991	80,000	0	0	0	0
G-731-5500-7820 TRANSFER TO RESERVE FUNDS	0	0	110,000	80,000	48,490	120,000
G-731-5500-7900 INTERFUNCTIONAL TRANSFERS	2,500	0	0	0	0	0
<b>Total 5500 CEMETERY OPERATIONS</b>	248,091	175,789	181,635	296,472	188,520	266,910
<b>Total 731 CEMETERY</b>	<b>248,091</b>	<b>175,789</b>	<b>181,635</b>	<b>296,472</b>	<b>188,520</b>	<b>266,910</b>
<b>Total 731 CEMETERY</b>	248,091	175,789	181,635	296,472	188,520	266,910

## 2020 DRAFT OPERATING BUDGET

### 750 TRANSIT

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>750 TRANSIT</b>						
<b>3300 REGULAR TRANSIT OPERATING</b>						
G-750-3300-1395 TRANSIT FARES	-246,220	-212,218	-201,203	-145,417	-210,000	<b>-115,000</b>
G-750-3300-1470 TRANSIT BUS PASSES	-630,380	-592,052	-633,578	-493,450	-630,000	<b>-635,000</b>
G-750-3300-1475 TRANSIT BUS TICKETS	0	0	0	-23,756	0	<b>-90,000</b>
G-750-3300-1610 SALES- ADVERTISING	-15,661	-18,741	-16,636	-16,038	0	<b>0</b>
G-750-3300-1760 SALE OF EQUIPMENT	0	0	-352	0	0	<b>0</b>
G-750-3300-1765 PROCEEDS - ASSET DISPOSALS	-727	0	-1,616	0	0	<b>0</b>
G-750-3300-1770 RECOVERABLES	0	0	-613	0	0	<b>0</b>
G-750-3300-1820 CONTRIBUTION FROM RESERVE FUNDS	-250,000	-250,000	-250,000	0	0	<b>0</b>
G-750-3300-2100 F.T. SALARIES & WAGES	1,222,083	1,232,147	1,116,446	865,217	1,114,560	<b>1,184,440</b>
G-750-3300-2110 PART TIME SALARIES & WAGES	453,332	444,196	506,503	456,449	495,710	<b>439,030</b>
G-750-3300-2500 F.T. BENEFITS	339,474	379,165	363,309	292,556	373,180	<b>402,090</b>
G-750-3300-2510 P.T. BENEFITS	109,227	105,760	107,154	102,513	130,270	<b>118,110</b>
G-750-3300-2700 OTHER PAYROLL EXPENSES	0	0	2,389	1,269	6,200	<b>6,500</b>
G-750-3300-3010 CLOTHING	12,514	6,891	12,466	12,948	12,000	<b>12,500</b>
G-750-3300-3020 Goods Purchased for Resale	0	0	0	14,803	27,000	<b>30,000</b>
G-750-3300-3030 HEAT	6,444	7,984	9,371	6,436	18,500	<b>18,500</b>
G-750-3300-3040 HYDRO	22,362	19,317	16,525	15,439	30,000	<b>30,000</b>
G-750-3300-3045 WATER/SEWAGE	3,932	3,846	4,621	3,821	9,500	<b>10,500</b>
G-750-3300-3050 MATERIALS	3,971	2,775	6,257	0	0	<b>0</b>
G-750-3300-3070 OFFICE SUPPLIES AND PAPER	0	0	1,058	1,745	1,800	<b>2,000</b>
G-750-3300-3090 PHOTOCOPIER EXPENSE	1,388	1,878	1,514	1,337	1,500	<b>1,800</b>
G-750-3300-3100 POSTAGE	93	77	100	35	100	<b>150</b>
G-750-3300-3110 PRINTING	0	0	626	275	0	<b>8,000</b>
G-750-3300-3140 R&M - BUILDINGS AND EQUIPMENT (EXCL	16,120	4,842	13,786	7,770	12,500	<b>14,500</b>
G-750-3300-3170 UNIFORMS	0	0	4,434	2,638	3,500	<b>3,850</b>
G-750-3300-3180 VEHICLE - FUEL	286,946	371,408	406,645	0	0	<b>0</b>
G-750-3300-3190 VEHICLE - REPAIRS AND EXPENSES	179,387	151,618	188,639	0	0	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 750 TRANSIT

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-750-3300-4010 ADVERTISING	464	869	790	183	2,000	1,000
G-750-3300-4020 SERVICE CONTRACTS	0	0	0	12,602	0	15,000
G-750-3300-4036 CONFERENCES - EXPENSES	4,715	161	943	980	1,500	1,500
G-750-3300-4038 CONFERENCE - MILEAGE/TRAVEL	0	215	0	188	250	250
G-750-3300-4060 COURIER/FREIGHT	0	46	6,656	5,800	2,000	7,000
G-750-3300-4095 MAINTENANCE CONTRACTS	0	0	26,014	53	0	0
G-750-3300-4097 MEMBERSHIPS	405	4,575	3,990	4,756	4,500	5,000
G-750-3300-4100 SERVICES - OTHER	121,494	222,923	33,912	0	0	0
G-750-3300-4105 SNOW REMOVAL	0	0	27,419	49,608	25,000	75,000
G-750-3300-4107 BUIDLING MAINTENANCE	0	0	836	4,708	3,500	10,000
G-750-3300-4110 TELEPHONE - BASIC	1,050	677	757	0	0	0
G-750-3300-4120 TELEPHONE - CELL PHONES	1,592	1,632	2,799	2,407	3,500	3,660
G-750-3300-5010 BANK, COLLECTION AND CREDIT CARD CH	0	0	0	30	0	0
G-750-3300-5030 Interest on LTD	0	0	0	19,077	34,630	32,320
G-750-3300-5035 Principal on LTD	0	0	0	37,289	74,530	74,530
G-750-3300-5040 RENTAL OF BUILDING, MACHINERY & EQU	0	0	0	0	4,000	0
G-750-3300-7820 Transfer to Reserve Fund	0	0	0	160,000	160,000	180,000
<b>Total 3300 REGULAR TRANSIT OPERATING</b>	<b>1,644,005</b>	<b>1,889,991</b>	<b>1,761,961</b>	<b>1,404,271</b>	<b>1,711,730</b>	<b>1,847,230</b>
<b>Total 750 TRANSIT</b>	<b>1,644,005</b>	<b>1,889,991</b>	<b>1,761,961</b>	<b>1,404,271</b>	<b>1,711,730</b>	<b>1,847,230</b>
<b>Total 750 TRANSIT</b>	<b>1,644,005</b>	<b>1,889,991</b>	<b>1,761,961</b>	<b>1,404,271</b>	<b>1,711,730</b>	<b>1,847,230</b>

## 2020 DRAFT OPERATING BUDGET

### 751 PARALLEL TRANSIT

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>751 PARALLEL TRANSIT</b>						
<b>3350 PARALLEL TRANSIT</b>						
G-751-3350-1395 TRANSIT FARES	-46,140	-47,279	-49,398	-40,406	-50,000	-50,000
G-751-3350-1765 GAIN ON DISPOSAL OF ASSETS	0	0	0	-2,790	0	0
G-751-3350-2100 F.T. SALARIES & WAGES	198,921	199,894	175,273	151,825	247,740	151,610
G-751-3350-2110 PART TIME SALARIES & WAGES	114,911	122,757	134,644	116,725	144,310	147,370
G-751-3350-2500 F.T. BENEFITS	63,796	66,212	60,326	51,542	77,450	49,460
G-751-3350-2510 P.T. BENEFITS	26,408	28,656	30,084	23,851	37,240	34,340
G-751-3350-2700 OTHER PAYROLL EXPENSES	0	0	253	353	1,350	1,500
G-751-3350-3010 CLOTHING	4,424	1,415	4,266	4,715	4,500	4,500
G-751-3350-3070 OFFICE SUPPLIES AND PAPER	1,101	265	960	1,111	1,200	1,400
G-751-3350-3080 MISCELLANEOUS	1,054	0	435	0	0	0
G-751-3350-3100 POSTAGE	0	0	23	39	150	200
G-751-3350-3110 PRINTING	0	0	163	0	0	500
G-751-3350-3140 R&M - BUILDINGS AND EQUIPMENT (EXCL	0	0	0	20	0	1,500
G-751-3350-3180 VEHICLE - FUEL	6,876	11,031	16,117	0	0	0
G-751-3350-3190 VEHICLE - REPAIRS AND EXPENSES	13,379	11,189	14,099	0	0	0
G-751-3350-4010 ADVERTISING	0	286	0	0	1,000	1,000
G-751-3350-4036 CONFERENCES - EXPENSES	1,526	0	0	1,092	1,500	1,500
G-751-3350-4097 MEMBERSHIPS	1,526	0	1,119	1,476	1,500	1,600
G-751-3350-4100 SERVICES - OTHER	9,130	4,161	631	0	0	0
G-751-3350-4110 TELEPHONE - BASIC	2,390	2,009	406	0	0	0
G-751-3350-4120 TELEPHONE - CELL PHONES	897	443	464	489	540	480
G-751-3350-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	0	0	0	0	250	300
G-751-3350-7820 Transfer to Reserve Fund	0	0	0	12,790	10,000	20,000
<b>Total 3350 PARALLEL TRANSIT</b>	<b>400,199</b>	<b>401,039</b>	<b>389,865</b>	<b>322,832</b>	<b>478,730</b>	<b>367,260</b>
<b>Total 751 PARALLEL TRANSIT</b>	<b>400,199</b>	<b>401,039</b>	<b>389,865</b>	<b>322,832</b>	<b>478,730</b>	<b>367,260</b>
<b>Total 751 PARALLEL TRANSIT</b>	<b>400,199</b>	<b>401,039</b>	<b>389,865</b>	<b>322,832</b>	<b>478,730</b>	<b>367,260</b>

## 2020 DRAFT OPERATING BUDGET

### 211 FIRE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>211 FIRE</b>						
<b>2100 FIRE PROTECTION ADMINISTRATION</b>						
G-211-2100-1405 USER FEES	-1,335	-1,565	-930	-128,327	-134,970	<b>-167,670</b>
G-211-2100-1810 CONTRIBUTION FROM RESERVES	0	-36,913	0	0	0	<b>0</b>
G-211-2100-2100 F.T. SALARIES & WAGES	384,209	485,142	492,219	4,979,502	5,652,930	<b>5,776,100</b>
G-211-2100-2500 F.T. BENEFITS	109,663	138,610	147,374	1,348,265	1,586,620	<b>1,633,670</b>
G-211-2100-3011 Personal Protective Equipment	0	0	0	26,220	20,000	<b>20,000</b>
G-211-2100-3030 Heat	0	0	0	4,078	7,500	<b>7,500</b>
G-211-2100-3040 Hydro	0	0	0	8,499	14,000	<b>14,000</b>
G-211-2100-3045 WATER/SEWAGE	0	0	0	1,591	2,000	<b>2,000</b>
G-211-2100-3050 MATERIALS	2,982	2,272	6,449	-348	0	<b>6,000</b>
G-211-2100-3052 MATERIALS -EMERGENCY MANAGEMENT	965	3,027	2,431	1,042	5,000	<b>5,000</b>
G-211-2100-3070 Office Supplies and Paper	0	0	0	3,467	3,000	<b>3,000</b>
G-211-2100-3090 PHOTOCOPIER EXPENSE	2,719	3,606	4,925	2,034	5,000	<b>5,000</b>
G-211-2100-3100 POSTAGE	340	75	145	159	500	<b>500</b>
G-211-2100-3110 Printing	0	0	0	0	1,000	<b>1,000</b>
G-211-2100-3120 Meeting Costs	0	0	0	1,014	1,000	<b>1,000</b>
G-211-2100-3130 Publications & Subscriptions	0	0	0	0	1,000	<b>1,000</b>
G-211-2100-3140 Repair & Maintenance - Building & Equipment	0	0	0	6,831	10,000	<b>10,000</b>
G-211-2100-3170 Uniforms	0	0	0	27,069	20,000	<b>20,000</b>
G-211-2100-3180 VEHICLES- FUEL	0	0	0	21,625	21,000	<b>25,000</b>
G-211-2100-3190 VEHICLES - REPIARS & MAINTENANCE	0	0	0	35,283	50,000	<b>50,000</b>
G-211-2100-4010 ADVERTISING	257	1,672	1,495	972	1,700	<b>1,700</b>
G-211-2100-4020 Service Contracts	0	0	0	27,331	25,200	<b>25,200</b>
G-211-2100-4036 Conferences - Expenses	0	0	0	300	12,000	<b>5,000</b>
G-211-2100-4050 Contractors	0	0	0	10,319	15,000	<b>15,000</b>
G-211-2100-4090 LEGAL	6,773	28,509	1,290	0	0	<b>0</b>
G-211-2100-4097 MEMBERSHIPS	2,846	3,120	1,740	2,937	3,500	<b>3,500</b>
G-211-2100-4100 SERVICES - OTHER	4,812	5,676	2,298	0	0	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 211 FIRE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-211-2100-4105 Snow Removal	0	0	0	6,920	4,000	4,000
G-211-2100-4110 Telephone - Basic	0	0	0	21,019	22,930	18,120
G-211-2100-4120 CELL PHONES	0	0	0	3,903	4,200	5,400
G-211-2100-4142 TRAINING - EXPENSES	3,314	4,588	6,733	9,975	20,000	20,000
G-211-2100-4155 Facility Improvements	0	0	0	6,154	4,000	4,000
G-211-2100-4164 Special Events	0	0	0	1,784	5,000	5,000
G-211-2100-5010 BANK, COLLECTION AND CREDIT CARD CH	1,723	30	30	0	0	0
G-211-2100-5065 Provincial Programs	0	0	0	5,254	5,000	5,000
G-211-2100-7810 TRANSFER TO RESERVES	165,000	345,000	0	0	200,000	0
G-211-2100-7820 TRANSFER TO RESERVE FUNDS	0	0	197,000	200,000	0	180,000
G-211-2100-9010 OFFICE EQUIPMENT & FURNISHINGS	0	0	0	674	1,000	1,000
G-211-2100-9030 Equipment Purchases	0	0	0	9,327	10,000	10,000
G-211-2100-9040 Tools & Small Equipment	0	0	0	10,486	10,000	10,000
<b>Total 2100 FIRE PROTECTION ADMINISTRATION</b>	<b>684,268</b>	<b>982,849</b>	<b>863,199</b>	<b>6,655,359</b>	<b>7,609,110</b>	<b>7,726,020</b>
<b>2102 FIRE PROTECTION DISPATCHING</b>						
G-211-2102-1405 USER FEES	-122,177	-124,527	-129,095	0	0	0
G-211-2102-2100 F.T. SALARIES & WAGES	434,802	367,129	286,031	0	0	0
G-211-2102-2500 F.T. BENEFITS	101,740	91,316	83,540	0	0	0
G-211-2102-2700 OTHER PAYROLL EXPENSES	-165	0	0	0	0	0
G-211-2102-3050 MATERIALS	995	1,136	455	0	0	0
G-211-2102-4100 SERVICES - OTHER	908	2,513	1,708	0	0	0
G-211-2102-4110 TELEPHONE - BASIC	19,336	16,059	12,320	0	0	0
G-211-2102-4120 TELEPHONE - CELL PHONES	0	549	4,835	0	0	0
G-211-2102-4142 TRAINING - EXPENSES	263	0	1,436	0	0	0
<b>Total 2102 FIRE PROTECTION DISPATCHING</b>	<b>435,702</b>	<b>354,175</b>	<b>261,230</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2104 FIRE-FIGHTING FORCE</b>						
G-211-2104-1810 CONTRIBUTION FROM RESERVES	-54,217	0	0	0	0	0
G-211-2104-2100 F.T. SALARIES & WAGES	3,997,659	4,097,154	4,339,133	0	0	0
G-211-2104-2500 F.T. BENEFITS	1,085,637	1,120,495	1,164,239	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 211 FIRE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-211-2104-3010 CLOTHING	43,324	28,682	39,393	0	0	0
G-211-2104-3050 MATERIALS	4,393	0	3,107	0	0	0
G-211-2104-4100 SERVICES - OTHER	2,606	1,119	3,053	0	0	0
G-211-2104-4142 TRAINING - EXPENSES	3,604	6,373	1,112	0	0	0
<b>Total 2104 FIRE-FIGHTING FORCE</b>	<b>5,083,006</b>	<b>5,253,823</b>	<b>5,550,037</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2108 FIRE PREVENTION</b>						
G-211-2108-1405 USER FEES	-4,817	-8,091	-8,415	0	0	0
G-211-2108-2100 F.T. SALARIES & WAGES	222,036	234,387	241,765	0	0	0
G-211-2108-2500 F.T. BENEFITS	60,834	64,094	64,133	0	0	0
G-211-2108-3050 MATERIALS	5,927	3,619	5,187	0	0	0
G-211-2108-4010 ADVERTISING	2,259	1,016	972	0	0	0
<b>Total 2108 FIRE PREVENTION</b>	<b>286,239</b>	<b>295,025</b>	<b>303,642</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2112 FIRE DEPT EQUIPMENT PURCHASES</b>						
G-211-2112-1765 Gain on Disposal of asset---Proceeds - Asset	0	0	-21,845	0	0	0
G-211-2112-7810 TRANSFER TO RESERVES	3,000	3,000	0	0	0	0
G-211-2112-7820 TRANSFER TO RESERVE FUNDS	0	0	3,000	0	0	0
G-211-2112-9020 VEHICLE PURCHASE	0	0	20,408	0	0	0
G-211-2112-9030 EQUIPMENT PURCHASES	13,793	18,208	17,570	0	0	0
<b>Total 2112 FIRE DEPT EQUIPMENT PURCHASES</b>	<b>16,793</b>	<b>21,208</b>	<b>19,133</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2114 FIRE HALL #1</b>						
G-211-2114-3030 HEAT	2,482	3,113	4,005	0	0	0
G-211-2114-3040 HYDRO	9,992	9,066	6,854	0	0	0
G-211-2114-3045 WATER / SEWAGE	802	1,464	860	0	0	0
G-211-2114-3050 MATERIALS	14,277	9,076	12,960	0	0	0
G-211-2114-4100 SERVICES - OTHER	18,866	20,510	21,166	0	0	0
G-211-2114-7900 INTERFUNCTIONAL CHARGE	0	7,500	0	0	0	0
<b>Total 2114 FIRE HALL #1</b>	<b>46,419</b>	<b>50,729</b>	<b>45,845</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 2020 DRAFT OPERATING BUDGET

### 211 FIRE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>2116 FIRE HALL #2</b>						
G-211-2116-3030 HEAT	2,247	3,347	2,849	0	0	0
G-211-2116-3040 HYDRO	4,819	4,362	3,606	0	0	0
G-211-2116-3045 WATER / SEWAGE	883	956	823	0	0	0
G-211-2116-3050 MATERIALS	3,715	5,724	5,285	0	0	0
G-211-2116-4100 SERVICES - OTHER	14,170	11,014	13,558	0	0	0
G-211-2116-7810 TRANSFER TO RESERVE	30,000	30,000	0	0	0	0
G-211-2116-7820 TRANSFER TO RESERVE FUNDS	0	0	30,000	0	0	0
<b>Total 2116 FIRE HALL #2</b>	<b>55,834</b>	<b>55,403</b>	<b>56,121</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2118 FIRE DEPT TRAINING</b>						
G-211-2118-1770 FIRE DEPARTME-FIRE DEPT T-Recoverable	0	-3,183	-7,317	0	0	0
G-211-2118-2100 F.T. SALARIES & WAGES	120,698	121,866	139,116	0	0	0
G-211-2118-2500 F.T. BENEFITS	36,491	37,038	37,046	0	0	0
G-211-2118-3050 MATERIALS	1,822	1,008	6,008	0	0	0
G-211-2118-4095 FIRE DEPT T-Maintenance Contracts	1,945	916	9,408	0	0	0
G-211-2118-4142 TRAINING - EXPENSES	34,791	25,505	11,242	0	0	0
<b>Total 2118 FIRE DEPT TRAINING</b>	<b>195,747</b>	<b>183,150</b>	<b>195,503</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2130 FIRE PROT VEHICLES &amp; EQUIP</b>						
G-211-2130-1765 GAIN ON DISPOSAL OF ASSETS---Proceeds	0	-44,494	0	0	0	0
G-211-2130-3050 MATERIALS	16,563	32,811	34,923	0	0	0
G-211-2130-3180 VEHICLE - FUEL	15,739	22,538	28,799	0	0	0
G-211-2130-4100 SERVICES - OTHER	48,793	25,099	128,245	0	0	0
<b>Total 2130 FIRE PROT VEHICLES &amp; EQUIP</b>	<b>81,095</b>	<b>35,954</b>	<b>191,967</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total 211 FIRE</b>	<b>6,885,103</b>	<b>7,232,316</b>	<b>7,486,677</b>	<b>6,655,359</b>	<b>7,609,110</b>	<b>7,726,020</b>
<b>Total 211 FIRE</b>	<b>6,885,103</b>	<b>7,232,316</b>	<b>7,486,677</b>	<b>6,655,359</b>	<b>7,609,110</b>	<b>7,726,020</b>

## 2020 DRAFT OPERATING BUDGET

### 512 STRATFORD MUNICIPAL AIRPORT

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>512 STRATFORD MUNICIPAL AIRPORT</b>						
<b>3600 AIRPORT LAND RENTAL</b>						
G-512-3600-1335 PARKING REVENUE	-7,320	0	0	0	0	0
G-512-3600-1450 FARM LAND LEASE REVENUE	-12,258	-12,000	-19,625	0	0	0
G-512-3600-1470 RENTALS AND LEASES	-9,025	-45,774	-28,358	0	0	0
G-512-3600-3050 MATERIALS	1,568	1,318	1,661	0	0	0
G-512-3600-4090 LEGAL	2,663	2,066	2,788	0	0	0
G-512-3600-4100 SERVICES - OTHER	713	0	991	0	0	0
<b>Total 3600 AIRPORT LAND RENTAL</b>	<b>-23,659</b>	<b>-54,390</b>	<b>-42,543</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3602 AIRPORT ADMINISTRATION</b>						
G-512-3602-1335 Parking Revenue	0	0	0	-67	-16,320	-16,320
G-512-3602-1405 User Fees	0	0	0	-2,150	-2,200	-2,200
G-512-3602-1450 FARM LAND LEASE REVENUE	0	0	0	-12,262	-12,000	-12,000
G-512-3602-1470 Rentals and Leases	0	0	0	-42,139	-43,290	-43,800
G-512-3602-1610 Sales	0	0	0	-251,703	-176,500	-185,325
G-512-3602-3020 Goods Purchased for Resale	0	0	0	195,785	136,810	143,650
G-512-3602-3030 Heat	0	0	0	2,738	5,000	5,000
G-512-3602-3040 Hydro	0	0	0	10,711	10,000	10,000
G-512-3602-3050 MATERIALS	71	41	0	7	0	0
G-512-3602-3100 POSTAGE	88	64	68	65	100	100
G-512-3602-3140 R&M- BUILDINGS & EQUIPMENT	0	0	0	654	16,740	17,000
G-512-3602-3180 Vehicle - Fuel	0	0	0	1,255	2,000	2,000
G-512-3602-3190 Vehicle - Repairs & Expenses	0	0	0	33	2,000	2,200
G-512-3602-4010 ADVERTISING	0	0	0	0	1,000	500
G-512-3602-4020 Service Contracts	0	0	0	84,381	85,000	85,000
G-512-3602-4040 Consultants	0	0	0	0	0	5,000
G-512-3602-4050 Contractors	0	0	0	30,151	37,800	37,800
G-512-3602-4080 INSURANCE	4,860	4,423	4,423	4,671	4,500	4,900
G-512-3602-4092 PROPERTY TAXES	0	0	0	14,255	15,000	15,000

## 2020 DRAFT OPERATING BUDGET

### 512 STRATFORD MUNICIPAL AIRPORT

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-512-3602-4097 MEMBERSHIPS	1,417	1,712	1,716	1,741	1,500	1,700
G-512-3602-4100 SERVICES - OTHER	92,050	101,457	108,034	0	0	0
G-512-3602-4105 Snow Removal	0	0	0	3,301	10,500	10,500
G-512-3602-4108 TREE TRIMMING	0	0	0	15,000	10,000	10,000
G-512-3602-4110 TELEPHONE - BASIC	0	0	0	1,100	1,800	1,800
G-512-3602-4125 Internet	0	0	0	549	700	725
G-512-3602-4155 Facility Improvements	0	0	0	0	5,000	5,000
G-512-3602-7810 TRANSFER TO RESERVE	0	0	0	0	80,000	0
G-512-3602-7820 TRANSFER TO RESERVE FUNDS	0	0	0	80,000	0	80,000
G-512-3602-9030 Equipment Purchases	0	0	0	22,290	0	0
<b>Total 3602 AIRPORT ADMINISTRATION</b>	<b>98,486</b>	<b>107,697</b>	<b>114,241</b>	<b>160,366</b>	<b>175,140</b>	<b>178,230</b>
<b>3604 AIRPORT LANDING SERVICES</b>						
G-512-3604-1405 USER FEES	-2,450	-2,173	-7,972	0	0	0
G-512-3604-3040 HYDRO	7,274	8,792	7,177	0	0	0
G-512-3604-3050 MATERIALS	3,655	3,444	2,583	0	0	0
G-512-3604-4100 SERVICES - OTHER	9,760	6,799	60,395	0	0	0
G-512-3604-4105 SNOW REMOVAL	5,560	4,549	3,694	0	0	0
<b>Total 3604 AIRPORT LANDING SERVICES</b>	<b>23,799</b>	<b>21,411</b>	<b>65,877</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3606 AIRPORT FUEL SERVICES</b>						
G-512-3606-1610 SALES	-202,023	-181,038	-206,761	0	0	0
G-512-3606-3020 GOODS PURCHASED FOR RESALE	131,832	125,758	155,965	0	0	0
G-512-3606-3180 VEHICLE - FUEL	1,757	2,255	2,825	0	0	0
G-512-3606-4100 SERVICES - OTHER	0	0	7	0	0	0
<b>Total 3606 AIRPORT FUEL SERVICES</b>	<b>-68,434</b>	<b>-53,025</b>	<b>-47,964</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3608 AIRPORT TERMINAL</b>						
G-512-3608-1470 RENTALS AND LEASES	-9,883	-9,000	-9,000	0	0	0
G-512-3608-3030 HEAT	3,004	4,209	4,050	0	0	0
G-512-3608-3040 HYDRO	7,771	5,819	5,761	0	0	0
G-512-3608-3050 MATERIALS	23,634	4,720	1,383	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 512 STRATFORD MUNICIPAL AIRPORT

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-512-3608-4100 SERVICES - OTHER	9,776	18,548	21,138	0	0	0
G-512-3608-4110 TELEPHONE - BASIC	1,826	1,695	1,256	0	0	0
G-512-3608-7810 TRANSFER TO RESERVES	110,000	110,000	0	0	0	0
G-512-3608-7820 TRANSFER TO RESERVE FUNDS	0	0	110,000	0	0	0
<b>Total 3608 AIRPORT TERMINAL</b>	<b>146,128</b>	<b>135,991</b>	<b>134,588</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3610 AIRPORT VEHICLES &amp; EQUIP</b>						
G-512-3610-3616 VEHICLE - REPAIRS & EXPENSES	1,654	465	419	0	0	0
G-512-3610-7810 TRANSFER TO RESERVES	6,000	6,000	0	0	0	0
G-512-3610-7820 TRANSFER TO RESERVE FUNDS	0	0	6,000	0	0	0
<b>Total 3610 AIRPORT VEHICLES &amp; EQUIP</b>	<b>7,654</b>	<b>6,465</b>	<b>6,419</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total 512 STRATFORD MUNICIPAL AIRPORT</b>	<b>183,974</b>	<b>164,149</b>	<b>230,618</b>	<b>160,366</b>	<b>175,140</b>	<b>178,230</b>
<b>Total 512 STRATFORD MUNICIPAL AIRPORT</b>	<b>183,974</b>	<b>164,149</b>	<b>230,618</b>	<b>160,366</b>	<b>175,140</b>	<b>178,230</b>

## 2020 DRAFT OPERATING BUDGET

### 610 SOCIAL SERVICES ADMINISTRATION

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>610 SOCIAL SERVICES ADMINISTRATION</b>						
<b>6100 SOCIAL SERVICES ADMINISTRATION</b>						
G-610-6100-1900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	-1,696,840
G-610-6100-2100 F.T. Salaries & Wages	0	0	0	0	0	625,420
G-610-6100-2500 F.T. Benefits	0	0	0	0	0	178,150
G-610-6100-2700 Other Payroll Expenses	0	0	0	0	0	250
G-610-6100-3070 OFFICE SUPPLIES & PAPER	0	0	0	0	0	20,000
G-610-6100-3090 Photocopier Expense	0	0	0	0	0	16,000
G-610-6100-3100 Postage	0	0	0	0	0	30,000
G-610-6100-3110 Printing	0	0	0	0	0	1,000
G-610-6100-3120 Meeting Costs	0	0	0	0	0	1,000
G-610-6100-3130 Publications & Subscriptions	0	0	0	0	0	400
G-610-6100-4036 Conferences - Expenses	0	0	0	0	0	7,000
G-610-6100-4097 Memberships	0	0	0	0	0	10,000
G-610-6100-4110 Telephone - Basic	0	0	0	0	0	28,220
G-610-6100-4120 Telephone - Cell Phones	0	0	0	0	0	1,800
G-610-6100-4142 TRAINING - EXPENSES	0	0	0	0	0	10,000
G-610-6100-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	0	0	0	0	0	2,300
G-610-6100-5045 RENT	0	0	0	0	0	340,000
G-610-6100-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	410,300
G-610-6100-9010 OFFICE EQUIPMENT	0	0	0	0	0	15,000
<b>Total 6100 SOCIAL SERVICES ADMINISTRATION</b>	0	0	0	0	0	0
<b>Total 610 SOCIAL SERVICES ADMINISTRATION</b>						
<b>Total 610 SOCIAL SERVICES ADMINISTRATION</b>						

## 2020 DRAFT OPERATING BUDGET

### 611 ONTARIO WORKS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>611 ONTARIO WORKS</b>						
<b>6111 SOCIAL SERVICES ADMINISTRATION</b>						
G-611-6111-1130 ONTARIO GRANTS	-1,004,529	-1,031,693	-1,052,655	-960,563	-1,092,320	<b>-1,048,300</b>
G-611-6111-1210 OTHER MUNICIPALITIES - PERTH	-491,543	-469,615	-505,697	-493,130	-537,420	<b>-526,520</b>
G-611-6111-1220 OTHER MUNICIPALITIES - ST. MARY'S	-64,635	-91,711	-91,983	-85,488	-93,170	<b>-86,730</b>
G-611-6111-1810 CONTRIBUTION FROM RESERVES	0	-24,932	-9,896	0	0	<b>0</b>
G-611-6111-2100 F.T. SALARIES & WAGES	1,065,410	1,238,749	1,302,067	1,036,433	1,330,170	<b>1,023,840</b>
G-611-6111-2110 PART TIME SALARIES & WAGES	112,447	20,607	27,850	78	0	<b>0</b>
G-611-6111-2500 F.T. BENEFITS	294,242	343,440	368,612	311,510	395,360	<b>308,810</b>
G-611-6111-2510 P.T. BENEFITS	20,566	3,842	3,619	5	0	<b>0</b>
G-611-6111-2700 OTHER PAYROLL EXPENSES	0	175	479	160	200	<b>500</b>
G-611-6111-3050 MATERIALS	0	2,135	13	245	0	<b>0</b>
G-611-6111-3070 OFFICE SUPPLIES AND PAPER	15,723	33,326	24,082	17,232	20,200	<b>5,000</b>
G-611-6111-3080 MISCELLANEOUS	48	258	377	0	0	<b>0</b>
G-611-6111-3090 PHOTOCOPIER EXPENSE	4,702	6,127	10,226	7,810	9,000	<b>0</b>
G-611-6111-3100 POSTAGE	22,198	20,583	18,283	23,299	20,000	<b>0</b>
G-611-6111-3110 PRINTING	2,705	521	809	57	1,000	<b>1,000</b>
G-611-6111-3120 MEALS & MEETING COSTS---Meeting Costs	8,512	3,863	1,669	1,107	3,000	<b>1,000</b>
G-611-6111-3130 PUBLICATIONS & SUBSCRIPTIONS	1,369	143	116	0	150	<b>0</b>
G-611-6111-3180 VEHICLE-FUEL	0	0	2,961	0	0	<b>0</b>
G-611-6111-3190 VEHICLE- REPAIRS & EXPENSES	0	0	378	0	0	<b>0</b>
G-611-6111-4010 ADVERTISING	0	1,531	289	0	500	<b>300</b>
G-611-6111-4030 SOCIAL SERVICES-Audit	2,000	2,000	2,000	2,000	2,000	<b>2,000</b>
G-611-6111-4036 CONFERENCES - EXPENSES	11,402	7,591	6,775	3,697	10,000	<b>3,000</b>
G-611-6111-4040 CONSULTANTS	78,545	86,113	58,517	654	0	<b>0</b>
G-611-6111-4060 COURIER/FREIGHT	49	256	201	104	250	<b>200</b>
G-611-6111-4090 LEGAL	7,428	0	0	9,988	0	<b>1,000</b>
G-611-6111-4097 MEMBERSHIPS	18,756	9,854	9,851	515	10,000	<b>0</b>
G-611-6111-4100 SERVICES - OTHER	0	-80,762	-82,352	0	0	<b>0</b>
G-611-6111-4110 TELEPHONE - BASIC	20,534	11,434	9,219	11,469	12,950	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 611 ONTARIO WORKS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-611-6111-4120 TELEPHONE - CELL PHONES	2,821	3,177	3,971	4,336	6,890	4,080
G-611-6111-4142 TRAINING - EXPENSES	24,507	15,309	19,222	6,193	26,000	15,000
G-611-6111-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	8,771	10,465	4,406	12,212	9,500	10,000
G-611-6111-5010 BANK, COLLECTION AND CREDIT CARD CH.	0	0	0	30	0	0
G-611-6111-5040 COMPUTER LEASE & EQUIP RENTAL	39,062	45,859	54,468	56,090	64,610	0
G-611-6111-5045 RENT	173,015	173,015	173,015	123,735	164,980	0
G-611-6111-6021 ONTARIO DENTAL ASSOCIATION	1,939	1,653	1,138	1,210	0	0
G-611-6111-7900 ADMINISTRATION CHARGE	61,391	91,441	85,013	81,675	81,370	722,450
G-611-6111-9010 OFFICE EQUIPMENT AND FURNISHINGS	9,826	9,516	1,646	806	6,500	0
G-611-6111-9030 EQUIPMENT PURCHASES	1,768	0	6,070	0	10,000	0
<b>Total 6111 SOCIAL SERVICES ADMINISTRATION</b>	<b>449,029</b>	<b>444,270</b>	<b>454,759</b>	<b>173,469</b>	<b>461,720</b>	<b>436,630</b>
<b>6121 ONTARIO WORKS - STRATFORD</b>						
G-611-6121-1130 ONTARIO GRANTS	-2,137,141	-2,457,671	-2,556,989	-2,216,343	-2,577,420	-2,610,000
G-611-6121-6020 SOCIAL ASSISTANCE PAYMENTS	2,268,727	2,528,468	2,556,989	2,216,343	2,577,420	2,610,000
<b>Total 6121 ONTARIO WORKS - STRATFORD</b>	<b>131,586</b>	<b>70,797</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>6122 ONTARIO WORKS - PERTH</b>						
G-611-6122-1130 ONTARIO GRANTS	-2,339,516	-2,597,855	-2,676,133	-2,319,614	-2,697,510	-2,730,000
G-611-6122-1210 OTHER MUNICIPALITIES - PERTH	-144,047	-74,835	0	0	0	0
G-611-6122-6020 SOCIAL ASSISTANCE PAYMENTS	2,483,563	2,672,690	2,676,133	2,319,614	2,697,510	2,730,000
<b>Total 6122 ONTARIO WORKS - PERTH</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>6123 ONTARIO WORKS - ST MARYS</b>						
G-611-6123-1130 ONTARIO GRANTS	-307,630	-507,333	-522,621	-452,997	-526,800	-530,000
G-611-6123-1220 OTHER MUNICIPALITIES - ST. MARY'S	-18,941	-14,615	0	0	0	0
G-611-6123-6020 SOCIAL ASSISTANCE PAYMENTS	326,571	521,947	522,621	452,997	526,800	530,000
<b>Total 6123 ONTARIO WORKS - ST MARYS</b>	<b>0</b>	<b>-1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>6191 ONT WORKS EMPLOYMENT SUPPORT</b>						
G-611-6191-1130 ONTARIO GRANTS	-487,100	-520,500	-541,700	-505,276	-541,600	-551,200
G-611-6191-1210 OTHER MUNICIPALITIES - PERTH	-14,666	-7,005	0	0	0	0
G-611-6191-1220 OTHER MUNICIPALITIES - ST. MARY'S	-1,928	-1,368	0	0	0	0
G-611-6191-2100 F.T. SALARIES & WAGES	281,833	208,503	198,273	199,499	200,160	203,170

## 2020 DRAFT OPERATING BUDGET

### 611 ONTARIO WORKS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-611-6191-2500 F.T. BENEFITS	77,902	57,807	55,920	46,715	56,300	56,870
G-611-6191-2700 OTHER PAYROLL EXPENSES	0	0	25	0	0	0
G-611-6191-4020 Service Contracts	0	0	0	158,062	285,140	286,160
G-611-6191-4100 SERVICES - OTHER	157,357	269,190	287,482	0	0	0
G-611-6191-5010 BANK/ COLLECTION CHARGES	0	0	0	2,612	0	5,000
<b>Total 6191 ONT WORKS EMPLOYMENT SUPPORT</b>	<b>13,398</b>	<b>6,627</b>	<b>0</b>	<b>-98,388</b>	<b>0</b>	<b>0</b>
<b>6194 O/W CHILD CARE - FORMAL</b>						
G-611-6194-1130 ONTARIO GRANTS	0	0	0	-5,511	0	0
<b>Total 6194 O/W CHILD CARE - FORMAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-5,511</b>	<b>0</b>	<b>0</b>
<b>61AT ADDICTION TREATMENT</b>						
G-611-61AT-1130 ONTARIO GRANTS	-133,850	-137,395	-140,700	-82,075	-140,700	0
G-611-61AT-1210 OTHER MUNICIPALITIES - PERTH	-3,371	-1,476	0	0	0	0
G-611-61AT-1220 OTHER MUNICIPALITIES - ST. MARY'S	-443	-288	0	0	0	0
G-611-61AT-2100 F.T. SALARIES & WAGES	77,824	78,784	80,236	44,231	80,920	0
G-611-61AT-2500 F.T. BENEFITS	21,762	21,843	22,629	13,317	22,970	0
G-611-61AT-4020 Service Contracts	0	0	0	24,298	36,560	0
G-611-61AT-4100 SERVICES - OTHER	40,587	39,929	36,887	0	0	0
G-611-61AT-4142 TRAINING - EXPENSES	0	0	275	0	0	0
G-611-61AT-4150 TRAVEL/MILEAGE - EXCL TRAINING & COM	571	0	673	229	250	0
<b>Total 61AT ADDICTION TREATMENT</b>	<b>3,080</b>	<b>1,397</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>61EP EMERGENCY PLANNING</b>						
G-611-61EP-1210 OTHER MUNICIPALITIES - PERTH	-5,379	0	-4,901	-6,087	-6,640	-6,780
G-611-61EP-1220 OTHER MUNICIPALITIES - ST. MARY'S	-707	0	-892	-1,054	-1,150	-1,120
G-611-61EP-4100 SERVICES - OTHER	11,000	0	10,200	0	0	0
G-611-61EP-6010 GRANTS TO CHARITIES	0	0	0	0	13,500	13,500
<b>Total 61EP EMERGENCY PLANNING</b>	<b>4,914</b>	<b>0</b>	<b>4,407</b>	<b>-7,141</b>	<b>5,710</b>	<b>5,600</b>
<b>61HI HOMELESSNESS INITIATIVES</b>						
G-611-61HI-1130 ONTARIO GRANTS	-546,975	-607,430	-749,781	-570,272	-826,630	-826,630
G-611-61HI-1210 OTHER MUNICIPALITIES - PERTH	-7,456	8,934	-20,344	-62,773	-68,480	-54,010
G-611-61HI-1220 OTHER MUNICIPALITIES - ST. MARY'S	-980	1,745	-3,701	-10,881	-11,870	-8,900



## 2020 DRAFT OPERATING BUDGET

### 611 ONTARIO WORKS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-611-61HI-2100 F.T. SALARIES & WAGES	62,146	51,983	161,844	177,259	225,270	156,360
G-611-61HI-2110 PART TIME SALARIES	0	0	0	18,073	0	0
G-611-61HI-2500 F.T. BENEFITS	17,178	14,412	45,646	49,887	63,730	44,240
G-611-61HI-2510 P.T. BENEFITS	0	0	0	1,606	0	0
G-611-61HI-4100 SERVICES	0	382	0	0	0	0
G-611-61HI-4110 Telephone - Basic	0	0	0	917	1,000	0
G-611-61HI-4120 Telephone - Cell Phones	0	0	0	0	820	1,800
G-611-61HI-4142 TRAINING - EXPENSES	0	741	0	0	0	0
G-611-61HI-4150 TRAVEL/MILEAGE	0	0	0	189	0	0
G-611-61HI-6020 SOCIAL ASSISTANCE PAYMENTS	482,898	520,781	584,631	501,222	675,000	680,000
G-611-61HI-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	51,910
<b>Total 61HI HOMELESSNESS INITIATIVES</b>	<b>6,811</b>	<b>-8,452</b>	<b>18,295</b>	<b>105,227</b>	<b>58,840</b>	<b>44,770</b>
<b>61HM HOMEMAKERS AND NURSING</b>						
G-611-61HM-1130 ONTARIO GRANTS	-25,041	-37,486	-41,983	-23,496	-34,800	-36,000
G-611-61HM-1210 OTHER MUNICIPALITIES - PERTH	-2,591	-2,642	-5,095	-3,923	-4,280	-4,520
G-611-61HM-1220 OTHER MUNICIPALITIES - ST. MARY'S	-944	-516	-927	-678	-740	-750
G-611-61HM-4150 TRAVEL-MILEAGE	0	3,869	0	0	0	0
G-611-61HM-6020 SOCIAL ASSISTANCE PAYMENTS	30,942	39,274	52,586	40,352	43,500	45,000
<b>Total 61HM HOMEMAKERS AND NURSING</b>	<b>2,366</b>	<b>2,499</b>	<b>4,581</b>	<b>12,255</b>	<b>3,680</b>	<b>3,730</b>
<b>61NB Community Social Invest Fund</b>						
G-611-61NB-1210 OTHER MUNICIPALITIES - PERTH	-62,250	-58,854	-62,300	-57,979	-63,250	-64,450
G-611-61NB-1220 OTHER MUNICIPALITIES - ST. MARY'S	-8,185	-11,493	-11,332	-10,047	-10,960	-10,620
G-611-61NB-6020 SOCIAL ASSISTANCE PAYMENTS	127,302	126,025	129,657	88,248	128,550	128,500
<b>Total 61NB Community Social Invest Fund</b>	<b>56,867</b>	<b>55,678</b>	<b>56,025</b>	<b>20,222</b>	<b>54,340</b>	<b>53,430</b>
<b>61RP RECREATION PROGRAMS</b>						
G-611-61RP-1210 OTHER MUNICIPALITIES - PERTH	-23,454	-27,392	-30,300	-29,315	-31,980	-32,600
G-611-61RP-1220 OTHER MUNICIPALITIES - ST. MARY'S	-3,084	-5,349	-5,511	-5,078	-5,540	-5,370
G-611-61RP-6020 SOCIAL ASSISTANCE PAYMENTS	47,963	58,656	63,060	55,562	65,000	65,000
<b>Total 61RP RECREATION PROGRAMS</b>	<b>21,425</b>	<b>25,915</b>	<b>27,249</b>	<b>21,169</b>	<b>27,480</b>	<b>27,030</b>

## 2020 DRAFT OPERATING BUDGET

### 611 ONTARIO WORKS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>61SH SHELTERLINK OPERATING GRANT</b>						
G-611-61SH-1210 OTHER MUNICIPALITIES - PERTH	0	-11,675	-12,013	-11,275	-12,300	-12,540
G-611-61SH-1220 OTHER MUNICIPALITIES - ST. MARY'S	0	-2,280	-2,185	-1,953	-2,130	-2,070
G-611-61SH-6010 GRANTS TO CHARITIES	0	0	0	37,432	25,000	25,000
G-611-61SH-6020 SOCIAL ASSISTANCE PAYMENTS	0	25,000	25,000	0	0	0
<b>Total 61SH SHELTERLINK OPERATING GRANT</b>	<b>0</b>	<b>11,045</b>	<b>10,802</b>	<b>24,204</b>	<b>10,570</b>	<b>10,390</b>
<b>61SM ST MARY'S ADULT LEARNING PROG</b>						
G-611-61SM-1210 OTHER MUNICIPALITIES - PERTH	0	-5,806	-5,974	-5,610	-6,120	-6,240
G-611-61SM-1220 OTHER MUNICIPALITIES - ST. MARY'S	0	-1,134	-1,087	-972	-1,060	-1,030
G-611-61SM-6010 GRANTS TO CHARITIES	0	0	0	0	12,430	12,430
G-611-61SM-6020 SOCIAL ASSISTANCE PAYMENTS	0	12,432	12,432	0	0	0
<b>Total 61SM ST MARY'S ADULT LEARNING PROG</b>	<b>0</b>	<b>5,492</b>	<b>5,371</b>	<b>-6,582</b>	<b>5,250</b>	<b>5,160</b>
<b>61SP SOCIAL PLANNING COUNCIL</b>						
G-611-61SP-1210 OTHER MUNICIPALITIES - PERTH	-12,225	-11,675	-12,013	-11,275	-12,300	-12,540
G-611-61SP-1220 OTHER MUNICIPALITIES - ST. MARY'S	-1,608	-2,280	-2,185	-1,953	-2,130	-2,070
G-611-61SP-4100 SERVICES -OTHER	25,000	25,000	25,000	0	0	0
G-611-61SP-6010 GRANTS TO CHARITIES	0	0	0	12,500	25,000	25,000
<b>Total 61SP SOCIAL PLANNING COUNCIL</b>	<b>11,167</b>	<b>11,045</b>	<b>10,802</b>	<b>-728</b>	<b>10,570</b>	<b>10,390</b>
<b>Total 611 ONTARIO WORKS</b>	<b>700,643</b>	<b>626,312</b>	<b>592,291</b>	<b>238,196</b>	<b>638,160</b>	<b>597,130</b>
<b>Total 611 ONTARIO WORKS</b>	<b>700,643</b>	<b>626,312</b>	<b>592,291</b>	<b>238,196</b>	<b>638,160</b>	<b>597,130</b>

## 2020 DRAFT OPERATING BUDGET

### 613 ANNE HATHAWAY DAY CARE CENTRE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>613 ANNE HATHAWAY DAY CARE CENTRE</b>						
<b>6300 DAY CARE ADMINISTRATION</b>						
G-613-6300-1770 RECOVERABLES	-400,000	0	-320,696	-6,906	0	0
G-613-6300-2100 F.T. SALARIES & WAGES	45,238	21,989	46,075	66,201	75,680	103,650
G-613-6300-2500 F.T. BENEFITS	12,504	6,096	12,995	22,794	27,430	34,970
G-613-6300-2700 OTHER PAYROLL EXPENSES	0	105	0	0	0	0
G-613-6300-3070 OFFICE SUPPLIES AND PAPER	1,322	1,728	1,147	654	1,000	1,000
G-613-6300-3080 MISCELLANEOUS	0	149	15	0	0	0
G-613-6300-3090 PHOTOCOPIER EXPENSE	923	1,756	1,154	728	1,400	1,200
G-613-6300-3100 POSTAGE	20	39	0	0	50	50
G-613-6300-3110 PRINTING	92	148	67	0	150	100
G-613-6300-4010 ADVERTISING	958	958	835	958	1,000	1,000
G-613-6300-4097 MEMBERSHIPS	1,335	1,050	1,550	1,770	2,100	1,700
G-613-6300-4100 SERVICES - OTHER	214	211	271	0	0	0
G-613-6300-4107 BUILDING MAINTENANCE	40,928	39,748	56,671	46,806	50,000	55,000
G-613-6300-4110 TELEPHONE - BASIC	5,578	3,448	1,941	4,565	4,980	0
G-613-6300-4120 Telephone - Cell Phones	0	0	0	0	1,640	1,380
G-613-6300-4140 TRAINING - REGISTRATION	920	0	0	0	0	0
G-613-6300-4142 TRAINING - EXPENSES	1,681	1,313	1,415	1,163	2,500	1,500
G-613-6300-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	259	0	241	80	150	240
G-613-6300-5010 BANK, COLLECTION AND CREDIT CARD CH	15	15	874	34	0	100
G-613-6300-5040 RENTAL OF BUILDING, MACHINERY & EQU	0	0	0	1,350	1,800	0
G-613-6300-7810 TRANSFER TO RESERVES	400,000	0	0	0	0	0
G-613-6300-7820 TRANSFER TO RESERVE FUNDS	0	0	320,000	0	0	0
G-613-6300-9010 OFFICE EQUIPMENT & FURNISHINGS	0	0	0	0	2,200	0
G-613-6300-9030 EQUIPMENT PURCHASES	641	0	0	0	0	0
G-613-6300-9060 FACILITY & BUILDING CAPITAL	0	0	1,077	0	0	0
<b>Total 6300 DAY CARE ADMINISTRATION</b>	<b>112,628</b>	<b>78,753</b>	<b>125,632</b>	<b>140,197</b>	<b>172,080</b>	<b>201,890</b>

## 2020 DRAFT OPERATING BUDGET

### 613 ANNE HATHAWAY DAY CARE CENTRE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>6302 REGULAR DAY CARE PROGRAMS</b>						
G-613-6302-1130 ONTARIO GRANTS	-50,868	0	0	0	0	0
G-613-6302-1320 DAY CARE REVENUE	-289,356	-305,650	-440,079	-431,077	-786,450	-728,650
G-613-6302-1321 PARENT REVENUE	-447,939	-576,019	-799,732	-699,319	-652,750	-603,300
G-613-6302-1570 Donations	-631	0	0	0	0	0
G-613-6302-1770 RECOVERABLES	-190,500	-253,700	-338,804	-264,799	-324,500	-226,600
G-613-6302-1810 ANNE HATHAWAY DAYCARE-Contribution f	-11,189	-8,447	-34,517	0	0	0
G-613-6302-2100 F.T. SALARIES & WAGES	618,315	652,228	792,687	698,782	831,320	818,260
G-613-6302-2110 PART TIME SALARIES & WAGES	154,777	166,389	237,176	240,331	304,510	176,710
G-613-6302-2500 F.T. BENEFITS	170,910	180,829	223,568	200,810	254,780	250,680
G-613-6302-2510 P.T. BENEFITS	28,308	31,019	30,823	31,605	62,570	25,200
G-613-6302-3050 MATERIALS	31	0	71	0	0	0
G-613-6302-3065 AHDC CRAFT SUPPLIES	2,067	970	2,096	1,529	1,500	2,000
G-613-6302-3066 TOYS	432	529	1,024	0	1,000	1,000
G-613-6302-3067 AHDC SPECIAL EVENTS	536	304	600	311	600	600
G-613-6302-4100 SERVICES - OTHER	238	0	0	0	0	0
<b>Total 6302 REGULAR DAY CARE PROGRAMS</b>	-14,869	-111,548	-325,087	-221,827	-307,420	-284,100
<b>6304 REGULAR DAY CARE OCCUPANCY</b>						
G-613-6304-3030 HEAT	3,996	4,373	4,392	3,211	5,000	4,700
G-613-6304-3040 HYDRO	7,801	6,576	5,912	3,641	6,000	5,500
G-613-6304-3045 WATER / SEWAGE	2,467	2,503	2,446	1,824	2,600	2,500
G-613-6304-3050 MATERIALS	3,950	4,694	6,612	7,168	5,000	7,000
G-613-6304-3070 OFFICE SUPPLIES AND PAPER	61	0	0	0	360	0
G-613-6304-3080 MISCELLANEOUS	47	0	0	0	0	0
G-613-6304-4050 CONTRACTORS	0	0	1,333	0	0	0
G-613-6304-4095 MAINTENANCE CONTRACTS	3,373	0	0	0	0	0
G-613-6304-4100 SERVICES - OTHER	204	1,005	357	0	0	0
G-613-6304-4105 SNOW REMOVAL	3,329	6,535	4,911	6,228	5,000	7,000
<b>Total 6304 REGULAR DAY CARE OCCUPANCY</b>	25,228	25,686	25,963	22,072	23,960	26,700

## 2020 DRAFT OPERATING BUDGET

### 613 ANNE HATHAWAY DAY CARE CENTRE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>6306 REGULAR DAY CARE DIETARY</b>						
G-613-6306-1810 ANNE HATHAWAY DAYCARE-Contribution f	0	0	-22,873	0	0	0
G-613-6306-2100 F.T. SALARIES & WAGES	0	0	0	3,018	54,050	54,840
G-613-6306-2110 PART TIME SALARIES & WAGES	46,067	47,971	64,418	39,739	0	0
G-613-6306-2500 F.T. BENEFITS	0	0	0	1,175	17,700	17,780
G-613-6306-2510 P.T. BENEFITS	8,426	8,943	8,372	11,795	0	0
G-613-6306-3050 MATERIALS	1,638	1,490	1,257	443	1,200	1,000
G-613-6306-3070 OFFICE SUPPLIES AND PAPER	319	0	0	0	0	0
G-613-6306-3120 MEALS & MEETING COSTS---Meeting Costs	6,517	5,709	1,270	53	0	0
G-613-6306-3121 MEALS	27,600	33,409	45,193	38,394	45,000	45,000
G-613-6306-4100 SERVICES - OTHER	330	0	255	0	0	0
<b>Total 6306 REGULAR DAY CARE DIETARY</b>	<b>90,897</b>	<b>97,522</b>	<b>97,892</b>	<b>94,617</b>	<b>117,950</b>	<b>118,620</b>
<b>6308 PROGRAM ASSISTANTS</b>						
G-613-6308-1770 RECOVERABLES	-29,045	-31,982	-19,991	0	-44,910	-37,400
G-613-6308-2100 F.T. SALARIES & WAGES	0	0	54,517	4,032	0	0
G-613-6308-2110 PART TIME SALARIES & WAGES	24,554	26,692	0	34,742	34,560	34,250
G-613-6308-2500 F.T. BENEFITS	0	0	15,376	1,763	0	0
G-613-6308-2510 P.T. BENEFITS	4,491	4,976	0	3,574	10,350	3,150
<b>Total 6308 PROGRAM ASSISTANTS</b>	<b>0</b>	<b>-314</b>	<b>49,902</b>	<b>44,111</b>	<b>0</b>	<b>0</b>
<b>Total 613 ANNE HATHAWAY DAY CARE CENTRE</b>	<b>213,884</b>	<b>90,099</b>	<b>-25,698</b>	<b>79,170</b>	<b>6,570</b>	<b>63,110</b>
<b>Total 613 ANNE HATHAWAY DAY CARE CENTRE</b>	<b>213,884</b>	<b>90,099</b>	<b>-25,698</b>	<b>79,170</b>	<b>6,570</b>	<b>63,110</b>

## 2020 DRAFT OPERATING BUDGET

### 615 HOUSING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>615 HOUSING</b>						
<b>6604 HOUSING PROVIDERS</b>						
G-615-6604-1130 ONTARIO GRANTS	-750,605	-750,605	-748,720	-545,989	-727,990	<b>-600,800</b>
G-615-6604-1210 CMSM PAYMENT - PERTH	-588,973	-579,720	-564,249	-451,524	-602,020	<b>-617,250</b>
G-615-6604-1220 CMSM PAYMENT - ST. MARY'S	-114,735	-113,213	-102,633	-78,281	-104,370	<b>-101,670</b>
G-615-6604-1230 CMSM PAYMENT - STRATFORD	-555,657	-548,438	-507,413	-387,925	0	<b>0</b>
G-615-6604-3120 Meeting Costs	0	0	15,178	0	1,600	<b>1,600</b>
G-615-6604-4040 CONSULTANTS	0	0	0	12,043	0	<b>10,000</b>
G-615-6604-6020 SOCIAL ASSISTANCE PAYMENTS	2,030,500	1,933,076	1,840,670	1,347,132	1,950,000	<b>1,820,000</b>
<b>Total 6604 HOUSING PROVIDERS</b>	<b>20,530</b>	<b>-58,900</b>	<b>-67,167</b>	<b>-104,544</b>	<b>517,220</b>	<b>511,880</b>
<b>6610 PUBLIC HOUSING ADMINISTRATION</b>						
G-615-6610-1130 ONTARIO GRANTS	-94,889	0	0	0	-83,820	<b>-44,700</b>
G-615-6610-1210 CMSM PAYMENT - PERTH	-642,370	-595,752	-606,397	-681,959	-909,260	<b>-927,350</b>
G-615-6610-1220 CMSM PAYMENT - ST. MARY'S	-126,060	-116,343	-110,300	-118,231	-157,640	<b>-152,740</b>
G-615-6610-1230 CMSM PAYMENT - STRATFORD	-610,996	-563,605	-545,316	-585,903	0	<b>0</b>
G-615-6610-1810 PUBLIC HOUSING-Contribution from Reserv	-14,842	-2,064	-410	0	0	<b>0</b>
G-615-6610-2100 F.T. SALARIES & WAGES	545,030	606,013	616,491	791,363	1,067,950	<b>913,140</b>
G-615-6610-2110 PART TIME SALARIES & WAGES	28,558	119,840	33,449	0	0	<b>0</b>
G-615-6610-2500 F.T. BENEFITS	150,653	186,940	194,428	234,200	319,010	<b>273,620</b>
G-615-6610-2510 P.T. BENEFITS	34,863	28,595	13,176	26,787	27,620	<b>36,000</b>
G-615-6610-2700 OTHER PAYROLL EXPENSES	0	70	274	483	1,750	<b>1,100</b>
G-615-6610-3050 MATERIALS	0	240	0	0	0	<b>0</b>
G-615-6610-3070 OFFICE SUPPLIES AND PAPER	12,167	8,727	4,244	5,324	5,400	<b>1,000</b>
G-615-6610-3080 MISCELLANEOUS	292	5,895	4,312	36,762	0	<b>0</b>
G-615-6610-3090 PHOTOCOPIER EXPENSE	5,865	7,043	6,501	5,524	7,000	<b>0</b>
G-615-6610-3100 POSTAGE	6,205	1,052	6,909	7,031	7,000	<b>0</b>
G-615-6610-3110 PRINTING	1,168	0	4,445	2,876	500	<b>1,250</b>
G-615-6610-3120 MEALS & MEETING COSTS---Meeting Costs	176	1,113	2,770	2,397	1,000	<b>5,000</b>
G-615-6610-3130 PUBLICATIONS & SUBSCRIPTIONS	127	125	288	288	130	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 615 HOUSING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-615-6610-3180 VEHICLE - FUEL	310	2,603	3,531	3,002	0	0
G-615-6610-3190 VEHICLES - REPAIRS & MAINTENANCE	2,794	1,247	1,635	0	28,850	0
G-615-6610-4010 ADVERTISING	1,162	351	414	202	500	500
G-615-6610-4030 AUDIT	3,860	3,860	0	0	6,100	6,100
G-615-6610-4036 CONFERENCES - EXPENSES	143	378	11,133	2,138	6,600	5,000
G-615-6610-4040 CONSULTANTS	16,015	-45,367	28,685	0	15,000	0
G-615-6610-4060 COURIER/FREIGHT	8	147	130	37	170	150
G-615-6610-4080 INSURANCE	124,004	108,628	120,529	85,910	125,000	130,000
G-615-6610-4090 PERTH & STRATFORD-PUBLIC HOUS-Legal	0	51,254	11,275	3,667	8,000	5,000
G-615-6610-4097 MEMBERSHIPS	625	78	15	364	4,500	630
G-615-6610-4100 SERVICES - OTHER	83,701	62,852	2,224	18,896	0	0
G-615-6610-4110 TELEPHONE - BASIC	18,053	24,721	22,949	22,157	31,480	25,000
G-615-6610-4120 TELEPHONE - CELL PHONES	5,672	8,968	11,380	12,215	11,820	8,220
G-615-6610-4142 TRAINING - EXPENSES	5	1,891	6,381	5,010	9,000	18,500
G-615-6610-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	10,039	3,647	2,930	2,452	4,500	3,500
G-615-6610-5030 INTEREST ON LONG TERM DEBT	0	0	0	592	630	410
G-615-6610-5035 PRINCIPAL REPAYMENT ON LT DEBT	0	0	0	6,454	8,670	8,900
G-615-6610-5040 RENTAL OF BLDG, MACHINERY & EQUIPME	50,293	40,766	73,654	67,705	53,940	26,100
G-615-6610-5045 RENT	68,952	78,456	78,455	83,775	111,700	0
G-615-6610-6020 SOCIAL ASSISTANCE PAYMENTS	0	0	0	-328,572	0	0
G-615-6610-7810 TRANSFERS TO RESERVES	71,358	0	0	0	0	0
G-615-6610-7900 ADMINISTRATION CHARGE	93,668	50,386	44,326	55,090	55,090	424,730
G-615-6610-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	3,743	4,549	0	13,000	0
G-615-6610-9030 CAPITAL EXPENSES	13,893	6,740	5,457	0	0	0
<b>Total 6610 PUBLIC HOUSING ADMINISTRATION</b>	<b>-139,498</b>	<b>93,238</b>	<b>54,516</b>	<b>-231,964</b>	<b>781,190</b>	<b>769,060</b>
<b>6612 PUBLIC HOUSING RENT SUPP</b>						
G-615-6612-1130 ONTARIO GRANTS	-407,361	-464,867	-464,867	-348,650	-450,050	-450,050
G-615-6612-1150 RENTAL SUPPORT	-64,497	-60,719	-55,430	-39,908	-53,010	-48,170
G-615-6612-1210 CMSM PAYMENT - PERTH	-50,790	-50,002	-49,306	-35,771	-47,700	-38,510

## 2020 DRAFT OPERATING BUDGET

### 615 HOUSING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-615-6612-1220 CMSM PAYMENT - ST. MARY'S	-9,894	-9,765	-8,968	-6,202	-8,270	-6,350
G-615-6612-1230 CMSM PAYMENT - STRATFORD	-47,918	-47,305	-44,340	-30,732	0	0
G-615-6612-3085 RENTAL SUPPORT PAYMENTS	0	0	0	0	600,000	575,000
G-615-6612-4100 SERVICES - OTHER	634,779	593,241	520,774	375,930	0	0
<b>Total 6612 PUBLIC HOUSING RENT SUPP</b>	<b>54,319</b>	<b>-39,417</b>	<b>-102,137</b>	<b>-85,333</b>	<b>40,970</b>	<b>31,920</b>
<b>6614 PUBLIC HOUSING PROPERTIES</b>						
G-615-6614-1130 ONTARIO GRANTS	-567,013	-401,557	-348,187	-246,941	-329,460	-227,080
G-615-6614-1210 CMSM PAYMENT - PERTH	-610,942	-652,399	-658,880	-606,571	-808,740	-925,730
G-615-6614-1220 CMSM PAYMENT - ST. MARY'S	-119,014	-127,407	-119,846	-105,161	-140,210	-152,480
G-615-6614-1230 CMSM PAYMENT - STRATFORD	-576,384	-617,194	-592,512	-521,133	0	0
G-615-6614-1405 USER FEES	-2,462,099	-2,381,489	-2,518,190	-1,936,263	-2,450,000	-2,451,000
G-615-6614-1810 CONTRIBUTION FROM RESERVES	-453,690	-190,800	0	0	0	0
G-615-6614-3030 HEAT	138,610	147,724	133,794	77,476	150,000	145,000
G-615-6614-3040 HYDRO	605,164	512,966	463,245	309,494	500,000	500,000
G-615-6614-3045 WATER/SEWER	221,603	218,792	216,910	151,790	200,000	220,000
G-615-6614-3050 MATERIALS	1,200,426	1,405,713	1,575,452	1,108,195	1,261,000	1,314,100
G-615-6614-4092 TAXES	0	0	0	0	1,015,000	1,025,000
G-615-6614-4100 SERVICES - OTHER	995,935	1,172,634	994,786	757,082	0	0
G-615-6614-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	509,727	505,353	478,189	347,063	462,750	291,890
G-615-6614-7810 TRANSFER TO RESERVES	190,800	0	0	0	834,500	0
G-615-6614-7820 TRANSFER TO RESERVE FUNDS	0	0	0	834,500	0	1,028,000
G-615-6614-9030 EQUIPMENT PURCHASES	1,028,730	1,173,127	550,993	232,681	0	0
<b>Total 6614 PUBLIC HOUSING PROPERTIES</b>	<b>101,853</b>	<b>765,463</b>	<b>175,754</b>	<b>402,212</b>	<b>694,840</b>	<b>767,700</b>
<b>66AH AFFORDABLE HOUSING</b>						
G-615-66AH-1130 ONTARIO GRANTS	-1,259,973	-1,846,766	-274,776	-181,519	-207,000	-720,290
G-615-66AH-1210 CMSM PAYMENT - PERTH	-13,073	-1,944	-1,860	-1,073	-1,430	-710
G-615-66AH-1220 CMSM PAYMENT - ST. MARY'S	-2,547	-379	-338	-186	-250	-120
G-615-66AH-1230 CMSM PAYMENT - STRATFORD	-12,334	-1,839	-1,673	-922	0	0
G-615-66AH-1770 RECOVERABLES	-5,714	-8,901	-11,775	-7,655	0	0



## 2020 DRAFT OPERATING BUDGET

### 615 HOUSING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-615-66AH-1810 CONTRIBUTION FROM RESERVES	-9,954	-68,651	-10,000	0	0	0
G-615-66AH-1820 CONTRIBUTION FROM RESERVE FUND	0	0	-126,305	-41,000	0	0
G-615-66AH-3085 RENTAL SUPPORT PAYMENTS	13,930	13,668	19,591	15,272	73,000	109,890
G-615-66AH-3086 HOUSING ALLOWANCE PAYMENTS	104,229	104,314	84,987	65,212	134,000	92,650
G-615-66AH-4040 CONSULTANTS	0	2,714	0	0	0	0
G-615-66AH-4090 LEGAL	0	1,939	0	502	600	500
G-615-66AH-4100 SERVICES - OTHER	88,632	165,085	175,199	86,199	0	0
G-615-66AH-4110 Telephone - Basic	0	0	0	1,366	1,490	0
G-615-66AH-4120 TELEPHONE- CELL PHONES	0	0	0	0	820	900
G-615-66AH-4173 IAH - RENTAL PROJECT PAYMENTS	990,927	800,093	0	0	0	517,750
G-615-66AH-7810 TRANSFER TO RESERVES	68,673	62,822	10,100	0	0	0
G-615-66AH-7820 TRANSFER TO RESERVE FUNDS	0	0	75,886	25,055	0	0
<b>Total 66AH AFFORDABLE HOUSING</b>	<b>-37,204</b>	<b>-777,845</b>	<b>-60,964</b>	<b>-38,749</b>	<b>1,230</b>	<b>570</b>
<b>66HG HOME FOR GOOD INITIATIVE</b>						
G-615-66HG-1130 Ontario Grants	0	0	-1,223,375	-993,137	-1,686,910	-1,730,950
G-615-66HG-2100 F.T. Salaries & Wages	0	128	184,654	187,079	253,360	142,050
G-615-66HG-2110 PART TIME SALARIES & WAGES	0	0	16,978	0	0	0
G-615-66HG-2500 F.T. Benefits	0	36	52,079	47,242	72,410	39,200
G-615-66HG-2510 P.T. BENEFITS	0	0	2,206	0	0	0
G-615-66HG-2700 OTHER PAYROLL EXPENSES	0	0	86	224	0	0
G-615-66HG-3070 OFFICE SUPPLIES AND PAPER	0	0	3,636	410	500	3,500
G-615-66HG-3085 RENTAL SUPPORT PAYMENTS	0	0	0	0	133,490	70,400
G-615-66HG-3086 HOUSING ALLOWANCE PAYMENTS	0	0	0	0	275,520	105,000
G-615-66HG-3120 MEETING COSTS	0	0	31	0	0	0
G-615-66HG-4020 Service Contracts	0	0	0	916,819	786,230	924,630
G-615-66HG-4036 CONFERENCES - EXPENSES	0	0	0	181	0	0
G-615-66HG-4040 CONSULTANTS	0	17,299	31,088	0	0	0
G-615-66HG-4090 Legal	0	0	0	0	0	3,000
G-615-66HG-4100 Services - Other	0	0	579,541	121,257	0	0

## 2020 DRAFT OPERATING BUDGET

### 615 HOUSING

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-615-66HG-4120 TELEPHONE - CELL PHONES	0	0	1,768	2,015	1,640	1,800
G-615-66HG-4142 TRAINING - EXPENSES	0	0	4,135	8,520	3,750	20,000
G-615-66HG-4150 TRAVEL/MILEAGE - EXCL TRAINING & COI	0	0	1,398	331	1,000	1,000
G-615-66HG-4174 AFFORDABLE CAPITAL PROJECTS	0	0	0	51,873	67,010	159,720
G-615-66HG-6020 Social Assistance Payments	0	0	40	23	92,000	124,900
G-615-66HG-7820 TRANFER TO RESERVE FUNDS	0	0	345,734	0	0	0
G-615-66HG-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	135,750
<b>Total 66HG HOME FOR GOOD INITIATIVE</b>	0	17,463	-1	342,837	0	0
<b>Total 615 HOUSING</b>		<b>2</b>	<b>1</b>	<b>284,459</b>	<b>2,035,450</b>	<b>2,081,130</b>
<b>Total 615 HOUSING</b>		2	1	284,459	2,035,450	2,081,130

## 2020 DRAFT OPERATING BUDGET

### 616 CHILDREN SERVICES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>616 CHILDREN SERVICES</b>						
<b>6194 O/W CHILD CARE - FORMAL</b>						
G-616-6194-1130 ONTARIO GRANTS	-66,400	-66,400	-66,400	-55,311	-66,400	<b>-66,400</b>
G-616-6194-1210 OTHER MUNICIPALITIES - PERTH	-8,118	-7,752	-7,976	-7,489	-8,170	<b>-8,330</b>
G-616-6194-1220 OTHER MUNICIPALITIES - ST. MARY'S	-1,067	-1,514	-1,451	-1,302	-1,420	<b>-1,380</b>
G-616-6194-4100 SERVICES - OTHER	83,000	83,000	78,229	0	0	<b>0</b>
G-616-6194-6020 SOCIAL ASSISTANCE PAYMENTS	0	0	4,771	28,538	83,000	<b>83,000</b>
<b>Total 6194 O/W CHILD CARE - FORMAL</b>	<b>7,415</b>	<b>7,334</b>	<b>7,173</b>	<b>-35,564</b>	<b>7,010</b>	<b>6,890</b>
<b>6195 O/W CHILD CARE - INFORMAL</b>						
G-616-6195-1130 ONTARIO GRANTS	-14,400	-14,400	-14,400	-13,190	-14,400	<b>-14,400</b>
G-616-6195-1210 OTHER MUNICIPALITIES - PERTH	-1,761	-1,681	-1,730	-1,623	-1,770	<b>-1,810</b>
G-616-6195-1220 OTHER MUNICIPALITIES - ST. MARY'S	-232	-328	-315	-284	-310	<b>-300</b>
G-616-6195-6020 General Fund-CHILD CARE DI-O/W CHILD	18,000	18,000	18,000	0	18,000	<b>18,000</b>
<b>Total 6195 O/W CHILD CARE - INFORMAL</b>	<b>1,607</b>	<b>1,591</b>	<b>1,555</b>	<b>-15,097</b>	<b>1,520</b>	<b>1,490</b>
<b>6321 FEE SUBSIDY ELCC PRE-SCHOOL</b>						
G-616-6321-1130 Ontario Grants	-1,456,232	-1,427,173	-1,427,173	-1,307,290	-1,427,170	<b>-1,315,420</b>
G-616-6321-1210 OTHER MUNICIPALITIES - PERTH	-221,448	-166,622	-171,439	-160,912	-175,540	<b>-164,930</b>
G-616-6321-1220 OTHER MUNICIPALITIES - ST. MARY'S	-66,133	-32,540	-31,184	-27,894	-30,430	<b>-27,170</b>
G-616-6321-1770 RECOVERABLE	0	0	-399	-2,364	0	<b>0</b>
G-616-6321-6020 Social Assistance Payments	1,061,585	925,948	927,651	794,465	925,950	<b>853,450</b>
G-616-6321-6025 WAGE SUBSIDY PAYMENTS	884,522	858,018	856,714	856,714	858,020	<b>790,830</b>
<b>Total 6321 FEE SUBSIDY ELCC PRE-SCHOOL</b>	<b>202,294</b>	<b>157,631</b>	<b>154,170</b>	<b>152,719</b>	<b>150,830</b>	<b>136,760</b>
<b>63CC CHILD CARE ADMINISTRATION</b>						
G-616-63CC-1130 ONTARIO GRANTS	-87,262	-87,262	-87,262	-79,932	-87,260	<b>-195,900</b>
G-616-63CC-1210 OTHER MUNICIPALITIES - PERTH	-53,139	-70,803	-59,761	-87,872	-98,800	<b>-43,770</b>
G-616-63CC-1220 OTHER MUNICIPALITIES - ST. MARY'S	-15,869	-13,827	-10,870	-15,235	-17,130	<b>-7,210</b>
G-616-63CC-2100 F.T. SALARIES & WAGES	140,063	158,961	105,221	125,801	159,350	<b>157,380</b>
G-616-63CC-2500 F.T. BENEFITS	38,715	44,072	29,676	35,896	45,000	<b>44,500</b>
G-616-63CC-2700 OTHER PAYROLL EXPENSES	0	0	0	25	0	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 616 CHILDREN SERVICES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-616-63CC-3070 OFFICE SUPPLIES AND PAPER	1,289	4	2,908	620	1,840	500
G-616-63CC-3080 MISCELLANEOUS	242	470	555	0	0	0
G-616-63CC-3100 POSTAGE	820	880	633	750	790	0
G-616-63CC-3110 PRINTING	574	339	471	507	4,000	100
G-616-63CC-3120 MEALS & MEETING COSTS---Meeting Costs	1,008	235	621	185	320	300
G-616-63CC-3190 VEHICLES - REPAIRS & EXPENSES	0	0	0	206	5,980	0
G-616-63CC-4010 Advertising	0	1,791	95	0	1,000	0
G-616-63CC-4036 CONFERENCES - EXPENSES	1,893	960	642	955	1,750	1,750
G-616-63CC-4097 MEMBERSHIPS	636	420	1,297	1,563	2,000	2,000
G-616-63CC-4100 SERVICES - OTHER	0	0	120	0	0	0
G-616-63CC-4110 TELEPHONE - BASIC	0	0	56	4,107	4,480	0
G-616-63CC-4142 TRAINING - EXPENSES	8,971	3,237	4,392	2,459	4,000	4,000
G-616-63CC-4150 TRAVEL/MILEAGE - EXCL TRAINING & COM	1,162	1,275	1,309	720	600	750
G-616-63CC-5040 COMPUTER LEASE & EQUIP RENTAL	6,602	0	28,909	10,613	14,150	0
G-616-63CC-5045 RENT	0	0	0	6,414	8,550	0
G-616-63CC-7900 ADMINISTRATION CHARGE	0	21,087	33,575	31,340	31,340	71,880
G-616-63CC-9010 OFFICE EQUIPMENT AND FURNISHINGS	2,838	5,144	1,155	1,596	2,920	0
<b>Total 63CC CHILD CARE ADMINISTRATION</b>	<b>48,543</b>	<b>66,983</b>	<b>53,742</b>	<b>40,718</b>	<b>84,880</b>	<b>36,280</b>
<b>63RC RESOURCE CENTRE</b>						
G-616-63RC-1210 OTHER MUNICIPALITIES - PERTH	-60,858	-54,384	-57,075	-54,643	-59,610	-61,980
G-616-63RC-1220 OTHER MUNICIPALITIES - ST. MARY'S	0	-10,621	-10,382	-9,469	-10,330	-10,210
G-616-63RC-6020 SOCIAL ASSISTANCE PAYMENTS	116,453	116,453	118,782	16,450	121,160	123,580
<b>Total 63RC RESOURCE CENTRE</b>	<b>55,595</b>	<b>51,448</b>	<b>51,325</b>	<b>-47,662</b>	<b>51,220</b>	<b>51,390</b>
<b>63SN SPECIAL NEEDS ADMINISTRATION</b>						
G-616-63SN-1130 ONTARIO GRANT	-233,936	-233,936	-233,936	-171,281	-233,940	-233,940
G-616-63SN-1210 OTHER MUNICIPALITIES - PERTH	-40,021	-38,280	-28,747	-37,125	-40,500	-29,340
G-616-63SN-1220 OTHER MUNICIPALITIES - ST. MARY'S	-9,465	-7,476	-5,229	-6,435	-7,020	-4,840
G-616-63SN-2100 F.T. SALARIES & WAGES	159,134	160,540	157,835	137,166	156,660	139,960
G-616-63SN-2500 F.T. BENEFITS	43,987	44,509	44,515	42,017	43,670	38,790

## 2020 DRAFT OPERATING BUDGET

### 616 CHILDREN SERVICES

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-616-63SN-4097 MEMBERSHIPS	0	300	150	0	0	0
G-616-63SN-6020 SOCIAL ASSISTANCE PAYMENTS	116,861	110,556	91,263	108,705	115,930	105,670
G-616-63SN-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	8,010
<b>Total 63SN SPECIAL NEEDS ADMINISTRATION</b>	<b>36,560</b>	<b>36,213</b>	<b>25,851</b>	<b>73,047</b>	<b>34,800</b>	<b>24,310</b>
<b>63WW CHILDCARE SMALL WATERWORKS</b>						
G-616-63WW-1130 ONTARIO GRANTS	-2,670	-2,670	0	0	0	0
G-616-63WW-6020 SOCIAL ASSISTANCE PAYMENTS	2,670	2,670	0	0	0	0
<b>Total 63WW CHILDCARE SMALL WATERWORKS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total 616 CHILDREN SERVICES</b>	<b>352,014</b>	<b>321,200</b>	<b>293,816</b>	<b>168,161</b>	<b>330,260</b>	<b>257,120</b>
<b>Total 616 CHILDREN SERVICES</b>	<b>352,014</b>	<b>321,200</b>	<b>293,816</b>	<b>168,161</b>	<b>330,260</b>	<b>257,120</b>

## 2020 DRAFT OPERATING BUDGET

### 617 EARLY LEARNING & CHILD CARE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>617 EARLY LEARNING &amp; CHILD CARE</b>						
<b>63FC CAPITAL RETROFITS</b>						
G-617-63FC-1130 ONTARIO GRANTS	-60,309	0	0	-236,144	0	0
G-617-63FC-6020 SOCIAL ASSISTANCE PAYMENTS	60,309	0	0	0	0	0
<b>Total 63FC CAPITAL RETROFITS</b>	0	0	0	-236,144	0	0
<b>63WW CHILDCARE SMALL WATERWORKS</b>						
G-617-63WW-1130 Ontario Grants	0	0	-2,670	-2,446	-2,670	-2,670
G-617-63WW-6020 Social Assistance Payments	0	0	2,670	2,670	2,670	2,670
<b>Total 63WW CHILDCARE SMALL WATERWORKS</b>	0	0	0	224	0	0
<b>6710 ADMINISTRATION/SPECIAL NEEDS</b>						
G-617-6710-1130 ONTARIO GRANTS	-655,684	-577,818	-623,620	-597,606	-652,408	-552,660
G-617-6710-1210 OTHER MUNICIPALITIES- PERTH COUNTY	0	0	0	0	0	-18,550
G-617-6710-1220 OTHER MUNICIPALITIES- ST MARYS	0	0	0	0	0	-3,060
G-617-6710-1810 CONTRIBUTION FROM RESERVES	-69,093	-38,241	0	0	-750,000	0
G-617-6710-2100 F.T. SALARIES & WAGES	275,303	285,651	305,187	222,765	314,865	139,960
G-617-6710-2500 F.T. BENEFITS	76,097	79,196	86,074	63,516	94,498	42,320
G-617-6710-2700 OTHER PAYROLL EXPENSES	0	105	25	0	0	50
G-617-6710-3050 MATERIALS	19,116	11,378	41,992	11,024	40,337	41,000
G-617-6710-3070 OFFICE SUPPLIES & PAPER	13,616	27,459	27,710	1,061	30,800	0
G-617-6710-3090 PHOTOCOPIER EXPENSES	0	0	0	613	0	0
G-617-6710-4020 Service Contracts	0	0	0	1,700	0	0
G-617-6710-4036 Conferences - Expenses	0	0	0	0	2,040	0
G-617-6710-4100 SERVICES - OTHER	255,006	105,507	0	0	0	0
G-617-6710-4110 TELEPHONE - BASIC	1,686	649	0	0	500	0
G-617-6710-4120 CELL PHONES	0	780	1,972	1,773	1,800	900
G-617-6710-4142 TRAINING - EXPENSES	0	0	0	0	4,080	0
G-617-6710-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONI	0	0	1,156	31	2,040	2,000
G-617-6710-5040 RENTAL OF BUILDING, MACHINERY & EQUI	0	0	0	1,650	2,200	0
G-617-6710-5045 RENT EXPENSE	0	46,492	39,307	41,250	55,000	0

## 2020 DRAFT OPERATING BUDGET

### 617 EARLY LEARNING & CHILD CARE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-617-6710-6015 GRANTS- BEST START SCHOOL BOARD PRC	0	0	0	0	750,000	0
G-617-6710-6020 SOCIAL ASSISTANCE PAYMENTS	83,953	58,841	105,577	0	87,748	87,750
G-617-6710-7900 Interfunctional Transfers	0	0	0	0	0	275,660
G-617-6710-9010 OFFICE EQUIPMENT & FURNISHINGS	0	0	14,619	221	16,500	0
<b>Total 6710 ADMINISTRATION/SPECIAL NEEDS</b>	0	-1	-1	-252,002	0	15,370
<b>6715 WAGE ENHANCEMENTS</b>						
G-617-6715-1130 ONTARIO GRANTS	-476,787	-503,853	-534,477	-555,878	-599,647	-606,860
G-617-6715-2100 F.T. SALARIES & WAGES	22,986	25,511	22,608	27,402	24,993	0
G-617-6715-2500 F.T. BENEFITS	6,354	7,073	6,376	7,087	7,399	0
G-617-6715-4020 Service Contracts	0	0	0	2,882	3,260	0
G-617-6715-4100 SERVICES OTHER	3,260	3,260	3,260	0	0	0
G-617-6715-6020 SOCIAL ASSISTANCE PAYMENTS	444,187	468,009	502,232	537,551	563,995	574,910
G-617-6715-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	31,950
<b>Total 6715 WAGE ENHANCEMENTS</b>	0	0	-1	19,044	0	0
<b>6720 FEE STABILIZATION SUPPORT</b>						
G-617-6720-1130 ONTARIO GRANTS--FEE STABILIZATION SU	-27,881	0	-149,001	-34,114	0	0
G-617-6720-4100 SERVICES OTHER--FEE STABILIZATION SUP	20,395	0	0	0	0	0
G-617-6720-6020 SOCIAL ASSISTANCE PAYMENTS--FEE STAB	7,486	0	149,001	0	0	0
<b>Total 6720 FEE STABILIZATION SUPPORT</b>	0	0	0	-34,114	0	0
<b>6730 FAMILY SUPPORT</b>						
G-617-6730-1130 ONTARIO GRANTS	-23,500	-23,500	0	0	-1,800	0
G-617-6730-2100 F.T. SALARIES & WAGES	1,841	1,840	0	0	0	0
G-617-6730-2500 F.T. BENEFITS	509	510	0	0	0	0
G-617-6730-3050 MATERIALS	28	0	0	0	0	0
G-617-6730-3080 MISCELLANEOUS	4,123	2,048	0	0	0	0
G-617-6730-3110 PRINTING	4	0	0	0	0	0
G-617-6730-3120 MEALS & MEETING COSTS---Meeting Costs	2,446	1,289	0	0	0	0
G-617-6730-4036 CONFERENCES - EXPENSES	1,804	0	0	0	0	0
G-617-6730-4100 SERVICES - OTHER	12,745	17,132	0	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 617 EARLY LEARNING & CHILD CARE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-617-6730-4150 TRAVEL/MILEAGE - EXCL TRAINING & CON	0	518	0	0	0	0
G-617-6730-5040 RENTAL OF BUILDING - MACHINERY & EQU	0	0	0	1,350	1,800	0
G-617-6730-9010 OFFICE EQUIPMENT & FURNISHINGS	0	162	0	0	0	0
<b>Total 6730 FAMILY SUPPORT</b>	0	-1	0	1,350	0	0
<b>6750 DATA ANALYSIS COORDINATOR</b>						
G-617-6750-1130 ONTARIO GRANTS--DATA ANALYSIS COOR	0	-55,324	0	0	0	0
G-617-6750-2100 F.T. SALARIES & WAGES--DATA ANALYSIS C	0	9,136	0	0	0	0
G-617-6750-2500 F.T. BENEFITS--DATA ANALYSIS COORDINA	0	2,533	0	0	0	0
G-617-6750-4142 TRAINING - EXPENSES-DATA ANALYSIS CO	0	43,655	0	0	0	0
<b>Total 6750 DATA ANALYSIS COORDINATOR</b>	0	0	0	0	0	0
<b>6760 BASE FUNDING - HOME CHILD CARE</b>						
G-617-6760-1130 ONTARIO GRANTS--BASE FUNDING - HOME	-289,049	0	-20,700	0	0	0
G-617-6760-4100 SERVICES OTHER--BASE FUNDING - HOME	289,049	0	0	0	0	0
G-617-6760-6020 SOCIAL ASSISTANCE PAYMENTS--BASE FUN	0	0	20,700	0	0	0
<b>Total 6760 BASE FUNDING - HOME CHILD CARE</b>	0	0	0	0	0	0
<b>6770 CHILD CARE PROGRAMS</b>						
G-617-6770-1130 ONTARIO GRANTS	-1,299,477	-1,715,456	-1,864,457	-1,584,157	-1,758,233	-1,647,180
G-617-6770-6020 SOCIAL ASSISTANCE PAYMENTS	1,051,552	1,211,925	1,430,674	578,503	1,222,176	1,144,980
G-617-6770-6025 WAGE SUBSIDY PAYMENTS	247,925	503,530	433,784	424,154	536,057	502,200
<b>Total 6770 CHILD CARE PROGRAMS</b>	0	-1	1	-581,500	0	0
<b>6780 CAPACITY FUNDING</b>						
G-617-6780-1130 ONTARIO GRANTS	-34,982	-37,366	-37,957	-34,553	-39,416	-38,880
G-617-6780-1770 RECOVERABLES	0	0	-5,942	0	0	0
G-617-6780-4020 Service Contracts	0	0	0	36,440	39,416	38,880
G-617-6780-4100 SERVICES - OTHER	34,982	37,366	43,899	6,166	0	0
<b>Total 6780 CAPACITY FUNDING</b>	0	0	0	8,053	0	0
<b>6790 REPAIRS AND MAINTENANCE</b>						
G-617-6790-1130 ONTARIO GRANTS	-14,238	-14,071	-14,291	-12,067	-14,875	-13,170
G-617-6790-4020 Service Contracts	0	0	0	918	14,875	13,170



## 2020 DRAFT OPERATING BUDGET

### 617 EARLY LEARNING & CHILD CARE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-617-6790-4100 SERVICES - OTHER	14,238	14,071	14,291	0	0	0
<b>Total 6790 REPAIRS AND MAINTENANCE</b>	0	0	0	-11,149	0	0
<b>6792 ELCC 0-6 AGREEMENT</b>						
G-617-6792-1130 ONTARIO GRANTS	0	-137,220	-426,932	-369,505	-403,391	-403,390
G-617-6792-4020 Service Contracts	0	0	0	0	322,373	322,370
G-617-6792-5065 Provincial Programs	0	137,220	0	0	0	0
G-617-6792-6020 SOCIAL ASSISTANCE PROGRAMS	0	0	426,932	0	81,018	81,020
<b>Total 6792 ELCC 0-6 AGREEMENT</b>	0	0	0	-369,505	0	0
<b>6794 ELCC 0-12 AGREEMENT</b>						
G-617-6794-1130 ONTARIO GRANTS	0	-60,763	-81,016	0	0	0
G-617-6794-4100 Services - Other	0	0	81,017	0	0	0
G-617-6794-5065 PROVINCIAL PROGRAMS	0	60,763	0	0	0	0
<b>Total 6794 ELCC 0-12 AGREEMENT</b>	0	0	1	0	0	0
<b>67HC HOME CHILD CARE</b>						
G-617-67HC-1130 Ontario Grants	0	0	0	-50,564	-20,700	-55,200
G-617-67HC-4020 Service Contracts	0	0	0	0	20,700	55,200
<b>Total 67HC HOME CHILD CARE</b>	0	0	0	-50,564	0	0
<b>67IF INDIGENOUS FUNDING</b>						
G-617-67IF-1130 Ontario Grants	0	0	0	-24,115	-20,187	-27,110
G-617-67IF-4020 Service Contracts	0	0	0	0	20,187	27,110
<b>Total 67IF INDIGENOUS FUNDING</b>	0	0	0	-24,115	0	0
<b>67JT JOURNEY TOGETHER FUNDING</b>						
G-617-67JT-1130 ONTARIO GRANTS	0	-49,000	0	0	0	0
G-617-67JT-2100 F.T. SALARIES & WAGES	0	12,662	0	0	0	0
G-617-67JT-2500 F.T. BENEFITS	0	3,510	0	0	0	0
G-617-67JT-4100 SERVICES - OTHER	0	32,828	0	0	0	0
<b>Total 67JT JOURNEY TOGETHER FUNDING</b>	0	0	0	0	0	0
<b>67TF OEYCFC PLANNING</b>						
G-617-67TF-1130 ONTARIO GRANTS--OEYCFC PLANNING-	0	-87,718	-921,141	-2,253,563	-921,139	-902,720

## 2020 DRAFT OPERATING BUDGET

### 617 EARLY LEARNING & CHILD CARE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-617-67TF-2100 F.T. Salaries & Wages	0	0	92,170	105,021	119,421	146,440
G-617-67TF-2500 F.T. Benefits	0	0	25,996	29,069	32,799	40,050
G-617-67TF-3070 OFFICE SUPPLIES	0	0	0	515	2,000	0
G-617-67TF-3080 Miscellaneous	0	0	2,153	0	0	0
G-617-67TF-3120 Meeting Costs	0	0	3,488	129	2,000	2,000
G-617-67TF-4020 Service Contracts	0	0	0	805	63,090	63,090
G-617-67TF-4036 Conferences - Expenses	0	0	0	425	4,000	2,000
G-617-67TF-4040 Consultants	0	0	0	23,669	22,200	10,000
G-617-67TF-4100 SERVICES - OTHER-OEYCFC PLANNING-	0	87,718	12,153	0	0	0
G-617-67TF-4120 Telephone - Cell Phones	0	0	0	0	0	900
G-617-67TF-4142 TRAINING - EXPENSES	0	0	-1,150	504	903	0
G-617-67TF-4150 TRAVEL/MILEAGE - excl TRAINING & CONF	0	0	50	3,092	4,000	2,000
G-617-67TF-5040 RENTAL OF BLDG, MACHINERY & EQUIPME	0	0	0	6,900	9,200	0
G-617-67TF-5065 Provincial Programs	0	0	57,076	33,681	0	0
G-617-67TF-6010 GRANTS TO CHARITIES	0	0	0	795,000	0	0
G-617-67TF-6020 Social Assistance Payments	0	0	726,677	611,800	661,526	636,240
G-617-67TF-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	0	2,528	5,080	0	0
<b>Total 67TF OEYCFC PLANNING</b>	0	0	0	-637,873	0	0
<b>67XP EXPANSION</b>						
G-617-67XP-1130 ONTARIO GRANTS	0	-228,223	-1,061,270	-1,101,448	-74,587	-1,008,750
G-617-67XP-1210 OTHER MUNICIPALITIES- PERTH COUNTY	0	0	0	0	0	-113,830
G-617-67XP-1220 OTHER MUNICIPALITIES- ST MARYS	0	0	0	0	0	-18,750
G-617-67XP-1820 CONTRIBUTION FROM RESERVE FUNDS	0	0	0	-180,000	0	0
G-617-67XP-4100 SERVICES - OTHER	0	102,393	583,990	384,397	0	0
G-617-67XP-5065 PROVINCIAL PROGRAMS	0	125,830	477,280	0	0	0
G-617-67XP-6020 Social Assistance Payments	0	0	0	475,317	74,587	1,235,720
<b>Total 67XP EXPANSION</b>	0	0	0	-421,734	0	94,390
<b>Total 617 EARLY LEARNING &amp; CHILD CARE</b>		-3		-2,590,029		109,760
<b>Total 617 EARLY LEARNING &amp; CHILD CARE</b>		-3		-2,590,029		109,760

## 2020 DRAFT OPERATING BUDGET

### 618 BRITANNIA ST APARTMENTS

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>618 BRITANNIA ST APARTMENTS</b>						
<b>6800 BRITANNIA ST APARTMENTS</b>						
G-618-6800-1470 RENTAL REVENUE	0	0	0	-15,669	-106,520	-400,000
G-618-6800-1820 TRANSFER FROM RESERVE FUND	0	0	0	0	-82,820	0
G-618-6800-3030 Heat	0	0	0	600	0	2,500
G-618-6800-3040 Hydro	0	0	0	4,250	2,000	6,000
G-618-6800-3045 WATER/SEWER	0	0	0	0	4,900	10,000
G-618-6800-4040 CONSULTANTS- PROPERTY MANAGEMENT	0	0	0	712	2,000	0
G-618-6800-4080 INSURANCE	0	0	0	0	3,000	9,000
G-618-6800-4092 PROPERTY TAXES	0	0	0	0	12,420	42,140
G-618-6800-4105 Snow Removal	0	0	0	0	3,330	12,000
G-618-6800-4106 Lawn Maintenance	0	0	0	163	2,500	7,500
G-618-6800-4107 BUILDING MAINTENANCE	0	0	0	4,586	1,400	35,000
G-618-6800-4110 TELEPHONE - BASIC	0	0	0	93	0	0
G-618-6800-5030 MORTGAGE INTEREST PAYMENT	0	0	0	27,521	50,060	46,720
G-618-6800-5035 MORTGAGE PRINCIPAL PAYMENT	0	0	0	53,794	107,730	107,730
G-618-6800-7820 Transfer to Reserve Fund	0	0	0	0	0	121,410
<b>Total 6800 BRITANNIA ST APARTMENTS</b>	0	0	0	76,050	0	0
<b>Total 618 BRITANNIA ST APARTMENTS</b>				<b>76,050</b>		
<b>Total 618 BRITANNIA ST APARTMENTS</b>				76,050		

## 2020 DRAFT OPERATING BUDGET

### 231 POLICE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>231 POLICE</b>						
<b>2200 POLICE ADMINISTRATION</b>						
G-231-2200-1130 POLICE DEPART-Ontario Grants	-354,738	-438,163	-300,396	-396,626	-353,000	<b>-287,000</b>
G-231-2200-1215 Municipality - Perth South	0	0	-10,666	-488,106	-531,130	<b>-567,170</b>
G-231-2200-1220 MUNICIPALITY - ST. MARY'S	0	0	-14,422	-923,455	-1,004,920	<b>-1,065,700</b>
G-231-2200-1405 REVENUE - USER FEES	0	0	0	-2,525	0	<b>0</b>
G-231-2200-1765 GAIN ON DISPOSAL OF ASSETS---Proceeds	-3,500	0	-18,200	0	-5,000	<b>-15,000</b>
G-231-2200-1770 RECOVERABLES	0	0	-15,000	0	0	<b>0</b>
G-231-2200-1810 CONTRIBUTION FROM RESERVES	-54,213	-113,890	-131,152	0	-160,760	<b>-289,740</b>
G-231-2200-2100 F.T. SALARIES & WAGES	7,133,708	7,573,249	7,739,378	7,359,778	9,068,420	<b>9,420,020</b>
G-231-2200-2110 PART TIME SALARIES & WAGES	87,668	103,930	85,106	213,104	171,300	<b>227,880</b>
G-231-2200-2500 F.T. BENEFITS	1,844,379	1,927,629	2,049,881	2,004,198	2,251,020	<b>2,416,100</b>
G-231-2200-2510 P.T. BENEFITS	8,164	12,243	10,839	26,393	17,050	<b>22,850</b>
G-231-2200-2700 OTHER PAYROLL EXPENSES	4,413	1,512	130	5,608	23,040	<b>13,500</b>
G-231-2200-3010 CLOTHING	23,012	23,439	22,195	23,152	32,600	<b>24,780</b>
G-231-2200-3050 MATERIALS	299	0	162	123	20,990	<b>500</b>
G-231-2200-3051 MATERIALS- CONTAINMENT	0	0	0	0	2,130	<b>0</b>
G-231-2200-3070 OFFICE SUPPLIES AND PAPER	3,923	6,707	7,623	8,678	7,950	<b>9,220</b>
G-231-2200-3071 IDENTIFICATION SUPPLIES	1,944	2,730	5,564	5,465	4,900	<b>4,900</b>
G-231-2200-3090 PHOTOCOPIER EXPENSE	2,562	4,880	3,321	3,212	4,460	<b>5,760</b>
G-231-2200-3100 POSTAGE	729	183	337	649	920	<b>920</b>
G-231-2200-3110 PRINTING	5,568	3,966	2,468	1,284	5,520	<b>4,000</b>
G-231-2200-3120 MEETING COSTS	768	755	471	8	4,950	<b>4,300</b>
G-231-2200-3121 PRISONER MEALS---Meals	2,131	2,327	2,532	2,622	2,900	<b>2,910</b>
G-231-2200-3130 PUBLICATIONS & SUBSCRIPTIONS	686	2,770	2,432	819	2,420	<b>2,100</b>
G-231-2200-3140 RADIO SYSTEM MAINTENANCE	5,770	6,094	2,712	9,417	16,700	<b>16,710</b>
G-231-2200-3170 UNIFORMS	34,619	33,004	81,128	34,380	59,400	<b>38,150</b>

## 2020 DRAFT OPERATING BUDGET

### 231 POLICE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-231-2200-3180 VEHICLE - FUEL	68,647	84,312	96,339	107,151	107,140	117,320
G-231-2200-3190 VEHICLE REPAIRS (LABOUR, PARTS, LICEN	38,258	36,442	50,296	44,999	41,950	42,640
G-231-2200-4010 ADVERTISING	454	1,181	706	939	1,000	1,000
G-231-2200-4035 CONFERENCES - ACCOMMODATIONS	5,998	4,910	8,139	10,071	6,700	6,700
G-231-2200-4036 CONFERENCE EXPENSES	2,615	2,056	1,102	1,769	6,990	2,000
G-231-2200-4037 CONFERENCES - REGISTRATION	3,449	5,511	11,862	8,623	6,400	6,400
G-231-2200-4038 CONFERENCES - TRAVEL/MILEAGE	616	677	808	524	2,000	1,000
G-231-2200-4050 CONTRACTORS	135,587	142,267	135,979	120,046	148,490	145,200
G-231-2200-4060 COURIER/FREIGHT	1,197	971	1,382	1,162	1,500	1,500
G-231-2200-4090 LEGAL	49,453	137,016	29,083	18,113	28,800	28,810
G-231-2200-4095 MAINTENANCE CONTRACTS	24,481	14,982	30,555	21,791	40,810	40,830
G-231-2200-4097 POLICE DEPART-POLICE ADMI-Membership	3,674	3,659	2,276	2,267	5,500	5,500
G-231-2200-4100 SERVICES OTHER	0	0	0	320	23,300	0
G-231-2200-4110 TELEPHONE - BASIC	33,891	32,848	33,740	34,430	42,630	42,640
G-231-2200-4140 TRAINING - MEMBERSHIPS	-34	200	200	200	200	200
G-231-2200-4141 TRAINING - MILEAGE	2,518	717	1,829	1,083	5,800	6,690
G-231-2200-4142 TRAINING - EXPENSES	40,341	49,693	35,036	53,214	67,280	59,500
G-231-2200-4143 TRAINING - SUPPLIES	11,335	12,427	6,379	7,691	20,000	23,040
G-231-2200-4160 SPECIAL PROJECTS	0	0	0	0	790	0
G-231-2200-5010 BANK CHARGES & COLLECTION FEES	0	0	0	849	0	0
G-231-2200-5030 INTEREST ON LTD	0	0	0	6,303	6,890	4,560
G-231-2200-5035 PRINCIPAL ON LTD	0	0	0	65,958	88,580	90,920
G-231-2200-5040 LEASED OFFICE EQUIP	8,556	8,597	8,698	10,762	8,500	11,500
G-231-2200-7810 TRANSFER TO RESERVES	0	0	0	0	620	0
G-231-2200-7820 TRANSFER TO RESERVE FUND	0	0	165,000	0	30,540	31,170
G-231-2200-9010 OFFICE EQUIPMENT	0	0	0	0	310	0
G-231-2200-9030 Equipment Purchases	0	0	0	0	16,950	0
<b>Total 2200 POLICE ADMINISTRATION</b>	<b>9,178,928</b>	<b>9,691,831</b>	<b>10,145,852</b>	<b>8,406,443</b>	<b>10,351,530</b>	<b>10,659,110</b>

## 2020 DRAFT OPERATING BUDGET

### 231 POLICE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>2202 BICYCLE AUCTION SALE</b>						
G-231-2202-1610 BICYCLE AUCTION SALE RECEIPTS	-2,893	-3,158	-2,981	-3,088	-2,000	-2,000
G-231-2202-4100 SERVICES - OTHER	3,829	3,126	5,551	3,597	5,000	5,000
G-231-2202-7810 TRANSFER TO RESERVES	2,500	2,500	0	0	2,000	0
G-231-2202-7820 TRANSFER TO RESERVE FUNDS	0	0	2,000	2,000	0	2,000
<b>Total 2202 BICYCLE AUCTION SALE</b>	<b>3,436</b>	<b>2,468</b>	<b>4,570</b>	<b>2,509</b>	<b>5,000</b>	<b>5,000</b>
<b>2204 TAXI LICENCING</b>						
G-231-2204-1440 TAXI LICENCING REVENUE	-12,150	-15,000	-28,425	-15,650	-17,000	-17,000
G-231-2204-3050 MATERIALS	358	237	1,025	504	430	430
G-231-2204-4100 SERVICES - OTHER	189	61	0	0	200	200
<b>Total 2204 TAXI LICENCING</b>	<b>-11,603</b>	<b>-14,702</b>	<b>-27,400</b>	<b>-15,146</b>	<b>-16,370</b>	<b>-16,370</b>
<b>2206 LAW ENFORCEMENT EQUIPMENT</b>						
G-231-2206-1130 ONTARIO GRANTS	0	-72,797	0	0	0	0
G-231-2206-1220 MUNICIPALITY - ST. MARY'S	0	0	-3,131	0	0	0
G-231-2206-1770 RECOVERABLES	-15,000	0	0	0	0	0
G-231-2206-1820 CONTRIBUTION FROM RESERVE FUND	0	0	0	-75,000	0	0
G-231-2206-3050 MATERIALS - LAW ENFORCEMENT	22,068	83,083	30,340	97,419	23,750	27,370
G-231-2206-3051 MATERIALS-CONTAINMENT	13,193	11,413	13,218	8,536	14,000	23,050
G-231-2206-7810 TRANSFER TO RESERVES	25,000	15,000	0	0	196,000	0
G-231-2206-7820 TRANSFER TO RESERVE FUNDS	0	0	0	31,000	0	135,000
<b>Total 2206 LAW ENFORCEMENT EQUIPMENT</b>	<b>45,261</b>	<b>36,699</b>	<b>40,427</b>	<b>61,955</b>	<b>233,750</b>	<b>185,420</b>
<b>2208 INVESTIGATIONS</b>						
G-231-2208-3050 MATERIALS - CISO PROJECTS / INVESTIGA	28,099	11,667	25,008	20,401	30,500	35,150
G-231-2208-4001 MEMORIAL DONATIONS	1,884	0	0	0	5,250	6,050
G-231-2208-7810 TRANSFER TO RESERVES	5,000	15,000	0	0	0	0
G-231-2208-7820 TRANSFER TO RESERVE FUNDS	0	0	10,000	0	0	0
G-231-2208-9030 EQUIPMENT PURCHASES	0	0	414	0	0	0
<b>Total 2208 INVESTIGATIONS</b>	<b>34,983</b>	<b>26,667</b>	<b>35,422</b>	<b>20,401</b>	<b>35,750</b>	<b>41,200</b>

## 2020 DRAFT OPERATING BUDGET

### 231 POLICE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>2209 Police Canine Unit</b>						
G-231-2209-4100 CANINE UNIT	6,314	6,922	9,743	4,541	7,200	8,300
G-231-2209-7810 TRANSFER TO RESERVE	0	2,500	0	0	0	0
G-231-2209-7820 TRANSFER TO RESERVE FUNDS	0	0	2,000	0	0	0
<b>Total 2209 Police Canine Unit</b>	6,314	9,422	11,743	4,541	7,200	8,300
<b>2210 PRIDE OPERATING</b>						
G-231-2210-4100 SERVICES - OTHER	202,716	191,798	227,887	171,534	202,230	242,990
<b>Total 2210 PRIDE OPERATING</b>	202,716	191,798	227,887	171,534	202,230	242,990
<b>2212 POLICE RADIOS</b>						
G-231-2212-1220 MUNICIPALITY - ST. MARY'S	0	0	-126,026	0	0	0
G-231-2212-1820 CONTRIBUTION FROM RESERVE FUNDS	0	0	0	-101,470	0	0
G-231-2212-3050 POLICE RADIO MATERIALS	5,633	931	7,135	74,521	8,250	19,760
G-231-2212-4100 SERVICES - OTHER	3,430	1,780	519	2,501	2,000	2,300
G-231-2212-9030 EQUIPMENT PURCHASES	0	0	126,026	0	0	0
<b>Total 2212 POLICE RADIOS</b>	9,063	2,711	7,654	-24,448	10,250	22,060
<b>2214 COMMUNICATIONS CENTRE</b>						
G-231-2214-1405 COMMUNICATIONS REVENUE	-64,238	-65,596	-60,913	-64,811	-40,000	-40,000
G-231-2214-1810 CONTRIBUTION FROM RESERVES	-6,064	-4,188	0	0	0	0
G-231-2214-1820 CONTRIBUTION FROM RESERVE FUNDS	0	0	-7,942	0	0	0
G-231-2214-7810 TRANSFER TO RESERVES	226,500	75,000	0	0	18,400	68,400
G-231-2214-7820 TRANSFER TO RESERVE FUNDS	0	0	0	18,400	0	0
G-231-2214-9030 EQUIPMENT PURCHASES	6,064	4,188	7,942	4,087	11,500	13,250
<b>Total 2214 COMMUNICATIONS CENTRE</b>	162,262	9,404	-60,913	-42,324	-10,100	41,650
<b>2216 COMMUNITY SERVICES &amp; YOUTH PRG</b>						
G-231-2216-3050 MATERIALS - COMMUNITY SERVICES	4,821	3,825	3,305	3,106	5,000	5,760
<b>Total 2216 COMMUNITY SERVICES &amp; YOUTH PRG</b>	4,821	3,825	3,305	3,106	5,000	5,760
<b>2218 POLICE SERVICES BOARD</b>						
G-231-2218-2100 SALARIES & WAGES - POLICE SERVICE BO	19,318	15,196	16,950	13,005	22,440	22,440
G-231-2218-2500 F.T. BENEFITS	1,506	641	732	573	1,870	1,870
G-231-2218-4100 SERVICES - OTHER	25,695	20,858	30,595	8,108	16,320	16,320

## 2020 DRAFT OPERATING BUDGET

### 231 POLICE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>Total 2218 POLICE SERVICES BOARD</b>	46,519	36,695	48,277	21,686	40,630	<b>40,630</b>
<b>2219 ST MARYS POLICING</b>						
G-231-2219-1220 MUNICIPALITY - ST MARYS	0	0	-156,987	0	0	<b>0</b>
<b>Total 2219 ST MARYS POLICING</b>	0	0	-156,987	0	0	<b>0</b>
<b>2220 PERTH SOUTH POLICING</b>						
G-231-2220-1215 Municipality - Perth South	0	0	-82,978	0	0	<b>0</b>
<b>Total 2220 PERTH SOUTH POLICING</b>	0	0	-82,978	0	0	<b>0</b>
<b>2240 PRIDE CAPITAL</b>						
G-231-2240-1810 CONTRIBUTION FROM RESERVES - PRIDE	-99,142	-65,185	0	0	-85,000	<b>0</b>
G-231-2240-1820 CONTRIBUTION FROM RESERVE FUNDS	0	0	-85,259	0	0	<b>0</b>
G-231-2240-7810 TRANSFER TO RESERVES - PRIDE CAPITAL	50,000	75,000	0	0	85,000	<b>0</b>
G-231-2240-7820 TRANSFER TO RESERVE FUNDS	0	0	0	85,000	0	<b>0</b>
G-231-2240-9030 EQUIPMENT PURCHASES - PRIDE CAPITAL	99,142	65,185	85,259	103,512	85,000	<b>100,220</b>
<b>Total 2240 PRIDE CAPITAL</b>	50,000	75,000	0	188,512	85,000	<b>100,220</b>
<b>2242 POLICE CAPITAL</b>						
G-231-2242-5040 LEASE/EXP 154 DOWNIE/WAREHOUSE	56,219	56,991	55,501	52,509	64,640	<b>64,640</b>
G-231-2242-5060 VEHICLE LEASE	44,393	32,539	38,066	31,891	49,000	<b>50,000</b>
G-231-2242-7810 TRANSFER TO RESERVES	20,000	100,000	0	0	0	<b>0</b>
G-231-2242-7820 TRANSFER TO RESERVE FUNDS	0	0	125,000	139,500	139,500	<b>168,000</b>
G-231-2242-9010 OFFICE EQUIPMENT AND FURNISHINGS	6,118	2,033	13,664	37,089	6,000	<b>6,000</b>
G-231-2242-9020 POLICE CAPITAL-Vehicle Capital Lease	22,533	0	25,632	0	0	<b>0</b>
<b>Total 2242 POLICE CAPITAL</b>	149,263	191,563	257,863	260,989	259,140	<b>288,640</b>
<b>2250 PARKS PATROL</b>						
G-231-2250-2110 PT SALARIES	0	0	0	33,025	39,500	<b>31,750</b>
G-231-2250-2500 F.T. Benefits	0	0	0	325	0	<b>0</b>
G-231-2250-2510 P.T BENEFITS	0	0	0	2,906	0	<b>2,710</b>
<b>Total 2250 PARKS PATROL</b>	0	0	0	36,256	39,500	<b>34,460</b>
<b>Total 231 POLICE</b>	<b>9,881,963</b>	<b>10,263,381</b>	<b>10,454,722</b>	<b>9,096,014</b>	<b>11,248,510</b>	<b>11,659,070</b>
<b>Total 231 POLICE</b>	9,881,963	10,263,381	10,454,722	9,096,014	11,248,510	<b>11,659,070</b>



## 2020 DRAFT OPERATING BUDGET

### 411 STRATFORD PUBLIC LIBRARY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>411 STRATFORD PUBLIC LIBRARY</b>						
<b>7400 LIBRARY ADMINISTRATION</b>						
G-411-7400-1120 Canada Grants	0	0	0	-5,191	-2,900	<b>-2,900</b>
G-411-7400-1130 ONTARIO GRANTS	-51,402	-51,402	-51,402	-4,605	-51,400	<b>-57,000</b>
G-411-7400-1210 FEES AND CHARGES OTHER MUNICIPALIT	-36,100	-37,183	-38,298	-21,454	-39,450	<b>-40,630</b>
G-411-7400-1405 USER FEES	-2,608	-3,564	-3,724	-5,285	-5,500	<b>-5,500</b>
G-411-7400-1480 Other Fines	0	0	0	-18,321	-20,000	<b>-20,000</b>
G-411-7400-1570 DONATIONS	-6,074	-3,210	-8,959	-13,850	-5,000	<b>-5,000</b>
G-411-7400-1770 RECOVERABLE	0	0	0	-103,904	-101,640	<b>-103,230</b>
G-411-7400-1810 CONTRIBUTION FROM RESERVES	-32,296	-36,601	-6,133	0	0	<b>0</b>
G-411-7400-2100 F.T. SALARIES & WAGES	1,032,467	1,107,349	1,052,610	1,016,787	1,058,970	<b>1,217,630</b>
G-411-7400-2110 PART TIME SALARIES & WAGES	567,548	524,392	610,410	523,926	651,690	<b>553,030</b>
G-411-7400-2500 F.T. BENEFITS	263,099	268,522	257,657	242,493	262,380	<b>306,950</b>
G-411-7400-2510 P.T. BENEFITS	73,866	70,681	111,612	83,328	165,970	<b>109,110</b>
G-411-7400-2700 OTHER PAYROLL EXPENSES	2,051	2,091	5,316	2,051	2,100	<b>2,100</b>
G-411-7400-3030 HEAT	4,829	7,360	7,747	4,215	9,000	<b>8,000</b>
G-411-7400-3040 HYDRO	38,187	33,069	24,461	18,115	35,000	<b>27,000</b>
G-411-7400-3045 WATER / SEWAGE	1,086	1,125	1,149	919	1,150	<b>1,150</b>
G-411-7400-3070 OFFICE SUPPLIES	3,460	4,299	3,393	8,812	15,000	<b>15,000</b>
G-411-7400-3090 PHOTOCOPIER EXPENSE	7,246	8,418	7,567	6,041	8,500	<b>8,000</b>
G-411-7400-3100 POSTAGE	1,346	1,163	1,035	1,214	1,200	<b>5,500</b>
G-411-7400-3110 PRINTING	378	1,076	2,993	809	1,000	<b>1,000</b>
G-411-7400-3180 VEHICLE- FUEL	0	0	0	732	1,000	<b>1,000</b>
G-411-7400-3190 Vehicle - Repairs & Expenses	0	0	0	2,512	2,000	<b>2,000</b>
G-411-7400-4010 ADVERTISING	11,565	11,349	10,602	13,978	12,000	<b>12,000</b>
G-411-7400-4036 CONFERENCE EXPENSES	4,509	2,980	8,598	0	0	<b>0</b>
G-411-7400-4050 CONTRACTOR	0	0	0	5,088	0	<b>15,500</b>
G-411-7400-4060 COURIER/FREIGHT	1,540	1,600	1,291	1,529	1,500	<b>1,500</b>
G-411-7400-4080 INSURANCE	8,920	8,986	9,018	6,841	10,000	<b>9,050</b>
G-411-7400-4090 LEGAL	921	2,007	1,296	81	1,000	<b>1,000</b>

## 2020 DRAFT OPERATING BUDGET

### 411 STRATFORD PUBLIC LIBRARY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-411-7400-4095 MAINTENANCE CONTRACTS	0	0	0	50,340	49,980	72,340
G-411-7400-4097 MEMBERSHIPS	2,289	2,895	2,904	2,654	3,030	3,030
G-411-7400-4100 SERVICES - OTHER	382	382	382	0	0	0
G-411-7400-4110 TELEPHONE - BASIC	4,554	3,023	2,440	2,709	4,000	3,000
G-411-7400-4120 Telephone - Cell Phones	0	0	0	850	1,100	900
G-411-7400-4125 Internet	0	0	0	5,435	5,000	5,000
G-411-7400-4142 TRAINING EXPENSES	12,306	18,574	14,866	15,042	22,000	22,000
G-411-7400-4150 MILEAGE	3,663	4,628	3,367	3,754	4,200	4,000
G-411-7400-5010 BANK, COLLECTION AND CREDIT CARD CH	0	0	17	864	900	900
G-411-7400-7820 TRANSFER TO RESERVE FUND	0	0	50,464	276,380	276,380	261,380
G-411-7400-9030 EQUIPMENT PURCHASES	2,496	0	0	10,862	18,000	18,000
<b>Total 7400 LIBRARY ADMINISTRATION</b>	<b>1,920,228</b>	<b>1,954,009</b>	<b>2,082,679</b>	<b>2,135,751</b>	<b>2,398,160</b>	<b>2,452,810</b>
<b>7402 PUBLIC SERVICES</b>						
G-411-7402-1405 USER FEES	-2,172	-5,527	-2,669	0	0	0
G-411-7402-1480 OTHER FINES	-21,031	-17,280	-19,160	0	0	0
G-411-7402-2550 HONORARIUM	2,156	3,831	2,250	0	0	0
G-411-7402-3065 CRAFT SUPPLIES	26	3,796	4,775	0	0	0
G-411-7402-5010 STRATFORD PUB-PUBLIC SERV-Bank, Colle	817	907	1,046	0	0	0
<b>Total 7402 PUBLIC SERVICES</b>	<b>-20,204</b>	<b>-14,273</b>	<b>-13,758</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>7404 LIBRARY BOARD EXPENSES</b>						
G-411-7404-3080 MISCELLANEOUS SERVICES	2,227	1,712	3,764	5,654	3,000	3,000
G-411-7404-3120 MEALS AND MEETING COSTS---Meeting Co	923	1,211	591	753	1,000	1,000
G-411-7404-4036 CONFERENCE EXPENSES	702	98	0	1,309	2,000	2,000
<b>Total 7404 LIBRARY BOARD EXPENSES</b>	<b>3,852</b>	<b>3,021</b>	<b>4,355</b>	<b>7,716</b>	<b>6,000</b>	<b>6,000</b>
<b>7406 LIBRARY OPERATIONS</b>						
G-411-7406-1120 CANADA GRANTS	-6,024	0	-15,521	0	0	0
G-411-7406-1130 ONTARIO GRANTS	-8,164	-13,087	0	0	0	0
G-411-7406-1570 DONATIONS	-700	-600	-100	0	0	0
G-411-7406-1770 RECOVERABLES	-104,565	-101,589	-102,833	0	0	0
G-411-7406-3070 OFFICE SUPPLIES	12,759	9,076	7,081	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 411 STRATFORD PUBLIC LIBRARY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-411-7406-3180 VEHICLE - FULE	253	235	276	0	0	0
G-411-7406-3190 VEHICLE - REPAIRS & EXPENSES	405	628	689	0	0	0
G-411-7406-4050 CONTRACTOR	28,382	29,837	16,625	0	0	0
G-411-7406-4100 SERVICES - OTHER	46,137	46,323	49,933	0	0	0
G-411-7406-4120 Telephone -Cell phones	1,128	1,171	1,278	0	0	0
G-411-7406-4125 INTERNET	4,819	4,819	4,819	0	0	0
G-411-7406-7810 TRANSFER TO RESERVES	9,446	9,438	0	0	0	0
G-411-7406-7820 TRANSFER TO RESERVE FUNDS	0	0	6,172	6,270	6,270	4,690
G-411-7406-9030 EQUIPMENT PURCHASES	12,288	14,583	21,353	183	0	0
<b>Total 7406 LIBRARY OPERATIONS</b>	<b>-3,836</b>	<b>834</b>	<b>-10,228</b>	<b>6,453</b>	<b>6,270</b>	<b>4,690</b>
<b>7408 LIBRARY - ADULT PROGRAM</b>						
G-411-7408-3058 LIBRARY -eAUDIO BOOKS- adult	24,451	20,231	19,242	0	0	0
G-411-7408-3059 LIBRARY PERIODICAL SUBSCRIPTION	14,153	14,467	14,806	0	0	0
G-411-7408-3060 LIBRARY BOOKS	56,047	59,403	58,162	591	0	0
G-411-7408-3061 LIBRARY CD'S	2,884	1,978	1,667	0	0	0
G-411-7408-3062 LIBRARY DVD'S	13,263	10,616	9,498	0	0	0
G-411-7408-3063 LIBRARY REFERENCE BOOKS	4,145	4,661	5,125	0	0	0
G-411-7408-3064 LIBRARY ELECTRONIC MEDIA	34,285	36,516	21,908	0	0	0
G-411-7408-3065 CRAFT/PROGRAM SUPPLIES	1,290	0	0	1,853	3,000	4,000
<b>Total 7408 LIBRARY - ADULT PROGRAM</b>	<b>150,518</b>	<b>147,872</b>	<b>130,408</b>	<b>2,444</b>	<b>3,000</b>	<b>4,000</b>
<b>7410 LIBRARY - YOUNG ADULT PROGRAM</b>						
G-411-7410-3058 LIBRARY eAUDIO BOOKS- young adult	0	3,786	3,975	0	0	0
G-411-7410-3060 LIBRARY BOOKS	3,502	3,919	3,921	0	0	0
G-411-7410-3065 CRAFT/PROGRAM SUPPLIES	0	0	0	1,596	3,000	4,000
<b>Total 7410 LIBRARY - YOUNG ADULT PROGRAM</b>	<b>3,502</b>	<b>7,705</b>	<b>7,896</b>	<b>1,596</b>	<b>3,000</b>	<b>4,000</b>
<b>7412 LIBRARY - CHILDREN PROGRAM</b>						
G-411-7412-3058 LIBRARY eAUDIO BOOKS-children	3,140	3,037	4,859	0	0	0
G-411-7412-3060 LIBRARY BOOKS	28,602	30,198	28,260	0	0	0
G-411-7412-3061 LIBRARY CD'S	454	905	1,069	0	0	0
G-411-7412-3062 LIBRARY VIDEO/DVD'S	5,308	4,844	4,598	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 411 STRATFORD PUBLIC LIBRARY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-411-7412-3063 LIBRARY REFERENCE BOOKS	100	0	0	0	0	0
G-411-7412-3065 CRAFT/PROGRAM SUPPLIES	1,366	0	0	2,567	3,000	4,000
<b>Total 7412 LIBRARY - CHILDREN PROGRAM</b>	<b>38,970</b>	<b>38,984</b>	<b>38,786</b>	<b>2,567</b>	<b>3,000</b>	<b>4,000</b>
<b>7422 PUBLIC LIBRARY ON WHEELS</b>						
G-411-7422-7810 TRANSFER TO RESERVES	2,000	5,000	0	0	0	0
G-411-7422-7820 TRANSFER TO RESERVE FUNDS	0	0	5,000	5,000	5,000	5,000
<b>Total 7422 PUBLIC LIBRARY ON WHEELS</b>	<b>2,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>7430 LIBRARY BUILDING &amp; PROP SERV</b>						
G-411-7430-3050 MATERIALS	6,057	6,106	5,997	4,703	6,700	6,700
G-411-7430-3140 REPAIR & MAINTENANCE OF BUILDINGS A	4,481	5,000	4,551	0	0	0
G-411-7430-4100 SERVICES - OTHER	1,007	1,468	1,468	0	0	0
G-411-7430-4105 SNOW REMOVAL	9,811	6,018	4,331	3,348	9,000	9,000
G-411-7430-4106 Lawn Maintenance	1,453	870	1,506	1,374	1,000	1,500
G-411-7430-4107 BUILDING MAINTENANCE	0	0	0	5,257	8,000	8,000
<b>Total 7430 LIBRARY BUILDING &amp; PROP SERV</b>	<b>22,809</b>	<b>19,462</b>	<b>17,853</b>	<b>14,682</b>	<b>24,700</b>	<b>25,200</b>
<b>7450 PCIN</b>						
G-411-7450-1405 USER FEES	-152,792	-153,736	-171,833	-164,521	-164,520	-212,120
G-411-7450-1810 CONTRIBUTIONS FROM RESERVE	0	-1,445	0	0	0	0
G-411-7450-1820 STRAT PUBLIC LIB-PCIN-Contribution from	0	0	-3,445	0	0	0
G-411-7450-4050 CONTRACTORS	3,689	6,237	3,623	23,108	5,370	3,400
G-411-7450-4095 MAINTENANCE CONTRACTS	53,071	55,126	76,203	160,037	159,150	208,720
G-411-7450-4100 SERVICES - OTHER	93,528	93,818	94,977	0	0	0
G-411-7450-7810 TRANSFER TO RESERVES	2,504	0	0	0	0	0
<b>Total 7450 PCIN</b>	<b>0</b>	<b>0</b>	<b>-475</b>	<b>18,624</b>	<b>0</b>	<b>0</b>
<b>Total 411 STRATFORD PUBLIC LIBRARY</b>	<b>2,117,839</b>	<b>2,162,614</b>	<b>2,262,516</b>	<b>2,194,833</b>	<b>2,449,130</b>	<b>2,505,700</b>
<b>Total 411 STRATFORD PUBLIC LIBRARY</b>	<b>2,117,839</b>	<b>2,162,614</b>	<b>2,262,516</b>	<b>2,194,833</b>	<b>2,449,130</b>	<b>2,505,700</b>

## 2020 DRAFT OPERATING BUDGET

### 330 SANITARY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>330 SANITARY</b>						
<b>4100 SANITARY ADMIN</b>						
G-330-4100-1370 SEWAGE SURCHARGE REVENUE	-6,200,968	-6,214,105	-6,727,809	-5,841,774	-6,752,000	<b>-6,950,000</b>
G-330-4100-1820 Contribution From Reserve Funds	0	0	0	0	-212,800	<b>0</b>
G-330-4100-2100 F.T. SALARIES & WAGES	8,859	842	99,802	7,476	47,900	<b>0</b>
G-330-4100-2110 PART TIME SALARIES & WAGES	26	0	0	0	0	<b>0</b>
G-330-4100-2500 F.T. BENEFITS	1,913	236	24,087	3,587	19,600	<b>0</b>
G-330-4100-2510 P.T. BENEFITS	4	0	0	0	0	<b>0</b>
G-330-4100-2700 OTHER PAYROLL EXPENSES	0	0	0	140	300	<b>300</b>
G-330-4100-3010 CLOTHING	0	896	3,081	4,796	1,500	<b>2,400</b>
G-330-4100-3050 MATERIALS	2,954	47	1,084	1,911	2,000	<b>2,000</b>
G-330-4100-3120 MEALS & MEETING COSTS---Meeting Costs	0	0	0	134	0	<b>0</b>
G-330-4100-4020 Service Contracts	0	0	0	3,910	4,000	<b>4,400</b>
G-330-4100-4050 CONTRACTORS	407	1,258	1,221	0	1,500	<b>5,000</b>
G-330-4100-4097 Memberships	0	0	540	868	900	<b>900</b>
G-330-4100-4100 SERVICES - OTHER	350,726	15,257	2,268	0	0	<b>0</b>
G-330-4100-4110 Telephone - Basic	0	0	0	1,613	1,760	<b>0</b>
G-330-4100-4142 TRAINING - EXPENSES	11,594	2,860	4,544	3,286	12,000	<b>12,000</b>
G-330-4100-5030 Interest on LTD	0	0	0	358,749	756,610	<b>634,750</b>
G-330-4100-5035 Principal on LTD	0	0	0	1,070,523	2,233,530	<b>2,092,360</b>
G-330-4100-7810 TRANSFER TO RESERVES	3,952,157	4,248,259	303,996	0	1,604,340	<b>1,816,080</b>
G-330-4100-7820 TRANSFER TO RESERVE FUNDS	0	0	4,365,538	1,619,340	0	<b>0</b>
G-330-4100-7850 CITY OWNED RENTAL EXPENSE	832	2,309	3,523	26	1,500	<b>0</b>
G-330-4100-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	<b>10,200</b>
G-330-4100-9040 TOOLS & SMALL EQUIPMENT	5,205	3,091	2,598	2,104	4,000	<b>5,000</b>
<b>Total 4100 SANITARY ADMIN</b>	<b>-1,866,291</b>	<b>-1,939,050</b>	<b>-1,915,527</b>	<b>-2,763,311</b>	<b>-2,273,360</b>	<b>-2,364,610</b>
<b>4125 SANITARY TREAT</b>						
G-330-4125-1770 RECOVERABLES	0	-27,718	-12,345	-88,900	-10,000	<b>-10,000</b>
G-330-4125-2100 F.T. SALARIES & WAGES	0	386	148	0	0	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 330 SANITARY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-330-4125-2500 F.T. BENEFITS	0	108	42	0	0	0
G-330-4125-3040 HYDRO	421,993	497,967	440,718	306,424	499,920	440,000
G-330-4125-3120 MEETING COSTS	13	0	0	0	0	0
G-330-4125-4020 Service Contracts	0	0	0	20,402	25,000	25,000
G-330-4125-4040 CONSULTANTS	0	0	0	68,718	0	25,000
G-330-4125-4050 CONTRACTORS - OCWA	789,681	880,707	949,765	811,785	978,600	998,100
G-330-4125-4090 LEGAL	804	130	7,215	12,009	5,000	5,000
G-330-4125-4095 MAINTENANCE CONTRACTS	0	0	0	81,701	0	0
G-330-4125-4100 SERVICES - OTHER	71,962	179	184	0	0	0
G-330-4125-7850 CITY OWNED RENTAL EXPENSE	0	308	0	0	0	0
<b>Total 4125 SANITARY TREAT</b>	<b>1,284,453</b>	<b>1,352,067</b>	<b>1,385,727</b>	<b>1,212,139</b>	<b>1,498,520</b>	<b>1,483,100</b>
<b>4150 SANITARY COLLECT</b>						
G-330-4150-1405 USER FEES	-433	0	0	0	0	0
G-330-4150-1770 RECOVERABLES	-10,912	-8,226	-15,395	-9,190	-10,000	-10,000
G-330-4150-1850 CITY OWN RENTAL REVENUE	-89,653	-74,343	-86,315	-82,478	-100,000	0
G-330-4150-2100 F.T. SALARIES & WAGES	197,384	215,395	201,560	194,537	308,140	323,950
G-330-4150-2110 PART TIME SALARIES & WAGES	4,035	55	0	0	0	0
G-330-4150-2500 F.T. BENEFITS	53,995	52,189	55,932	54,471	84,270	82,940
G-330-4150-2510 P.T. BENEFITS	695	12	0	0	0	0
G-330-4150-3040 HYDRO	44,976	46,822	35,071	24,629	48,300	33,000
G-330-4150-3045 WATER / SEWAGE	357	419	416	349	400	400
G-330-4150-3050 MATERIALS	33,538	20,485	22,164	26,821	30,000	50,000
G-330-4150-3080 MISCELLANEOUS	0	33	0	0	0	0
G-330-4150-3140 R & M - BUILDINGS & EQUIPMENT (EXCLU	543	337	0	0	35,000	15,000
G-330-4150-3180 VEHICLE - FUEL	9,230	10,352	18,785	18,453	12,000	18,000
G-330-4150-3190 VEHICLE - REPAIRS & EXPENSES	19,417	56,109	33,531	52,720	30,000	40,000
G-330-4150-4020 Service Contracts	0	0	0	20,550	50,000	56,500
G-330-4150-4040 CONSULTANTS	204	4,013	13,838	44,572	8,000	8,000
G-330-4150-4050 CONTRACTORS	30,181	18,002	6,095	9,692	45,000	87,500

## 2020 DRAFT OPERATING BUDGET

### 330 SANITARY

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-330-4150-4060 COURIER/FREIGHT	14	4	8	83	50	200
G-330-4150-4100 SERVICES - OTHER	63,826	35,120	40,961	2,132	0	0
G-330-4150-4110 TELEPHONE - BASIC	4,600	3,382	4,904	1,613	1,760	0
G-330-4150-4120 TELEPHONE - CELL PHONES	561	1,383	1,197	1,700	1,920	1,620
G-330-4150-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	0	0	0	147	0	0
G-330-4150-7810 TRANSFER TO RESERVES	100,000	101,500	0	0	105,000	0
G-330-4150-7820 TRANSFER TO RESERVE FUNDS	0	0	102,000	105,000	0	107,100
G-330-4150-7850 CITY OWNED RENTAL EXPENSE	56,281	39,895	29,324	35,888	59,000	0
G-330-4150-7900 INTERFUNCTIONAL TRANSFERS	63,000	63,945	64,750	66,000	66,000	67,300
G-330-4150-9040 TOOLS & SMALL EQUIPMENT	0	99	973	315	0	0
<b>Total 4150 SANITARY COLLECT</b>	<b>581,839</b>	<b>586,982</b>	<b>529,799</b>	<b>568,004</b>	<b>774,840</b>	<b>881,510</b>
<b>Total 330 SANITARY</b>	<b>1</b>	<b>-1</b>	<b>-1</b>	<b>-983,168</b>		
<b>Total 330 SANITARY</b>	<b>1</b>	<b>-1</b>	<b>-1</b>	<b>-983,168</b>		

## 2020 DRAFT OPERATING BUDGET

### 350 WATER

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>350 WATER</b>						
<b>4300 WATER ADMIN</b>						
G-350-4300-1130 ONTARIO GRANTS	-22,391	0	0	0	0	0
G-350-4300-1410 WATER REVENUE	-4,200,840	-4,190,907	-4,557,967	-3,943,596	-4,502,000	<b>-4,634,000</b>
G-350-4300-1770 RECOVERABLES	-17,141	0	0	0	0	0
G-350-4300-2100 F.T. SALARIES & WAGES	324,070	343,350	423,292	367,879	336,880	0
G-350-4300-2110 PART TIME SALARIES & WAGES	0	0	0	6,240	0	0
G-350-4300-2500 F.T. BENEFITS	137,250	138,659	132,949	117,090	115,330	<b>21,950</b>
G-350-4300-2510 P.T. BENEFITS	0	0	0	547	0	0
G-350-4300-2700 OTHER PAYROLL EXPENSES	0	0	0	31,925	2,000	<b>2,000</b>
G-350-4300-3010 CLOTHING	6,140	8,220	6,835	7,767	5,100	<b>7,000</b>
G-350-4300-3050 MATERIALS	1,356	1,598	3,633	1,905	5,000	<b>3,500</b>
G-350-4300-3070 OFFICE SUPPLIES AND PAPER	663	1,139	451	467	1,200	<b>800</b>
G-350-4300-3090 PHOTOCOPIER EXPENSE	223	263	385	349	280	<b>300</b>
G-350-4300-3100 POSTAGE	550	464	753	432	1,000	<b>500</b>
G-350-4300-3110 PRINTING	574	863	334	171	900	<b>700</b>
G-350-4300-3120 MEALS & MEETING COSTS---Meeting Costs	201	133	76	66	220	<b>300</b>
G-350-4300-4020 Service Contracts	0	0	0	3,972	3,500	<b>3,500</b>
G-350-4300-4040 CONSULTANTS	0	0	0	2,615	5,100	<b>5,100</b>
G-350-4300-4050 CONTRACTORS	0	37	541,240	416,631	545,000	<b>545,000</b>
G-350-4300-4060 COURIER/FREIGHT	0	21	17	115	100	<b>100</b>
G-350-4300-4090 LEGAL	0	0	0	305	1,000	<b>1,000</b>
G-350-4300-4097 MEMBERSHIPS	3,831	3,843	3,825	3,662	3,830	<b>5,400</b>
G-350-4300-4100 SERVICES - OTHER	4,395	9,116	8,872	0	0	0
G-350-4300-4101 CONSERVATION AUTHORITY LEVY	0	370,929	396,208	417,599	417,600	<b>394,710</b>
G-350-4300-4107 BUILDING MAINTENANCE	0	0	0	341	0	0



## 2020 DRAFT OPERATING BUDGET

### 350 WATER

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-350-4300-4110 Telephone - Basic	0	0	0	4,849	5,290	2,060
G-350-4300-4120 TELEPHONE - CELL PHONES	6,237	6,867	7,895	7,285	8,000	7,680
G-350-4300-4142 TRAINING - EXPENSES	37,391	30,372	34,503	17,326	35,000	36,000
G-350-4300-5030 Interest on LTD	0	0	0	215	230	150
G-350-4300-5035 Principal on LTD	0	0	0	2,347	3,150	3,230
G-350-4300-7810 TRANSFER TO RESERVES	1,123,529	730,979	169,892	0	733,420	0
G-350-4300-7820 TRANSFER TO RESERVE FUNDS	0	0	877,592	733,420	0	771,160
G-350-4300-7850 CITY OWNED RENTAL EXPENSE	1,562	1,105	554	251	1,250	0
G-350-4300-7900 INTERFUNCTIONAL TRANSFERS	685,306	703,848	176,460	179,500	189,500	193,300
G-350-4300-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	0	0	0	500	1,000
G-350-4300-9040 TOOLS & SMALL EQUIPMENT	2,936	2,902	3,031	2,095	5,000	5,000
<b>Total 4300 WATER ADMIN</b>	<b>-1,904,158</b>	<b>-1,836,199</b>	<b>-1,769,170</b>	<b>-1,616,230</b>	<b>-2,076,620</b>	<b>-2,622,560</b>
<b>4325 WATER SUPPLY</b>						
G-350-4325-1405 USER FEES	-2,400	-2,400	-2,400	-2,400	-2,400	0
G-350-4325-1470 WATER-WATER SUPPLY-Rentals and Lease	0	746	0	0	0	0
G-350-4325-1770 RECOVERABLES	-25	-225	0	-1,363	0	0
G-350-4325-2100 F.T. SALARIES & WAGES	143,461	135,052	123,690	119,057	154,160	0
G-350-4325-2110 Part Time Salaries & Wages	0	0	0	0	2,180	0
G-350-4325-2500 F.T. BENEFITS	39,488	36,778	34,633	33,875	42,860	0
G-350-4325-2510 P.T. Benefits	0	0	0	0	180	0
G-350-4325-3040 HYDRO	309,801	320,418	280,910	213,493	325,000	270,000
G-350-4325-3050 MATERIALS	92,330	116,720	115,824	124,686	120,000	120,000
G-350-4325-3120 MEALS & MEETING COSTS---Meeting Costs	112	104	9	62	500	500
G-350-4325-3140 R & M - BUILDINGS & EQUIPMENT (EXCLU	7,771	0	0	0	15,000	15,000
G-350-4325-3180 VEHICLE - FUEL	859	1,014	683	97	2,000	2,000
G-350-4325-4020 Service Contracts	0	0	0	193,917	213,000	230,000
G-350-4325-4040 CONSULTANTS	6,638	13,336	22,389	9,825	15,000	30,000
G-350-4325-4050 CONTRACTORS	24,725	18,382	9,979	8,602	30,000	30,000
G-350-4325-4060 COURIER/FREIGHT	134	468	169	62	200	200

## 2020 DRAFT OPERATING BUDGET

### 350 WATER

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-350-4325-4100 SERVICES - OTHER	258,883	249,160	117,988	0	0	0
G-350-4325-4110 TELEPHONE - BASIC	2,446	1,446	1,220	4,849	5,290	0
G-350-4325-7850 CITY OWNED RENTAL EXPENSE	34,493	29,121	29,359	20,270	35,000	35,000
G-350-4325-7900 Interfunctional	0	0	4,489	0	0	0
<b>Total 4325 WATER SUPPLY</b>	<b>918,716</b>	<b>920,120</b>	<b>738,942</b>	<b>725,032</b>	<b>957,970</b>	<b>732,700</b>
<b>4350 WATER DISTRIBUTION</b>						
G-350-4350-1405 USER FEES	-2,220	-2,220	-2,220	-2,264	-2,220	-2,300
G-350-4350-1470 WATER-WATER DISTRIBUTION-Rentals an	151	0	0	0	0	0
G-350-4350-1765 GAIN ON DISPOSAL OF ASSETS---Proceeds	-3,053	0	0	0	0	0
G-350-4350-1770 RECOVERABLES	-5,569	-12,103	-22,039	-17,869	-6,000	-8,000
G-350-4350-1850 CITY OWN RENTAL REVENUE	-169,243	-158,049	-168,482	-117,942	-170,000	0
G-350-4350-2100 F.T. SALARIES & WAGES	424,524	420,344	343,456	335,571	462,480	971,620
G-350-4350-2110 PART TIME SALARIES & WAGES	243	317	0	0	6,550	9,360
G-350-4350-2500 F.T. BENEFITS	94,703	92,169	96,167	92,899	128,590	267,450
G-350-4350-2510 P.T. BENEFITS	39	69	0	0	550	800
G-350-4350-3040 HYDRO	9,732	8,858	6,666	5,720	10,080	6,700
G-350-4350-3050 MATERIALS	114,829	104,036	198,961	111,679	230,000	230,000
G-350-4350-3080 MISCELLANEOUS	0	0	342	0	0	0
G-350-4350-3100 POSTAGE	0	0	0	37	0	0
G-350-4350-3120 MEALS & MEETING COSTS---Meeting Costs	769	636	1,132	1,045	820	1,000
G-350-4350-3180 VEHICLE - FUEL	1,659	30,275	35,869	24,337	35,000	35,000
G-350-4350-3190 VEHICLE - REPAIRS & EXPENSES	48,848	25,297	9,919	23,490	20,000	30,000
G-350-4350-4020 Service Contracts	0	0	0	59,620	63,000	78,500
G-350-4350-4040 CONSUTANTS	0	0	5,957	1,989	0	5,000
G-350-4350-4050 CONTRACTORS	19,118	47,460	63,710	20,349	60,000	117,000
G-350-4350-4060 COURIER/FREIGHT	0	442	36	65	0	0
G-350-4350-4095 Maintenance Contracts	0	0	0	0	5,000	0
G-350-4350-4100 SERVICES - OTHER	100,094	42,636	86,628	0	0	0
G-350-4350-4142 TRAINING EXPENSES	0	34	0	0	0	0

## 2020 DRAFT OPERATING BUDGET

### 350 WATER

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-350-4350-5040 RENTAL OF BLDG MACHINERY & EQUIPME	0	0	0	729	0	0
G-350-4350-7810 TRANSFER TO RESERVES	133,251	110,064	0	0	50,000	0
G-350-4350-7820 TRANSFER TO RESERVE FUNDS	0	0	134,323	50,000	0	51,000
G-350-4350-7850 CITY OWNED RENTAL EXPENSE	126,567	113,450	136,062	112,891	129,500	0
G-350-4350-7900 WATER-WATER DISTRIBUTION-Interfuncti	91,000	92,365	93,520	95,300	95,300	96,730
G-350-4350-9040 WATER-WATER DISTRIBUTION-Tools & Sn	0	0	10,221	0	0	0
<b>Total 4350 WATER DISTRIBUTION</b>	985,442	916,080	1,030,228	797,646	1,118,650	1,889,860
<b>Total 350 WATER</b>		1		-93,552		
<b>Total 350 WATER</b>		1		-93,552		

## 2020 DRAFT OPERATING BUDGET

### 360 WASTE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>360 WASTE</b>						
<b>4400 WASTE ADMIN</b>						
G-360-4400-1310 BAG TAG REVENUE	-767,809	-797,133	-855,043	-775,885	-730,000	<b>-768,040</b>
G-360-4400-1315 TIPPING FEE REVENUE	-1,685,645	-1,655,938	-1,690,377	-1,568,574	-1,777,000	<b>-1,812,500</b>
G-360-4400-2100 F.T. SALARIES & WAGES	42,659	68,254	176,822	63,600	113,960	<b>69,980</b>
G-360-4400-2110 PART TIME SALARIES & WAGES	22,910	0	0	0	0	<b>0</b>
G-360-4400-2500 F.T. BENEFITS	13,929	24,589	43,773	19,338	31,990	<b>19,400</b>
G-360-4400-2510 P.T. BENEFITS	2,113	0	0	0	0	<b>0</b>
G-360-4400-2700 OTHER PAYROLL EXPENSES	0	35	0	0	0	<b>0</b>
G-360-4400-3010 CLOTHING	225	225	415	253	400	<b>400</b>
G-360-4400-3050 MATERIALS	61	0	407	63	200	<b>200</b>
G-360-4400-3110 PRINTING	0	0	52	0	50	<b>50</b>
G-360-4400-3190 VEHICLE - REPAIRS & EXPENSES	0	38	0	0	0	<b>0</b>
G-360-4400-4060 COURIER/FREIGHT	4	0	0	0	50	<b>50</b>
G-360-4400-4097 MEMBERSHIPS	744	700	371	432	850	<b>900</b>
G-360-4400-4100 SERVICES - OTHER	0	806	0	0	0	<b>0</b>
G-360-4400-4110 TELEPHONE - BASIC	1,037	552	525	2,833	3,090	<b>1,380</b>
G-360-4400-4142 TRAINING - EXPENSES	3,367	4,151	1,761	2,968	3,600	<b>3,600</b>
G-360-4400-5010 BANK CHARGES/COLLECTION FEES	0	0	2,900	686	1,000	<b>1,000</b>
G-360-4400-7810 CONTRIBUTION TO RESERVES	631,991	672,888	0	0	143,400	<b>0</b>
G-360-4400-7820 TRANSFER TO RESERVE FUNDS	0	0	475,774	143,400	0	<b>484,960</b>
G-360-4400-7850 CITY OWNED RENTAL EXPENSE	4	0	0	0	0	<b>0</b>
G-360-4400-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	<b>61,150</b>
G-360-4400-9010 OFFICE EQUIPMENT AND FURNISHINGS	331	0	0	16	300	<b>300</b>
G-360-4400-9040 TOOLS & SMALL EQUIPMENT	0	0	32	33	300	<b>300</b>
<b>Total 4400 WASTE ADMIN</b>	<b>-1,734,079</b>	<b>-1,680,833</b>	<b>-1,842,588</b>	<b>-2,110,837</b>	<b>-2,207,810</b>	<b>-1,936,870</b>
<b>4425 WASTE DISPOSAL</b>						
G-360-4425-1610 SALES	-1,770	0	0	0	0	<b>0</b>
G-360-4425-1760 SALE OF EQUIPMENT FOR CURRENT OPERA	0	-397	0	0	0	<b>0</b>

## 2020 DRAFT OPERATING BUDGET

### 360 WASTE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
G-360-4425-1765 GAIN ON DISPOSAL---Proceeds - Asset Disp	0	-3,843	0	0	0	0
G-360-4425-1770 RECOVERABLES	-28	0	0	-752	0	0
G-360-4425-1850 CITY OWN RENTAL REVENUE	-317,586	-341,467	-322,899	-253,419	-305,000	0
G-360-4425-2100 F.T. SALARIES & WAGES	354,208	384,658	364,648	303,367	341,140	186,380
G-360-4425-2110 PART TIME SALARIES & WAGES	1,954	3,594	7,830	0	0	0
G-360-4425-2500 F.T. BENEFITS	88,217	96,438	102,103	84,943	91,670	53,720
G-360-4425-2510 P.T. BENEFITS	405	794	1,765	0	0	0
G-360-4425-3010 CLOTHING	244	0	0	0	300	300
G-360-4425-3040 HYDRO	14,239	14,841	10,544	8,283	16,000	15,000
G-360-4425-3045 WATER / SEWAGE	278	329	332	288	320	330
G-360-4425-3047 SEWAGE- LEACHATE	0	0	0	0	173,400	176,900
G-360-4425-3050 MATERIALS	22,460	20,342	23,431	25,769	22,500	23,000
G-360-4425-3080 MISCELLANEOUS	0	0	229	0	0	0
G-360-4425-3140 R & M - BUILDINGS & EQUIPMENT (EXCLUD	2,565	3,060	126	7,478	5,000	5,100
G-360-4425-3180 VEHICLE - FUEL	48,031	69,180	70,040	50,524	75,000	75,000
G-360-4425-3190 VEHICLE - REPAIRS & EXPENSES	49,976	117,156	38,288	38,079	65,000	65,000
G-360-4425-4020 Service Contracts	0	0	0	30,269	23,000	30,000
G-360-4425-4040 CONSULTANTS	57,547	81,508	85,710	49,162	73,500	75,000
G-360-4425-4050 CONTRACTORS	61,133	66,995	92,835	91,169	90,000	92,000
G-360-4425-4060 COURIER/FREIGHT	9	8	0	0	50	50
G-360-4425-4100 SERVICES - OTHER	72,738	72,951	49,502	0	0	0
G-360-4425-5040 RENTAL OF MACHINERY & EQUIPMENT	0	0	0	0	20,000	20,000
G-360-4425-7810 TRANSFER TO RESERVES	197,030	142,818	0	0	137,000	0
G-360-4425-7820 TRANSFER TO RESERVE FUNDS	0	0	252,386	137,000	0	140,000
G-360-4425-7850 CITY OWNED RENTAL EXPENSE	347,507	376,801	365,227	272,192	360,000	0
G-360-4425-7900 INTERFUNCTIONAL TRANSFER	0	0	0	0	0	139,650
G-360-4425-9040 TOOLS & SMALL EQUIPMENT	0	0	1,843	0	0	0
<b>Total 4425 WASTE DISPOSAL</b>	<b>999,157</b>	<b>1,105,766</b>	<b>1,143,940</b>	<b>844,352</b>	<b>1,188,880</b>	<b>1,097,430</b>

## 2020 DRAFT OPERATING BUDGET

### 360 WASTE

	2016	2017	2018	2019	2019	2020
	ACTUALS	ACTUALS	ACTUALS	YTD ACTUALS	BUDGET	BUDGET
				Nov 19/19		Draft
<b>4450 WASTE COLLECTION</b>						
G-360-4450-1610 SALES	-1,437	-2,137	-3,085	-3,500	-1,500	-2,000
G-360-4450-2100 F.T. SALARIES & WAGES	303	672	413	365	0	0
G-360-4450-2500 F.T. BENEFITS	85	188	116	102	0	0
G-360-4450-3050 MATERIALS	0	0	6,212	345	1,500	1,500
G-360-4450-4050 CONTRACTORS	271,070	271,786	284,118	295,542	290,000	325,000
G-360-4450-4060 COURIER/FREIGHT	0	0	0	0	50	50
G-360-4450-7850 CITY OWNED RENTAL EXPENSE	23	249	259	273	500	0
<b>Total 4450 WASTE COLLECTION</b>	270,044	270,758	288,033	293,127	290,550	324,550
<b>4475 WASTE RECYCLE</b>						
G-360-4475-1130 ONTARIO GRANTS	-294,836	-330,380	-321,564	-246,228	-300,500	-327,000
G-360-4475-1610 SALES	-4,426	-5,680	-12,268	-4,097	-4,000	-4,000
G-360-4475-1770 RECOVERABLES	-15,587	-124,421	-64,429	-35,704	-20,000	-40,000
G-360-4475-2100 F.T. SALARIES & WAGES	19,917	22,064	16,292	13,253	8,690	0
G-360-4475-2110 PART TIME SALARIES & WAGES	15	876	775	0	0	0
G-360-4475-2500 F.T. BENEFITS	5,545	6,052	4,562	3,647	2,640	0
G-360-4475-2510 P.T. BENEFITS	2	165	177	0	0	0
G-360-4475-3050 MATERIALS	23,979	8,247	16,538	5,874	18,000	17,000
G-360-4475-3190 VEHICLE - REPAIRS & EXPENSES	0	0	0	4,140	0	5,000
G-360-4475-4010 ADVERTISING	0	0	0	0	1,000	1,000
G-360-4475-4020 Service Contracts	0	0	0	85,374	35,500	15,000
G-360-4475-4050 CONTRACTORS	655,937	668,387	754,218	626,205	975,000	1,663,000
G-360-4475-4060 COURIER/FREIGHT	4	12	8	16	50	50
G-360-4475-4090 General Fund-WASTE-WASTE RECYCLE-Leg	0	0	234	0	0	0
G-360-4475-4100 SERVICES - OTHER	64,144	44,432	10,663	0	0	0
G-360-4475-7850 CITY OWNED RENTAL EXPENSE	10,182	14,552	5,410	1,893	12,000	0
<b>Total 4475 WASTE RECYCLE</b>	464,876	304,306	410,616	454,373	728,380	1,330,050
<b>Total 360 WASTE</b>	<b>-2</b>	<b>-3</b>	<b>1</b>	<b>-518,985</b>		<b>815,160</b>
<b>Total 360 WASTE</b>	<b>-2</b>	<b>-3</b>	<b>1</b>	<b>-518,985</b>		<b>815,160</b>